

COMMONWEALTH OF PENNSYLVANIA

GAMING CONTROL BOARD

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IN RE: PETITION OF HOLDINGS ACQUISITION COMPANY L.P.
D/B/A/ RIVERS CASINO FOR THE APPROVAL AND THE ISSUANCE
OF A CERTIFICATE TO CONDUCT TABLE GAMES

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PUBLIC INPUT HEARING

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BEFORE: Linda Lloyd, Presiding Officer

HEARING: Monday, April 26, 2010
10:03 a.m.

LOCATION: Allegheny County Courthouse
436 Grant Street
Pittsburgh, PA 15219

WITNESSES: John Donnelly, Todd Moyer, Joe Barrett,
Corey Plummer, Andre Barnabei

Reporter: Juliette J. Hoffman

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P R O C E E D I N G S

PRESIDING OFFICER:

Good morning. My name is Linda Lloyd and I'm the Presiding Officer assigned by the Board today to conduct this Public Input Hearing regarding the Petition of Holdings Acquisition Company L.P. doing business as the Rivers Casino to Conduct Table Games at its Casino. Before we begin, if we could all turn our cell phones and Blackberries off or to vibrate so we don't interrupt our presentation?

As the Presiding Officer, I call to order this Public Input Hearing regarding the Petition of Holdings Acquisition Company for the issuance of a Certificate to Conduct Table Games which was deemed complete and filed on March 24th, 2010 at Docket Number 1360-2010. The date is Monday, April 26th. The time is 10:03 and the location is the Allegheny County Courthouse, 436 Grant Street, Room 410, Pittsburgh, PA 15219.

This Public Input Hearing is convened by the Pennsylvania Gaming Control Board pursuant to the authority found in Sections 1205(b) and 1314A(b) of the Gaming Act. This public hearing was advertised on the Board's website, announced at a previous Board

1 meeting and advertised in local newspapers.

2 Present with me today for the hearing to
3 my right, Chairman Greg Fajt and to my left,
4 Commissioner Gary Sojka.

5 The Board and its staff would like to
6 thank the City of Pittsburgh for making this space
7 available to the Board for the hearing today.

8 The purpose of the hearing is to allow
9 Rivers to present to the public its plan to operate
10 table games at the casino and to allow any individual
11 members of the public, community groups or elected
12 officials to express their thoughts and share any
13 concerns about the proposed project with the Board.

14 Rivers will make their presentation first
15 and they will have about 20 minutes --- 20 to 30
16 minutes to make their presentation. At this point, we
17 have had no speakers registered to speak today. Is
18 there anyone in the room that believes that they may
19 have registered to speak? If so, raise your hand. It
20 looks like Rivers might be able to speak today. No
21 public comment unless somebody walks in the room a
22 little bit later. Presenters for the Rivers, if you
23 could state and spell your name the first time you
24 speak for the court reporter, that would be helpful to
25 her.

1 This is an official Administrative
2 Hearing, so please treat this as if you were attending
3 a court proceeding. All witnesses speak loudly,
4 clearly, et cetera. If we could have the presenters
5 from the Rivers stand and raise your right hand to be
6 sworn by the court reporter.

7 -----

8 WITNESSES SWORN EN MASSE

9 -----

10 PRESIDING OFFICER:

11 Before we begin, I have the Hearing
12 Exhibits entered into the record as Hearing Exhibit
13 Number One, which is the Notice of the Public Input
14 Hearing. The Board has not received any written
15 comments, either, lest we have received any in today's
16 mail that are postmarked by the deadline, there will
17 be none to enter into the record. If we do receive
18 them, we will forward them to the Rivers' counsel.
19 Would you like to begin?

20 (Hearing Exhibit Number One marked for
21 identification.)

22 ATTORNEY DONNELLY:

23 Thank you, Ms. Lloyd. John Donnelly and
24 Michael Sklar appearing on behalf of Rivers Casino.
25 We want to thank Chairman Fajt and Commissioner Sojka

1 for coming out today, thank all the people who've come
2 out today. It's not a big crowd, though. We kind of
3 take that as a testament to the way that the community
4 has embraced this facility.

5 As you know, I think the issues here are
6 pretty plain. The questions are, as always in these
7 matters, what we can do and what this project will do
8 for the Commonwealth and for the citizens of
9 Pittsburgh and the outlying area. It will do what it
10 is intended to do. It's going to create jobs, it's
11 going to bring economic development. There's another
12 overlay that is always present and that is control.
13 And this is a different phase that the Commonwealth's
14 moving into, table games, which we didn't have before,
15 and they're more difficult to control than slot
16 machines.

17 So we're here today to present three
18 things, basically; to demonstrate that we have the
19 ability and experience and depth and strength to
20 absolutely show the citizens of the Commonwealth and
21 the Pennsylvania Gaming Control Board that we can
22 control these games, that we can protect the
23 Commonwealth's tax revenues, that we can protect the
24 citizens who will be the patrons who will be visiting
25 our properties and we can protect our own assets,

1 which is our foremost interest and the interest of our
2 investors.

3 Secondly, we want to give a little
4 overview to the public and the press that's here as to
5 what we intend to do, how we intend to integrate this
6 new project into our facility and thirdly, to give,
7 again, the press, the public, an idea of the kind of
8 the economic development that this new phase of gaming
9 in Pennsylvania is going to give to the Commonwealth.

10 Let me start with the experience level.
11 You all know Greg Carlin and you all know Neil Bluhm
12 who works with Greg Carlin. Neil Bluhm came probably
13 two years ago, two summers ago, and appeared before
14 the Board in a different setting, but addressing the
15 same project. At the time, the project was, to make
16 it charitable, in desperate straits. Neil stood like
17 I'm standing today and said a few things in his kind
18 of quiet way, that he would finance it and he would
19 construct it and he would open it on time. There was
20 a lot of skepticism at the time. We were at the very
21 beginnings of an economic meltdown, as everyone knows,
22 but he delivered on all three, financed it, brought
23 \$200 million of new equity into the project, completed
24 the construction on time and on budget and opened it
25 on time. And anyone in this room or anyone in the

1 state who's been there sees now a beautiful casino, in
2 line with anything that you see in Atlantic City and I
3 think this is the nicest casino in Pennsylvania and
4 I've seen all but one.

5 Greg Carlin's the head of the gaming
6 group, if you will, of the corporate oversight. He's
7 been involved in several facilities that our company
8 has. He has over 11 years of experience operating
9 with gaming facilities, financing and controlling
10 them.

11 We've also brought on David Patent who
12 has a breadth of experience in the gaming field. And
13 the PowerPoint and the handouts that we have before
14 you gives you just some of his background, but he's
15 been involved in operations throughout the country
16 with casinos.

17 Also, Joe Barrett, who will be presenting
18 to you today as part of the oversight team, he's been
19 involved throughout the country and is down here
20 helping with the gaming school and with the proposed
21 opening.

22 As you know, the group, the corporate
23 group, if you will --- we'll call it corporate group
24 because it currently operates casinos --- two casinos
25 in the Niagara Falls area of Ontario, Fallsview

1 Casino, which is very big, 3,200 slot machines, 133
2 table games, has been operating since 2004. Also,
3 since we last met, I think on this project, that same
4 group or affiliates have opened a casino in Vicksburg,
5 Mississippi with 800 slot machines and 20 table games.
6 They are now under development of a large casino in
7 --- it's actually not in Chicago, it's in a town which
8 is right either encompassed by --- I think it is
9 encompassed by Chicago, but it has a French name,
10 which I won't try to pronounce because Mike will make
11 fun of me, but we'll say Chicago and that'll be
12 opening next year. And as you know, we're under
13 development of the Sugar House Casino in Philadelphia,
14 which we plan to have open, the same affiliated group
15 plans to have open, in September.

16 So it's a lot of depth of experience.
17 And Joe, when he presents, will talk about the
18 surveillance, security, internal controls and other
19 procedures and practices and training that are
20 underway right now to protect the games and protect
21 the assets.

22 We also have with us, and we're happy to
23 have, Todd Moyer as the general manager. Todd has a
24 breadth of casino experience. He started out in
25 Harrah's organization. He's been through the Trump

1 organization, which is always an exciting experience.
2 He's worked for Tropicana of Las Vegas, he's worked
3 for Hard Rock Café and Stations and those are very
4 different kind of --- all of those are very different
5 kind of experiences. He has gaming licenses in New
6 Jersey, Nevada and Iowa. Right now, he's working in
7 Dubuque, Iowa and with that, I'd like to introduce
8 Todd Moyer.

9 MR. MOYER:

10 Thank you. Please hold your applause.
11 Todd Moyer, that's T-O-D-D, Moyer, M-O-Y-E-R. I'm the
12 general manager of Rivers Casino. I am no longer
13 working in Dubuque, Iowa. I am thrilled to be
14 bringing my family back to Pennsylvania. I was born
15 in Pennsylvania, I went to school here in
16 Pennsylvania, I went to college in Pennsylvania, I met
17 my wife here and we actually got married just a few
18 steps from this very place, we got married on the
19 campus of the University of Pittsburgh, where she was
20 a student and we got married there at Heinz Chapel.
21 So to be able to bring my family back home and my four
22 children is really a thrill. And I want to just
23 personally thank you for myself and on behalf of my
24 family. I never thought I'd have an opportunity to
25 return to Pennsylvania and I'm just thrilled that I

1 have that now. And I should say my mother-in-law is
2 also thrilled to have her daughter back, too.

3 I'm going to introduce a couple key
4 members of our team that are here that will talk a bit
5 later. First is Corey Plummer. Corey is our Vice
6 President of Gaming. He has worked throughout the
7 country and also New Zealand and Australia. He has
8 great experience, very good background and he is a
9 true asset to our team.

10 Next up is Andre Barnabei, he's our Vice
11 President of Human Resources. We couldn't do it
12 without him and the process of literally tens of
13 thousands of applications. He has over 13 years
14 experience in the Human Resources field. He had the
15 opportunity to open Harrah's Chester. And again, like
16 I said, he's literally one of the very first team
17 members at the Rivers and has been a big asset.

18 Next up, John talked a little bit about
19 him earlier, but Joseph Barrett. He has been a huge
20 asset to us in getting our table game screens set up
21 and helping us do the interview and application
22 process, as well. He is an authority on game
23 protection, he's taught seminars to over 1,200 people
24 around the city, supervisors and managers. He's also
25 served on the Board of Directors for Indiana council

1 on Problem Gaming. So he brings us a level of
2 experience we truly need and value.

3 I want to talk a little bit about the
4 importance of table games. One of the biggest
5 surprises for me in this market is how many people
6 have not been yet to the Rivers Casino. And one of
7 the reasons they have not yet been there is because of
8 the absence of table games and with table games it
9 will help us conclude the competitive landscape. Many
10 of our customers or potential customers, I should say,
11 are flocking to casinos nearby, primarily in West
12 Virginia, looking for table games. I'm glad to bring
13 table games, will be glad to bring table games for
14 those customers that had asked for them. We hear it a
15 lot and customers are very anxiously anticipating the
16 arrival of table games.

17 I really think it will help us build the
18 gaming market in Pittsburgh. Let us draw and attract
19 customers from outlining areas that will travel
20 farther for a complete gaming experience that would
21 include not only slot machines, but table games, bars,
22 restaurants and nightlife experience in a beautiful
23 setting that is Pittsburgh and the riverfront.

24 So with that, I want to just mention the
25 support that we have received from our community

1 leaders. We have quotes here that are in your packet,
2 here's Mayor Luke Ravenstahl, a big supporter of ours
3 and happy with the economic development of the
4 Northside. Here's Robin Rosemary Miller who is the
5 head of the Chamber of Commerce of the Northside,
6 North Shore. Mark Fatla from the Northside Leadership
7 Conference, we've worked in tandem with him and his
8 supporters in mostly job creation and economic
9 development on the Northside. And we also have been
10 working with Pennsylvania State Senator Sean Logan who
11 is also the President of Monroeville Chamber of
12 Commerce and he's anxiously looking forward to table
13 games and helping him with conventions in the
14 Monroeville market.

15 The economic impact. We have a slide up
16 here and I think you know the numbers. Almost \$90
17 million in just nine months, just shy of \$10 million
18 a month, \$50 million to the State of Pennsylvania, but
19 we're really proud of the local donations or local
20 support, \$3 million almost each to the City of
21 Pittsburgh and Allegheny County. We have very
22 actively supported community outreach efforts. You
23 can see some of the beneficiaries of our over \$7.8
24 million in donations and contributions since we've
25 opened.

1 With that, I want to bring back up Corey
2 Plummer and he's going to walk you through the table
3 game implementation.

4 MR. PLUMMER:

5 Thank you, Todd.

6 ATTORNEY DONNELLY:

7 Before Corey starts, I'd also like just
8 to introduce the rest of the team that's here.
9 Rhonda, could you stand up. Rhonda Gilchrist who's
10 with us and she's Vice President of Compliance.
11 George Matta came as Director of Business Development
12 and Community Relations and Rob Fitzpatrick, who is
13 the VP of Finance.

14 And I just wanted to, before Rob gets in
15 --- before Corey comes up, I just want to put out some
16 numbers here that Todd's going to revisit, which I'd
17 like everyone to --- we want to emphasize over and
18 over again. When we develop table games here, we're
19 going to create another 458 jobs, permanent jobs.
20 There's going to be what, 80 construction jobs? So
21 458 permanent jobs, 80 construction jobs. The
22 increased development costs are going to be about \$24
23 million. The tax revenues to the state, we estimate
24 from this petition, would be about \$7 million
25 annually. And the table for these 458 new jobs is

1 going to be about \$16 million and I want to emphasize
2 that, we want to emphasize that over and over again
3 because we want the citizens of the Commonwealth to
4 have a feel and a grasp of how important what you all
5 are doing, the Pennsylvania Gaming Control Board, and
6 the entire Commonwealth, in bringing this new
7 industry. If someone were to come here and say they
8 were going to manufacture a product and create 458
9 jobs, it would be --- I venture to say this entire
10 room would be filled with people. This is very, very,
11 very significant. And that 458 jobs is on top of the
12 917 jobs that have already been created. So we're
13 looking nearly to 1,500 jobs at this new industry and
14 this town and this western part of the state that was
15 created. And that's just enormously significant and
16 it's one of the things that, I think, everybody in
17 this room could be proud of, it's one of the things
18 that when you see people come out of these gaming
19 schools and go to work and know that you're --- I
20 don't want to be corny, but know that you're creating
21 jobs for people and people can get into an industry
22 that's relatively new that can rise up pretty quickly
23 with hard work. So it's the kind of thing that really
24 makes you proud that you're part of this and I think
25 everybody who's associated with this would be proud

1 of. So the economic impact is just enormous and we'll
2 come back to that again and Todd's going to emphasize
3 it again. I don't want to steal his thunder, but I
4 don't think we can say enough. Corey.

5 MR. PLUMMER:

6 Good morning, Commissioners, it's a
7 pleasure to be here. My name is Corey Plummer,
8 C-O-R-E-Y, P-L-U-M-M-E-R. What I'd like to do is talk
9 you through our thought process and design of table
10 games at the Rivers. This slide here is the gaming
11 floor plan map. The highlighted areas you see here
12 that are numbered one, two, three and four are the pit
13 locations. We've designed five distinct areas for
14 table game operations at the Rivers. If you start on
15 the left side there with number one, that's where we
16 would design a corporate room ---.

17 CHAIRMAN FAJT:

18 Corey, just to orient myself, the
19 porte-cochere is where the X is over on the right and
20 the round thing is your main bar area on the River?

21 MR. PLUMMER:

22 Yes. Drum bar's here ---.

23 CHAIRMAN FAJT:

24 So the river, Allegheny River, for those
25 not in the room is right there?

1 MR. PLUMMER:

2 Right.

3 CHAIRMAN FAJT:

4 And the porte-cochere over where the X
5 is; right?

6 MR. PLUMMER:

7 Yep. Right over here.

8 CHAIRMAN FAJT:

9 Okay. Got it. Thank you.

10 MR. PLUMMER:

11 You're welcome. So in the area labeled
12 number one there, 24 table poker room designed into
13 that space, also, additional office space for table
14 game staff and the poker room cage. If you look down
15 at section number two, that will be the high limit
16 area. There are two distinct gaming areas in the high
17 limit space, there's a six table pit in there for
18 normal table games, high end operation. There's also
19 a separate private game room with two tables in there
20 that we've designed for higher end play or designated
21 space for high profile customers that would like a
22 little bit more privacy.

23 If you look at section number three,
24 which is in the center there of the casino, that's our
25 main pit area. There are 50 tables in that space.

1 That space includes craps, three card poker, and other
2 poker derived games, blackjack and roulette. We
3 designed that space to be the critical mass area of
4 the casino, central to the energy and the flow around
5 the facility, but with the broadest diversity of
6 offerings that we have in terms of game mix.

7 If you look at the top left, just above
8 that, that's designed as a smaller pit area designated
9 24 hour non smoking environment for customers that,
10 obviously, are looking for a 24 hour non smoking
11 environment to play table games. The space down to
12 the right there, there's seven tables and that pit is
13 outside of the wheelhouse. It's designed to be a high
14 energy pit with blackjack, poker derived games, one
15 craps table and a big six wheel. That's really the
16 five distinct areas that we have in terms of locations
17 on floor. Each one of those locations offer the
18 distinct opportunity and experience and product for
19 our customers.

20 If you look at the game mix that we're
21 going to open with, the way we've designed this game
22 mix, you'll see that the majority of it's blackjack
23 and poker. The reason that we've done that is with
24 the opportunity to open table games in this
25 environment, we're looking at protecting the

1 customers, the property and the responsibility of the
2 control board. So looking at how do we want to open,
3 in terms of stretching the ability of the trained
4 staff, ourselves, yourselves, to become familiar with
5 games and to really open the operation with the most
6 efficient trained staff that we can, operations for
7 security and surveillance without having to distress
8 the operation or the customer, per se, in offering too
9 many games. So when you look at the mix, you see a
10 lot of blackjack, a lot of poker and there's just
11 enough additional games to offer some variety in terms
12 of the expectations around the main games of roulette,
13 craps and a few poker derived games that will allow us
14 to do sufficient training, will allow you to do
15 sufficient training of your staff and help us open in
16 a more effective manner in terms of controlling the
17 product for the customers.

18 Really, when you look at our five spaces,
19 how we've designed the game mix was really designed
20 for protection of security, convenience and comfort
21 for the customer and the opportunity to really present
22 a high level sophisticated product to customers in
23 this region or area. And with your approval,
24 construction's going to go into design, we'd be ready
25 to go operational by early July. So with that, I'm

1 going to introduce Andre Barnabei our Vice President
2 of Human Resources.

3 MR. BARNABEI:

4 Good morning. My name is Andre Barnabei,
5 Andre, A-N-D-R-E, Barnabei, B-A-R-N-A-B-E-I. As Todd
6 mentioned earlier, I was very fortunate to join this
7 team very early on. It's a very important project to
8 me personally because I grew up outside of the
9 Pittsburgh area. I was a graduate of Washington and
10 Jefferson College, about 30 minutes away, it was an
11 opportunity for me to return home from the
12 Philadelphia area to be with my family and to build
13 this project in the City of Pittsburgh. We've been
14 very successful so far in recruitment and outreach
15 efforts. As of 2009, we have roughly 917 team members
16 working with us at Rivers. And from a diversity
17 standpoint, we were very proud of our numbers, 43
18 percent of our team were in the female category, 22
19 percent in the minority category and 96 percent of our
20 team were residents of the State of Pennsylvania.

21 With the hopeful approval of table games,
22 we will be forced to expand and add an additional 458
23 opportunities to the State of Pennsylvania and the
24 City of Pittsburgh. These positions will not only
25 come in table games, with the dealers, the supervisors

1 and the managers, but in addition, we will expand
2 other operations, such as security, surveillance, some
3 of our food and beverage opportunities and some of our
4 financial cashier opportunities.

5 To date, with these different job
6 creations in the very near future, we've held some
7 different career ---. We've received over 2,000
8 applications so far, specifically for our dealer
9 school opportunities. We held a variety of career
10 fairs in and around the City of Pittsburgh. Two at
11 the Sheraton in Station Square, where we reached over
12 1,800 applications that were interviewed that day. In
13 addition to that, we partnered with the Northside
14 Leadership Conference to interview 100 residents from
15 the Northside or other low social economic
16 communities. In addition to those, we've also
17 partnered with our internal managers and identified
18 around 72 internal candidates that are also going to
19 pursue table game opportunities. With the other
20 opportunities that we have with the table game
21 expansion, we've also received 489 additional
22 applications for our security and surveillance
23 opportunities. Here, you'll see a photo of the
24 Sheraton Station Square, again, where we reached
25 roughly 1,800 different applicants. Roughly 40

1 members of our organization were there to meet, greet
2 and better explain the table games opportunities that
3 would be available and to interview those that were
4 truly interested in the operation.

5 From day one, we've been very successful
6 with the partnerships here in the community for
7 outreach. We will continue to partner with these
8 groups, such as the AARP, the Northside Leadership
9 Conference, the PA CareerLink and the Urban League of
10 Pittsburgh to continue to identify qualified
11 applicants for any future openings and opportunities
12 with Rivers.

13 And with that, I'd like to turn it over
14 to our Director of Gaming, Joe Barrett.

15 MR. BARRETT:

16 Good morning, Linda, Chairman,
17 Commissioner. I'm Joseph Barrett, J-O-S-E-P-H
18 B-A-R-R-E-T-T. I'm pleased to be in Pittsburgh today
19 to talk about our plans to launch table games here at
20 the Rivers. Part of those plans included drafting our
21 curriculum for all of the games that we will offer and
22 setting up a dealer school in the ballroom of the
23 Rivers Casino. Both of those were accomplished and
24 approved by the Board and we commenced our training on
25 the 14th of this month. We had 398 students there on

1 the 14th to learn how to become dealers at the Rivers
2 Casino, 72 of those 398 are actually current employees
3 of the Rivers that are spending the extra time to
4 learn the games. To instruct the games, we have hired
5 eight very talented, experienced trainers, all of whom
6 will --- are current employees of the Rivers, either
7 managers or supervisors who have been approved for
8 table games. But collectively, they have roughly 110
9 years of experience between them in gaming.

10 As far as Pennsylvania residents, it was
11 important for us to create jobs and we understood
12 that. We have over 300 experienced dealers that have
13 applied to work for us and we'll certainly look at
14 those folks sometime in late May, early June, but our
15 emphasis is providing jobs at this point to
16 Pennsylvania residents. We anticipate the classes to
17 last 10 weeks and with certification towards the third
18 week in June will prepare us for an opening sometime
19 in July if approved by the Board.

20 We also understand that with table games
21 being offered in a new jurisdiction, that sometimes
22 can attract some cheaters and scam artists. I've
23 known that through my experience and I think a way to
24 address that is first and foremost, teaching
25 procedures, consistency and procedures, because if

1 table games are cheated in any way, shape or form, I
2 can always relate back to a procedure that was
3 violated. So that is going to be our emphasis during
4 training, coach training, we'll continue to talk about
5 game procedures and game protection. I will
6 personally get in front of our students in the school
7 and provide a seminar and demonstrate all the
8 different ways that games can be cheated. Our
9 surveillance team, under the direction of our
10 director, Tom Figly, who has 20 years experience,
11 including a lot of experience in Atlantic City where
12 table games are offered, he's already working with the
13 surveillance teams. They started separately in our
14 school today. They'll go through a training period
15 and then another period where they will simply watch
16 the monitors that we have set up above the training
17 tables and practice watching the monitors to protect
18 the games. Those things are important to us. We'll
19 make sure we're ready when approved to open.

20 Compulsive and problem gambling is also
21 something that's near and dear to my heart. I take
22 every opportunity to get involved in that and Andre,
23 when they opened the Rivers, partnered with the
24 Pennsylvania Counsel to develop a comprehensive
25 training program for all of our employees. So all of

1 our new hires will receive this training so they
2 understand what to look for and what to do if they see
3 signs of problem gambling.

4 Additionally, we will --- we do provide
5 all of the information on the casino floor and will
6 continue to provide annual refresher courses to all of
7 our current employees.

8 With that, I'll have Todd come back up.
9 Thank you.

10 MR. MOYER:

11 Thank you. I think I want to just take a
12 moment to point out some of our purchasing power and
13 how that's going to be expanded with the addition of
14 table games. This is a recap from 2009, 42 percent of
15 our purchasing span has been from minority, women or
16 local business enterprises and that represents
17 actually \$143 million in total purchases from those
18 same groups. And the construction project that we
19 talked about earlier with respect to table games would
20 create 80 new construction jobs and we're working with
21 seven local subcontractors, all in the Pittsburgh
22 area.

23 We have the infrastructure to support
24 table games. The property was built with the hopeful
25 intent of adding additional gaming spaces. We have a

1 parking garage that has 3,856 spaces and we also have
2 nine food and beverage outlets to support the
3 additional players that would come in as a result of
4 table games.

5 Talk a little bit about the economic
6 impact. The licensing fee, of course, \$16.5 million.
7 The construction and capital investment represent an
8 additional \$7.5 million for a total of \$24 million
9 approximate. The table game revenue should annualize
10 with the Commonwealth share of about \$6 million, an
11 additional one million to the local groups. And the
12 payroll. The payroll, just incremental payroll for
13 the table games, over \$11.5 million annualized,
14 benefits of \$1.8 million and payroll taxes of \$2.6
15 million for a total of just over \$16 million.

16 So in summary, I think you'll agree that
17 we demonstrated we have the experience and the ability
18 to get this done. We have really assembled an all
19 star team, I'm proud of this team that they put
20 together here at the Rivers. We have the support of
21 our community, the Pittsburgh residents have asked us
22 repeatedly to add table games. They are anxiously
23 awaiting the arrival of table games. Our local and
24 elected officials nearest to us support the project
25 wholeheartedly. I was showing the economic impact.

1 We showed, most importantly, the job creation. I
2 personally spoke with every single one of the
3 applicants that we admitted to dealer school. They're
4 excited, they're eager, they're friendly, outgoing
5 people. They didn't come to us with a trade, they
6 came to us with extraverted personalities, friendly,
7 hardworking and willing to get the job done, willing
8 to run ---. We provided them with a free school for
9 them to come in and learn a new trade where they can
10 make a good living for their families. We're ready
11 and willing and certainly able to add table games to
12 an already impressive line up and really complete the
13 picture for the Rivers Casino, make it a full complete
14 destination of casino tour.

15 So with that, we're all here to answer
16 any questions that you may have.

17 PRESIDING OFFICER:

18 Turn it over to the chairman.

19 CHAIRMAN FAJT:

20 Gary, why don't you go first?

21 COMMISSIONER SOJKA:

22 Well, I'd be happy to, Greg, but as you
23 know, I always have a million questions, but they're
24 all relatively easy to answer and you'll be happy to
25 know, since you don't have horse racing, none of them

1 will involve manure. Okay. Let me ask how many slot
2 machines you have at the moment and how many you
3 expect to have once you get all the tables up and
4 running?

5 MR. PLUMMER:

6 We currently have 3,000 units on the
7 floor today. We'd like to open table games with 2,874
8 slot units on the floor, not counting some of the
9 automated table games that we'll have on the floor.

10 COMMISSIONER SOJKA:

11 That's good that you mentioned the
12 automated table games. Perhaps you could give us a
13 little bit better breakdown because there, you know,
14 when we talked about table games, there's traditional
15 table games with a human being dealing it or operating
16 it, then there are these electronic table games that
17 could be either wired as a slot machine, which has one
18 tax rate or wired as a fully automated table game
19 which has another tax rate and then there's this
20 category of the so called I-games. Could you give us
21 a quick breakdown on where you're going and what you
22 might have done with some of your --- some of the
23 shared experience slot machines or slot machines that
24 look like table games that you have now.

25 MR. PLUMMER:

1 Well, what we have on the floor now,
2 primarily being a mix of video blackjack and three
3 card poker games, each one of those games is set up as
4 an independent outcome similar to a slot machine.
5 Even though people are sitting at the table, they're
6 having that shared experience. With the transition in
7 the software going to a more shared gaming experience
8 in terms of the play level, what really changes will
9 be internal with software and how the game's played.
10 It's sort of an environment that everyone plays from
11 similar to a regular table in that respect. The
12 customers really won't experience a difference when
13 they play the game so it's very similar to what they
14 play now. The video dealers are the same, the game
15 play is essentially the same, same opportunities in
16 terms of betting and additional game plays.

17 COMMISSIONER SOJKA:

18 Let me just interrupt quickly. Will the
19 customer know that? A customer who's now playing that
20 game with the automated dealer as a slot machine, will
21 they know that it's now been converted to a real table
22 game?

23 MR. PLUMMER:

24 The truly informed customers would know
25 in terms of the regulations or the news, the

1 information that we put out. We would put out
2 information that the game is slightly different, but
3 in terms of playing the game, no.

4 COMMISSIONER SOJKA:

5 But about the expected outcome for the
6 player, with a slot machine, we require that you have
7 a payout of at least 85 percent. Could you guarantee
8 that or better in the electronic format, the
9 electronic table game?

10 MR. PLUMMER:

11 The electronic table game format, the
12 software is designed with different payback
13 percentages and those payback percentages are very
14 low, similar to what a live table game would be, so
15 you're talking three, four percent range depending on
16 the game and the side bets that are added to it. So
17 in the experience --- and I've had these units at
18 other properties where we've had live table games.
19 The experience in terms of where the whole percentage
20 comes out is very close to that par level, so you're
21 talking two or three percent in terms of total on
22 these electronic games of blackjack, which is very
23 similar to the internal house advantages.

24 COMMISSIONER SOJKA:

25 So let's talk about this player, then.

1 It is not your experience that a non table player who
2 is used to playing the slot machine, strays onto this
3 real table game, does not know the difference, this
4 person, you're telling me is actually advantaged?
5 Probably has a better chance of walking home with
6 money than he does playing a slot machine?

7 MR. PLUMMER:

8 In terms of the whole percentage, the
9 built-in house advantage, the way you describe it, I
10 wouldn't describe it that way. Blackjack in
11 particular there's an element of skill and knowledge
12 built into that game so the outcome that every player
13 experiences over the long term is different, because
14 there's an element of skill to the game whereas a
15 typical slot machine, no skill goes into the game. So
16 the difference, really, is there and that's the
17 difference with a lot of table games is your ability
18 to make decisions, to understand the rules and learn
19 the game.

20 Someone who's been playing the automated
21 table would have a slight advantage in terms of
22 experience playing the game versus a novice or a
23 beginner player, but not in the game itself. So your
24 experience and how the cards come out, how you play
25 the hand, depending on what the number that the hands

1 are, those sorts of things, that person has experience
2 playing the game and that electronic version can still
3 play to the live table in terms of how the game is
4 played, but we will spend a reasonable amount of time
5 preparing customers who don't know how to play the
6 game with game rules and how to play, experiences.
7 We'll offer tables on the floor that are learn to play
8 that are free of charge so a customer can come in any
9 time to the casino and learn how to play our games
10 before they sit on a live table game and put their
11 money at risk. They will have the opportunity to
12 learn the rules, how to play, how the game is played,
13 all those sorts of things, long before we would hope
14 they step onto the table or live table. But certainly
15 for customers who do venture onto live tables that
16 don't have that experience, our dealers would be
17 provided with information to help those customers and
18 give them the general knowledge of how to play the
19 game so that they are in a good position and so are we
20 in terms of offering responsible gaming to our
21 customers.

22 COMMISSIONER SOJKA:

23 That tutoring that you have, that would
24 include craps?

25 MR. PLUMMER:

1 Yes, it will. We will have live craps.

2 COMMISSIONER SOJKA:

3 Okay. The other names that are really
4 traditional live games, none of those will be of the
5 I-game type?

6 MR. PLUMMER:

7 Well, we do have some electronic roulette
8 on the floor that we have now that will remain and
9 there's no change for those, they'll be the same as
10 they are now.

11 COMMISSIONER SOJKA:

12 It's the same game, but now you'll be
13 able to tax it as a table game and not as a slot
14 machine; is that correct?

15 MR. PLUMMER:

16 No. The software in those games have not
17 been changed.

18 COMMISSIONER SOJKA:

19 So your tax revenue will still be at the
20 slot machine level?

21 MR. PLUMMER:

22 Yes. The electronic ---.

23 COMMISSIONER SOJKA:

24 But you will have live roulette that will
25 be taxed with the table game level?

1 MR. PLUMMER:

2 Correct.

3 COMMISSIONER SOJKA:

4 It is the same game, isn't it? I mean,
5 is it a roulette wheel, a random number generator?

6 MR. PLUMMER:

7 It's the same in that sense, yes. The
8 style of the game is different, the style of the play
9 is different. Quite often, I mean, I've had
10 electronic roulettes and live roulettes in the same
11 facility in multiple jurisdictions. Quite often, it
12 attracts a different type of customer. The live
13 player is more traditional, placement on the layout,
14 fewer bets, whereas the electronic roulette player
15 typically is someone who likes to place a lot of
16 different bets on complicated variances, things that
17 you really can't do on a live table and that's
18 typically a different type of player than on a live
19 roulette table. It's two different experiences all
20 together.

21 COMMISSIONER SOJKA:

22 Thank you. That's all. Could I ask a
23 question or two about location of games? You have
24 your high end games. That high end pit, will that
25 include most of your mini baccarat and your Pai Gow

1 poker or will those be elsewhere, as well?

2 MR. PLUMMER:

3 The mini baccarat and Pai Gow poker would
4 be in the main pit.

5 COMMISSIONER SOJKA:

6 They'll both be in the main pit?

7 MR. PLUMMER:

8 They'll both be in the main pit, out on
9 the main floor and ---.

10 COMMISSIONER SOJKA:

11 And so the mix of games in the high end
12 room?

13 MR. PLUMMER:

14 When we open, it's blackjack.

15 COMMISSIONER SOJKA:

16 It will all be blackjack?

17 MR. PLUMMER:

18 Yes.

19 COMMISSIONER SOJKA:

20 Okay. At the dealer school, is each
21 dealer certified in all games you operate, including
22 Pai Gow?

23 MR. MOYER:

24 Well, I can answer that question. In the
25 dealer school, each game, or at least the main games,

1 are certified by hours and time of training. And we
2 really put focus on teaching craps and poker
3 singularly. So if you go into the craps school, that
4 is all you're going to learn going into the opening.
5 Same with poker. On blackjack, blackjack and poker
6 derived games are a larger school, 120 hours. Those
7 students will have the opportunity to pick up an
8 additional game of the 80 hour variety, whether that's
9 roulette or mini baccarat. That's how we distinguish
10 the school and the training for games, looking at the
11 more complicated games, the specialty environment of
12 poker, with the more complex game of craps being
13 afforded more time than the singular poker.

14 COMMISSIONER SOJKA:

15 All the poker games and your poker room
16 are non bank games. You're simply living on the rate
17 there?

18 MR. MOYER:

19 Correct.

20 COMMISSIONER SOJKA:

21 You will not have --- other than the
22 three card poker, you won't have any poker games? You
23 won't have anybody dealing stud poker?

24 MR. MOYER:

25 Just poker derived games. The three card

1 poker and Texas Hold 'Em.

2 COMMISSIONER SOJKA:

3 For a beginning dealer, what would be
4 your best estimate of the annual compensation?

5 MR. MOYER:

6 Well, what we're looking at right now,
7 depending on the experience level, our wage level is
8 \$4 to \$5. We think that the annual poker rate is
9 going to be somewhere between \$15 and \$20 so it's the
10 opportunity to have anywhere from \$20 to \$25 an hour
11 in terms of wage.

12 COMMISSIONER SOJKA:

13 So that will be then based primarily on
14 tips?

15 MR. MOYER:

16 Yes.

17 COMMISSIONER SOJKA:

18 And it's a pool tip arrangement?

19 MR. MOYER:

20 Yes. Primarily the bulk of that income
21 comes from tips and the bulk of that comes from the
22 type of product that we offer the customers.

23 COMMISSIONER SOJKA:

24 And will these be jobs with benefits?

25 MR. MOYER:

1 Yes. So there's a mix of benefits.

2 COMMISSIONER SOJKA:

3 And my final question --- I want to leave
4 you with some questions.

5 CHAIRMAN FAJT:

6 Last time I let you go first.

7 COMMISSIONER SOJKA:

8 The issue of problem gaming and under 21
9 year old gamblers. A slot machine is a dumb
10 instrument. It doesn't know who's sitting in front of
11 it. I'm pleased to hear that you're training people,
12 but could you tell me just quickly, if I'm a dealer,
13 say I'm dealing blackjack and I'm concerned that the
14 person sitting over here at three o'clock may be a
15 problem gambler, that's different than under 21.
16 Right? Under 21, I can simply ask for the ID, get it,
17 if they're not 21, I get security and out they go;
18 right? What about the problem gambler? What should
19 you do?

20 MR. MOYER:

21 Well, problem gambling, when it's at the
22 table, you really refer back to the training, and Joe
23 Barrett's the expert in terms of problem gambling
24 training if you want more detail as far as the types
25 of training.

1 COMMISSIONER SOJKA:

2 I'm more interested in the response
3 actually.

4 MR. MOYER:

5 But the response comes from the
6 identification and the communication from the dealer
7 to the supervisor then to the management that's in the
8 table games operation. There's always the opportunity
9 to make the recognition and communicate to the
10 supervisor and staff before there's some type of
11 conversation.

12 COMMISSIONER SOJKA:

13 Again, I'm a little lost in the
14 procedure. And I think it has to do with this
15 complexity of problem gambling, which we can't commit
16 people for being problem gamblers, like you might for
17 other potential addictions. These people have to
18 agree to it to some degree. Can you interrupt play?
19 Could I say excuse me, sir, I'm not going to deal
20 another hand to you until you talk to a supervisor?
21 Can I just say perhaps you should talk to me later?
22 Do I call the supervisor? What do I do?

23 ATTORNEY DONNELLY:

24 Joe's probably the better man to answer
25 that because he's been coordinating our training for

1 the whole --- for everyone.

2 MR. BARRETT:

3 Part of the training --- and really, it
4 can happen on the table game, it can happen in the
5 restaurant, it can happen at a cashier's cage, our
6 team members are trained to watch for certain actions,
7 listen for certain comments that are made and if they
8 --- if they're concerned about the actions or the
9 comments, they're trained to get a hold of their
10 supervisor who will have a conversation with that
11 patron and try to determine whether they do need help
12 or not. They're not counselors, our folks aren't
13 trained counselors, but they're trained to provide the
14 information, telephone numbers to call, options that
15 they have about excluding themselves and then it comes
16 to the point where we're tracking this and we have to
17 have so many conversations with the person and they
18 keep denying it, we keep seeing issues, then Todd and
19 his team will determine whether we want that person
20 visiting our property any more.

21 COMMISSIONER SOJKA:

22 So you could put them on your exclusion
23 list even if they didn't have self-exclusion on the
24 basis that you think they have a problem?

25 MR. BARRETT:

1 That would be the right thing to do.
2 Based on the experiences and circumstances surrounding
3 that individual, it would be up to Todd and the
4 committee or whatever to keep me informed, to look at
5 all the facts and determine is it in this customer's
6 best interest to continue to come to our facility?

7 COMMISSIONER SOJKA:

8 I thank you for your forthrightness in
9 this. I think this is an issue that we will struggle
10 with in this industry into the future and I'm glad
11 you're taking the steps you are.

12 ATTORNEY DONNELLY:

13 Andre may be the best to answer your
14 question more clearly, Commissioner, about the
15 benefits.

16 MR. BARNABEI:

17 For all of our full-time team members, we
18 offer medical, dental, vision, prescription drug, life
19 insurance, 401(k) with the company match so you're 100
20 percent invested from the day you're able to enroll.
21 In addition, we offer paid time off, free parking for
22 all of our team members, a meal at \$2.50 per day. We
23 also have an optional complementary line that our team
24 member can grab soup, salad, coffee, pop, cereal,
25 milk, et cetera, 24 hours a day at no cost to them.

1 Those are just some of the small additional benefits
2 that we offer. And tuition for the school is free.
3 We chose to do the school in house so that we would be
4 able to provide that opportunity at no cost. To
5 compare, you're looking at \$1,200 per game learner in
6 the State of West Virginia.

7 CHAIRMAN FAJT:

8 Couple of housekeeping matters. First of
9 all, I'd like to recognize Sean Fox who is the chief
10 staff for our County Executive Dan Onorato. Sean,
11 thank you for being here. And also, as a
12 Pittsburgher, I'm embarrassed to admit this, but the
13 casino is located on the Ohio River. I think I said
14 it was the Allegheny. I just want to make sure I
15 correct that or Sean will give me the business when we
16 leave today. A couple of questions, let's stay on the
17 table games train since you just mentioned --- I get
18 that it's being done in-house now. Will it always be
19 done in-house?

20 MR. BARRETT:

21 As Corey mentioned, due to the time frame
22 before the anticipated opening, we're not going to be
23 able to teach dealers all of the games that we offer.
24 We want to provide ongoing training and development
25 for our team. We also want to work in conjunction

1 with the area community college and assist them with
2 developing casino management programs and we are
3 certainly interested in the individuals that go
4 through their programs and become certified to hire
5 them as dealers, as well as management.

6 CHAIRMAN FAJT:

7 Okay. And what is the status of that?
8 Have you reached out to Beaver County Community
9 College, Allegheny County Community College or is it
10 just all hands on deck right now to get, you know,
11 these folks up and running?

12 MR. BARNABEI:

13 We've gone into discussions with CCAC
14 here on the Northside. We got pretty far into it and
15 we all kind of came into agreement that due to the
16 time constraint and resources that they would need,
17 that it would be in the best interest for both of us
18 to have us conduct the school in-house. We're still
19 very interested in developing that partnership and
20 relationship as we go forward and those connections
21 have already been made.

22 CHAIRMAN FAJT:

23 Good. Okay. Next question on the local
24 stint for businesses, we have asked all of the casinos
25 that come before us in the table game certification

1 process to provide for the gaming board three things
2 from the beginning of time and do it annually so you
3 guys --- you know, you can do it for 2009 and then
4 what you've done so far in 2010, but we want the local
5 spend in the Allegheny County Area, the contiguous
6 counties to Allegheny and then thirdly, Pennsylvania
7 as a whole. And so you all provide --- you know, you
8 have spend at the local bakeries, you have spend at
9 the local, you know, landscapers, people that clean
10 your parking areas, food and beverage folks, maybe a
11 local cleaner. We are trying to see the impact that
12 you spend on an annual basis for Allegheny County,
13 Allegheny contiguous counties and then the state as a
14 whole. Okay. So if you would provide that to us at
15 some point, that would be helpful. Again, the point
16 there is obvious, that you're not only employing
17 people, providing jobs, but you're also creating job
18 opportunities and business opportunities for local
19 businesses and we think that's important.

20 Another request, employment. I saw your
21 numbers on the percentage of female employees, 43
22 percent, 22 on minority, can we have that breakdown
23 for management employees, too? That's something we
24 were concerned about and we want to make sure that
25 there is a representative diversity in your management

1 ranks as well as your general employees. Any smoking
2 complaints at the casino?

3 MR. MOYER:

4 I've heard nothing.

5 CHAIRMAN FAJT:

6 I haven't, either, but you know, I mean I
7 know that's an ongoing issue, it's fairly
8 controversial in bills passed. You are at 50 percent
9 now or still 25?

10 MR. MOYER:

11 We are at 50.

12 CHAIRMAN FAJT:

13 You are at 50. Okay. And so the table
14 games, talk to me about that, I did see the one pit
15 that you showed would be non smoking, pit four, I
16 think it was.

17 MR. MOYER:

18 And also pit one, this is the open pit,
19 also, non smoking.

20 CHAIRMAN FAJT:

21 Okay. So four and one kind of looks,
22 just eyeball, it's probably 50 percent, do you know
23 offhand?

24 MR. MOYER:

25 It's 36 games out of the 80, it's just

1 over 30 percent total. It's not in the designated
2 continuance of 24 hour non smoking in that 12 game pit
3 and the poker room. But we also have the opportunity
4 to designate any table we want to non smoking based on
5 customer request.

6 CHAIRMAN FAJT:

7 Okay. One of the things that we're
8 charged with is to, you know, look at the financing of
9 the table game development so could somebody talk to
10 us about where the \$16 and a half million and the
11 construction costs are coming from? I saw the number,
12 but I don't think I saw where it was coming from?

13 ATTORNEY DONNELLY:

14 That's going to come from the Chicago
15 Group. We've got some --- we've been in discussions
16 with your staff for a great deal of discussions, but
17 we --- that will be coming out of the combined Walton
18 Street dealings with Chicago and it will be in place.

19 CHAIRMAN FAJT:

20 Okay. And one last question. On the
21 number of slot table games --- and Gary asked, you
22 know, several questions because, you know, it's an
23 issue that we're concerned about. How many of the
24 slot table games, the ones you have now, how many of
25 those will you --- how many do you have now and how

1 many will you keep post live table games?

2 MR. PLUMMER:

3 The video table games and blackjack and
4 --- we have 80 positions right now.

5 CHAIRMAN FAJT:

6 Eighty (80)?

7 MR. PLUMMER:

8 Eighty (80) right now.

9 CHAIRMAN FAJT:

10 Okay.

11 MR. PLUMMER:

12 Planning on keeping 30 positions going
13 forward. Basically, it's an opportunity to transition
14 space and we're not really sure what the demands are
15 going to be for these. In the short term, provide the
16 transitional space an opportunity to evaluate the
17 current ---.

18 COMMISSIONER SOJKA:

19 It's conceivable, then, based on business
20 analysis once you're up and running that that slot
21 machine number you gave us after the opening of table
22 games could go up or down depending upon how many of
23 those spaces you allocate to actually table game
24 wiring as opposed to actual slot machine wiring?

25 MR. PLUMMER:

1 Yes.

2 CHAIRMAN FAJT:

3 And I do have one last question. I feel
4 like Columbo, you know, there's always that last
5 question that he nails people with. This isn't a
6 trick question, but you mentioned earlier you have
7 3,000 slot machines now. Post table games, I think
8 you said you were going to be at 28 and change. Is
9 that --- you're aware that the law says you can't go
10 below the number of slot machines you had, I believe
11 it's October 1st of 2009, so the number that you're
12 going to, 28 and change, will be above where you were
13 in October?

14 ATTORNEY DONNELLY:

15 We've got a petition in for that. It's
16 unrelated to the table game aspect of it. And that
17 will be coming before you shortly, that petition,
18 which is to bring it down to 2,874, I think it is.
19 And I think we're under the --- we fit under the law
20 as I understand it.

21 ATTORNEY SKLAR:

22 Right now, there's a petition pending we
23 submitted for approval of --- I think we're on OP-4.
24 We're going to amend that petition to ask for approval
25 to drop the slot count down to 2,874, which is below

1 the October 1, 2009 count.

2 CHAIRMAN FAJT:

3 What was that count? Do you know?

4 ATTORNEY SKLAR:

5 3,000.

6 CHAIRMAN FAJT:

7 It was still 3,000 back then. Okay.

8 ATTORNEY SKLAR:

9 There's just not --- we're going to show
10 that the economics don't warrant the 3,000 and we're
11 going to request approval to drop down to the 2,874.

12 CHAIRMAN FAJT:

13 And again, just, you know, word of the
14 wise, I'm sure you guys got it figured out, the Board
15 will certainly ask questions on that. It's mandated
16 in law that you have to have what you had on October
17 1st. I think we've at least considered this for one
18 other casino. I can't recall whether we granted it,
19 but it was a similar kind of economics and
20 circumstances unrelated to table games, but ---
21 obviously I'm not telling you anything you don't know,
22 but just given the timing of it that will clearly
23 raise some questions from the Board.

24 COMMISSIONER SOJKA:

25 Could I ask a question related to that?

1 CHAIRMAN FAJT:

2 Columbo, you may ask a question.

3 COMMISSIONER SOJKA:

4 You want to borrow my rain coat? But we
5 should not speculate about a petition we haven't seen,
6 obviously, but this does raise the question that
7 should the possibility arise that this Board should
8 not grant the petition, does that place any of the
9 plans we've just seen for table games in jeopardy?

10 ATTORNEY DONNELLY:

11 Obviously, we'd have to reconfigure the
12 casino floor at that time.

13 MR. PLUMMER:

14 The table game spaces would still have
15 the possibility of being developed as they've been
16 demonstrated today.

17 COMMISSIONER SOJKA:

18 With the 3,000?

19 MR. PLUMMER:

20 Yes.

21 COMMISSIONER SOJKA:

22 Okay. Thank you.

23 ATTORNEY DONNELLY:

24 I'd like to, just before we conclude,
25 move the PowerPoint presentation. We will amend it to

1 reflect what the testimony today was. The main item
2 ones, there is a decimal on the 1.43 ---.

3 CHAIRMAN FAJT:

4 I saw that. I was going to ask Todd if
5 that was --- so it's 143?

6 PRESIDING OFFICER:

7 With that correction, we'll enter that as
8 Rivers Exhibit Number One.

9 (Rivers Exhibit Number One marked for
10 identification.)

11 ATTORNEY DONNELLY:

12 Thank you.

13 PRESIDING OFFICER:

14 And as for the information that the
15 Chairman and Commissioner both had asked for, you can
16 either file that with the Board clerk on
17 paper/electronic or you can incorporate that
18 information in your presentation that you'll present
19 before the entire Board. Either/or. Closing?

20 ATTORNEY DONNELLY:

21 No.

22 PRESIDING OFFICER:

23 I just want to double check again. I've
24 seen a couple people come in and out of the room. Is
25 there anybody here that expected to comment publicly

1 today on the table games at Rivers? Okay. Seeing
 2 none, the record created here today, including the
 3 transcript and the exhibits, et cetera, will be
 4 submitted to the entire Board for consideration. The
 5 Gaming Act requires that the Board act on the Rivers'
 6 Petition within 60 days of its deemed complete date so
 7 the Board will be taking up and considering this
 8 petition at a public board meeting in the very near
 9 future. Thank you for coming today and for your
 10 cooperation. This public hearing is now concluded and
 11 adjourned.

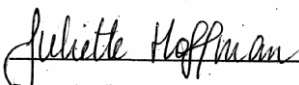
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HEARING CONCLUDED AT 11:01 A.M.

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CERTIFICATE

18 I hereby certify that the foregoing
 19 proceedings, hearing held before Presiding Officer
 20 Lloyd, was reported by me on 04/26/2010 and that I
 21 Juliette J. Hoffman read this transcript and that I
 22 attest that this transcript is a true and accurate
 23 record of the proceeding.

24 
 25 Court Reporter