COMMONWEALTH OF PENNSYLVANIA

GAMING CONTROL BOARD

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PUBLIC MEETING

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BEFORE: LINDA S. LLOYD, HEARING OFFICER

HEARING: Thursday, November 12, 2009, 10:00 a.m.

LOCATION: East Hanover Municipality Building

8848 Jonestown Road

Grantville, PA 17028

WITNESSES: John Finamore, Frank Quigley,

Christopher McErlean, Thomas Auriemma,

Javon White, Richard Gold, Lisa Stokes,

Timothy J. Aullie, Nanette Horner,

Gerald Stoll, Michael Rosenberry,

Katie Higgins, Melvin Johnson

Reporter: Sarah Wendorf

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PROCEEDINGS

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HEARING OFFICER:

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My name is Linda Lloyd, and I am the presiding officer assigned by the Board to conduct this portion of the License Renewal Hearing of Mountainview Thoroughbred Racing Association doing business as Hollywood Casino at Penn National. Before we begin, if you could please silence all of your cell phones, BlackBerrys, et cetera so we are not 10 interrupted during presentations. As the presiding 11 officer I call this hearing to order. The date is 12 November 12th, 2009. The time is 10:00 a.m. And the 13 14 location is at the East Hanover Township Municipal 15 Building at 8848 Jonestown Road, Grantville, Pennsylvania. 16

This license renewal hearing is convened by the Pennsylvania Gaming Control Board pursuant to the authority found at Section 1326(b) of the Gaming Act and the Board's regulations at 58 Pa.C. 491a.8. The public hearing was advertised on the Board's website, was announced by the Board at a Board meeting on November 4th, 2009, and was advertised in the local newspapers. We do have a Board member present today for the hearing. Chairman Fajt is somewhere in the

room. The Board and its staff would like to thank East Hanover Township and its staff for making this space available to the Board for the hearing today. 3 The hearing will begin with a presentation by Penn National. After the close of each witness's testimony or at the end of their presentation, whichever is more convenient, Office of Enforcement Counsel will have the opportunity to cross examine the witnesses. Redirect will be permitted and so forth until all parties are satisfied that all the questions have been 10 asked and answered. After Penn National has concluded 11 its presentation, the Office of Enforcement Counsel 12 13 will make its presentation.

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Again, after the close of each witness's testimony, Penn National's Counsel will have the opportunity to cross examine the witness and redirect will be permitted and so forth until all parties are satisfied that all questions have been asked and answered. After the close of the testimony and evidence from the parties, those individuals that have registered to speak at today's hearing during the public comment period will be heard if their name is called. Elected officials will have approximately ten minutes to speak. Representatives from community groups will have five minutes, and individuals will

1 have about three minutes. Following the close of the public comment period Penn National and the Office of Enforcement Counsel will have the opportunity to 3 provide short closing statements. This is an official administrative hearing, so please treat this as if you were attending a court proceeding. All witnesses if you would speak loudly and clearly into the microphone so that the court reporter and others can hear what you have to say. If you have any questions about 10 today's proceedings there are a variety of Board staff available to answer those questions. If we could 11 12 begin by having all the witnesses from Penn National and Office of Enforcement Counsel who will testify 13 14 today please stand and raise your right hand to be sworn by the court reporter.

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17 WITNESSES SWORN EN MASSE

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HEARING OFFICER:

And I would remind you that when you speak for the first time today if you could state your name and spell it for the court reporter she would be appreciative. I have two hearing exhibits to move into the record. Hearing Exhibit Number One is the Notice of Pre-hearing at this public hearing today.

And Exhibit Number Two is the one written comment that we have received for the record. And I'm not sure if 3 Penn National has received that written comment or not. 5 ATTORNEY QUAGLIA: 6 No, we have not. HEARING OFFICER: Okay. We will take care of that. 8 Board clerk will take care of that. Do I hear any 10 objections to the two written comment on the other exhibits ---11 12 ATTORNEY DAVENPORT: 13 No objection. 14 HEARING OFFICER: 15 --- to be entered into the record? 16 ATTORNEY QUAGLIA: 17 I would like to reserve the right to see 18 it before I decide whether we have an objection. 19 HEARING OFFICER: 20 Okay. We'll address that again later 21 after you've gotten the opportunity to see that. Penn 22 National, if you are ready to begin, please, go ahead. 23 ATTORNEY QUAGLIA: 24 Thank you very much, Ms. Lloyd. I'm Ray

Quaglia, Q-U-A-G-L-I-A, with the Ballard Spahr firm in

1 Philadelphia on behalf of the Applicant, Licensee, 2. Penn National. And we'd like to begin as we always do 3 by thanking the Board's staff for all of their hard work getting us to this renewal hearing today. Without excluding anyone, we'd like to express our particular gratitude to Nan Horner, the Director of the Board's Office of Compulsive and Problem Gambling, for all of her hard work with the representatives of Hollywood Casino in helping to develop an amended 10 responsible gaming plan for the property. We would like to begin by showing a short video. I suspect 11 that very little of this information will be new to 12 13 many of us here, but since this is a public hearing, 14 we thought it would be useful to provide a short 15 overview of the business of Penn National Gaming, which the parent company of Hollywood Casino at Penn 16 17 National Race Course. So if we could begin the video, 18 please.

19 VIDEO PLAYED

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ATTORNEY QUAGLIA:

We have a number of hearing witnesses and representatives here today who are available. I will introduce each of the witnesses as he or she is called to testify, but I will mention at this point that in addition we have here Jim Baldacci, the Deputy Chief

- 1 Compliance Officer for Penn National Gaming and Laura
- 2 Palazzo, the Vice President and Chief Financial
- 3 Officer for Hollywood Casino at Penn National Race
- 4 Course. And our first witness ---. If you want to go
- 5 there. Our first witness today to provide an overview
- 6 is John Finamore, Senior Vice President of Regional
- 7 Operations for Penn National Gaming. Mr. Finamore has
- 8 nearly 30 years hospitality and casino experience. He
- 9 was with Station Casinos from 1994 until 2002 and has
- 10 been with Penn National Gaming since 2002. He is
- 11 responsible among other things for the seven casino
- 12 properties and multiple race tracks and off track
- 13 wagering facilities.
- 14 | -----
- 15 JOHN FINAMORE, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- 16 AS FOLLOWS:
- 17 | -----
- 18 DIRECT EXAMINATION
- 19 BY ATTORNEY QUAGLIA:
- 20 Q. Good morning, Mr. Finamore. If you could just
- 21 give us to the extent that it was not covered in the
- 22 video a brief overview of the history of Penn National
- 23 and Penn National Race Course?
- 24 A. Certainly. Thank you. This is on. Can you hear
- 25 me okay? Good morning. Again, a lot of the

information was covered in the video, but just to hit 1 2 some of the highlights. The race track at Penn National Race Course opened originally in 1972. 3 Ιt obviously looks very different today. It was purchased by the Carlino family in 1982. company's IPO, initial public offering, took place in Today, of course, the company enjoys a market cap of well over \$2 billion. As you saw in the video, the company has evolved over the years from what was 10 exclusively a racing company to a very diversified gaming and racing company today. In fact, the company 11 today is the third largest publicly traded ---. Okay. 12 The company today is, in fact, the third largest 13 14 publicly traded casino gaming company in the nation. 15 Some of the other milestones of note in our company's past as we've grown, certainly we saw in the 16 17 video the acquisition of Charles Town Racing and 18 That was really a springboard for the company Slots. along with the acquisition of Hollywood Casino company 19 20 in 2003, and the Argosy Casino company in 2005. we operate 19 facilities in 15 jurisdictions. 21 22 said, we are the third largest publicly trading gaming 23 company in the nation. Here's some slides of our beautiful Hollywood Casino at Penn National Race 24

Course property. I know everyone in the room is

familiar with it, but here is the front entrance to 1 the porte-cochere at night. A shot of the slot floor. And this is our Epic Buffet that we added post-opening 3 in October of 2008. Our Final Cut Steakhouse, which we opened in December of 2008. Ο. And Mr. Finamore obviously Penn National Mountainview made a number of commitments at the time of its initial licensure in 2006. Could you maybe update for the record how the company is coming along 10 or has come along in honoring those commitments? Certainly. I think first and foremost the 11 Α. 12 earmarked revenues for horseracing and certainly the 13 commitments we made as a racing company back at that time were that we would see substantial increases in 14 15 our purses. And, you know, we look back to pre-slots. 16 Our purses were --- our average daily purses were 17 running about \$70,000 a day. Today that number is \$185,000 a day, and that is one of the highest daily 18 purse amounts in the mid-Atlantic region. 19 20 We talked a lot back then about commitment to the 21 backside of our racing operation. And we have I'm 22 proud to say today committed over \$10 million to 23 backside improvements, and actually that total exceeds 24 the requirements of the Gaming Act. And it's

something we'll talk about a little later this

1 morning. We talked a lot about building an integrated --- a truly integrated slot and racing facility. learned that lesson in our Charles Town facility where we kept the original facility in place and added onto it, but there is a better way to do it. We took our time here a few years ago and demolished the original grandstand as you all know and built this truly integrated slot and racing facility which has been I think a great design for us. It has exposed our slot customers to the horseracing product and vice versa.

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Of course we spent over \$325 million on this facility, and we're very proud of the facility as it stands today. Back then we talked about gaming revenues we projected of \$160 million in our first full year of operation. The first 11 months of our operation, that's February of '08 through December '08, we actually saw revenues of \$171 million. are projecting year end '09 totals to be \$237 million, well in excess of what we projected at \$160 million for our first full year of operation. We also talked originally about a master plan and commitment to building up the facility. I talked a little bit about the buffet that we added, the Epic Buffet, in October of '08; the steakhouse that we added in December of '08. We've taken the slot count from just over 2,000

games, 2,020 when we opened in February of '08, to the 1 current count of just under 2,400. 2,377 today's count. And we have plans to take that count to 2,500 3 games in the very near future. So again we talked about the master plan in growing our business, and we have fulfilled that commitment. We would love today to talk about table games and our plans for introducing that product at our property. We are planning to do that and hopeful that we will be able 10 to do that shortly. Obviously the extent and timing is not known at this point. But that product will 11 determine a lot of our future master plan including a 12 hotel possibly and second parking garage and 13 14 additional gaming space.

We talked originally about our commitments to MBE and WBE initiatives. We're going to talk a lot about that later this morning. Certainly during the construction period we set targets for MBE and WBE commitments. We exceeded those. We also have ongoing MBE and WBE commitments from our ongoing operation. And finally, we talked a lot about diversity in the planning stages for the property. And Frank Quigley, our General Manager, will talk a lot about our ongoing diversity efforts and our diversity plan this morning.

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Q.

Thank you very much, Mr. Finamore.

A. Thank you.

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ATTORNEY QUAGLIA:

3 Our next witness would be Frank Quigley, the Vice President and General Manager of Hollywood Casino at Penn National Race Course. Mr. Quigley has 30 years experience in the gaming industry. He progressed from dealer to General Manager. He spent over 20 years with Harrah's and Showboat. Joined Argosy in 2003, and then became part of the Penn 10 National gaming team when Argosy was acquired by Penn 11 National. He has previously served as the General 12 Manager for the Penn Properties in Sioux City and 13 Joliet, and has been the General Manager at Hollywood 14 Casino since August of this year. 15 16 FRANK QUIGLEY, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED 17 AS FOLLOWS: 18

- 19 DIRECT EXAMINATION
- 20 BY ATTORNEY QUAGLIA:
- 21 Q. Mr. Quigley, good morning. If we could start you
- 22 off talking a little bit about the slot machine group
- 23 at Hollywood Casino?
- 24 A. Good morning and thank you very much. Last name
- 25 is Quigley, Q-U-I-G-L-E-Y. As John spoke earlier we

opened the property in February of '08, with 2,020 1 machines, and as you can see by the slide there we are 3 currently at 2,377 with plans next year in our capital plan to expand to 2,500 machines. And that actually is regardless of what happens with table games. will expand to 2,500 machines next year. Q. Speaking of table games since Mr. Finamore raised the issue and I know it's very much on everyone's mind, what plans if any does Hollywood Casino have for 10 a table game option? Well we are very excited about table games. 11 Α. Obviously we are all waiting for the timing and for 12 13 the, you know, legislation to be signed with table 14 games. And actually what we do with table games is 15 obviously going to be relative to that legislation, particularly the tax part of that piece of legislation 16 and whether that will be profitable at the level of 17 18 tax that is in that legislation. With that said, hopefully we would like to start with approximately 40 19 20 table games, traditional table games and 10 to 15 poker tables to start with. We also would like to 21 22 expand -- we have plans for a 45,000 square foot expansion that we would like to include in that table 23 games' plan. With that expansion we see probably 24 25 between 200 to 250 construction jobs directly

associated to that project. Also a significant number of jobs that --- ancillary jobs that would be associated with the project. With table games itself we see 300 to 400 additional permanent jobs, and they are good jobs that come in the table game environment. I've been involved in table games my whole career. And these jobs could be anywhere between \$35,000 to \$45,000 a year jobs depending on the market and the relative tips that would come in the market.

It is our plan, and I'm confident that we can accomplish this. We will hire every entry level position, meaning dealers for the first wave of this operation in Pennsylvania in our current labor pool that we have. Our first goal is to offer every one of those jobs to the employees that are at the property today, our current employees. Then after that we will go out to the local labor pool, and we will continue to fill the rest of those jobs within the local labor market. So all of our entry level positions and tables will be filled locally.

With regard to supervision, for the first wave of supervision it is a specialized part of our industry, and we will have to recruit some supervision from the outside for the first wave. The second wave of supervision will all be trained in-house. And within

- 1 the first couple of years of table games after that is
- 2 over we will be able to hire all Pennsylvania
- 3 employees with that. We're pretty excited about that.
- 4 There's also initially going to be a significant need
- 5 for training. It is our hope to partner with local
- 6 community colleges to provide that training both in-
- 7 house and with local community colleges.
- 8 Q. Thank you. And for the record, if you could just
- 9 summarize the revenues and the gaming taxes and fees
- 10 paid to date at Penn National Race Course?
- 11 A. Well as John spoke our first year of revenue was
- 12 approximately \$170 million. We are projecting about
- 13 \$237 million this year. With that \$80 million will go
- 14 to tax relief. Another \$28 million will go to the
- 15 racehorse development fund. Close to \$12 million will
- 16 go to the economic development and tourism fund. And
- 17 another \$14.7 will go to local and county sheriffs
- 18 estimates. With that alone with our regulatory fees
- 19 we will be paying around \$140 million in taxes.
- 20 Q. Mr. Finamore also touched on diversity. If you
- 21 could just give us maybe a big picture of the
- 22 company's commitment and then we can talk about
- 23 details?
- 24 A. Sure. This is actually very important to us.
- 25 Right now as my presence is evidence of this I've been

1 here for three months. I am new. We are in a transition state --- a point of transition with regard to leadership on our property right now. 3 overwhelming majority of this transition right now is for lack of a better word, manage transition. I am currently interviewing for an Assistant General Manager, which would be a second. We're currently interviewing right now for our lead compliance officer. All of those positions are managed. 10 However, we do have one very tragic loss that 11 we've had recently that is unmanaged that we cannot 12 talk about diversity on this property without bringing up the name Nadine Hall. Nadine Hall was our Vice 13 14 President of Operations and Community Affairs. 15 Nadine championed the early efforts of diversity. I do not want to give any testimony about our 16 diversity without mentioning her name, because we are 17 very proud of the efforts that we have made with 18 regard to diversity. And actually Nadine had 19 20 quarterbacked this. I, being new, have had a long 21 track record of accomplishments with regard to these 22 issues. And I just want to go on the record to say 23 that it is my commitment as always in my experience as I've worked throughout the country with Penn, Penn's 24 25 commitment to diversity. And I will continue to build

- 1 on the positives that we have had in the last year and
- 2 a half, the last two years and continue to grow that
- 3 both for Penn obviously but in Nadine's memory also.
- $4\mid$ And they are comprehensive across the board with
- 5 employee, employment, contracting, purchasing,
- 6 procurement. We have a significant training program.
- 7 And we participate as you will see in a slide to come
- 8 in a large number of diversity events.
- 9 Q. Thank you. If you could maybe walk us through a
- 10 summary of the workforce at Hollywood Casino at Penn
- 11 National?
- 12 A. Sure. Currently we have 1,080 employees. 1,064
- 13 of them are Pennsylvania residents. 12.3 percent are
- 14 representative of various minority groups.
- 15 Representing our labor pool which we look at as the
- 16 population within a one-hour drive of our property,
- 17 which is approximately nine percent. That comes from
- 18 statistics from 2007. Forty-eight (48) percent of
- 19 those are female.
- 20 Q. Thank you. And within the workforce what are the
- 21 various classifications of the positions?
- 22 A. And the breakdowns are 7 executives, 141
- 23 management personnel, 13 salaried or professional
- 24 meaning accountants and the like and 919 hourly
- 25 positions.

- 1 Q. Thank you. And you mentioned also diversity and 2 contracting, purchasing and procurement. If you could
- 3 walk us through some highlights of that aspect?
- 4 A. Sure. As a result of the efforts of the team that
- 5 developed and built the property approximately \$20.2
- 6 million of construction expenditures were awarded to
- 7 MBEs, WBEs related to construction of the facilty. We
- 8 have over \$2 million or 10.9 percent of the total in
- 9 operating disbursements in 2008, and more than \$2.1 or
- 10 11.6 percent of the total of operating disbursements
- 11 during the first nine months of this year. We hosted
- 12 the first Purchasing Conference and Minority Vendor
- 13 Fair in October 2008, at our property. We gave
- 14 minority vendors the opportunity to meet with
- 15 purchasing representatives from several of the PA
- 16 casinos and showcase their products. We had a
- 17 response from approximately 73 vendors attended fair.
- 18 And we're also a member of the Minority Supplier
- 19 Diversity Council in the tri-state area of PA, New
- 20 Jersey and Delaware.
- 21 Q. Does Hollywood Casino pursue diversity with
- 22 respect to its suppliers?
- 23 A. Yes. As you can see a breakdown here of our
- 24 registered vendors, PA vendors we have 309, minority
- 25 business enterprises, 96, women owned, 128, disabled

- 1 veterans, 4, disabled, 3, disadvantaged, 15 and small 2 business enterprises, 62.
- 3 Q. You also alluded previously to participation in 4 diversity events?
- diversity events?

 A. Yes. And this is a sample that we participate,
- 6 you know, Nadine headed up a large majority of this
- 7 along with our HR department. We will continue to do
- 8 this. There is a long list starting with mock
- 9 interviews that we do at a lot of the high schools and
- 10 local colleges to a long list that you can see there.
- 11 I don't want to name every one of them.
- 12 Q. Thank you. And obviously the issue of responsible
- 13 gaming is very important to everybody, Mr. Quigley.
- 14 What is Hollywood Casino doing to protect the more
- 15 vulnerable of the adult population?
- 16 A. Well responsible gaming is also another very big
- 17 deal in Penn National in our approach to the business
- 18 and quite honestly my approach to the business.
- 19 Simply put, we do not want people with gaming problems
- 20 in our operation, and we work very hard to ensure that
- 21 that doesn't happen. We are working with the Council
- 22 of Compulsive Gambling of Pennsylvania to establish
- 23 and to actually upgrade what we currently have from a
- 24 training program. We are incorporating those training
- 25 programs into our new hire orientations to ensure that

every employee in our operation is trained with regard to responsible gaming. We are a contributor to the CCGP and recently working with Nan Horner. We have received approval from our responsible gaming plan

5 just as of November 6th.

- Q. Speak briefly about community involvement. We saw some of that in the video, but specifically for
- 8 Hollywood Casino and Penn National Race Course?
- 9 A. As you can see in the video, and I can speak to my
- 10 experience working for Penn in other areas of the
- 11 country, we are really good corporate citizens. And
- 12 as you can see here we have spent approximately
- 13 \$300,000 in cash donations. This does not list the
- 14 significant number of in kind donations we have done
- 15 to a long list of local organizations, and we will
- 16 continue to do that.

ATTORNEY QUAGLIA:

18 Thank you very much, Mr. Quigley.

19 A. Thank you.

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ATTORNEY QUAGLIA:

Our next witness ---.

ATTORNEY DAVENPORT:

- Before you move on I'd like to have an
- 24 opportunity to ask a couple questions to Mr. Quigley.
- 25 A. Sure.

1 CROSS EXAMINATION

2 BY ATTORNEY DAVENPORT:

- 3 Q. I'm Nan Davenport, Deputy Chief Enforcement
- 4 Counsel for the Office of Enforcement Counsel. Good
- 5 morning, Mr. Quigley.
- 6 A. Good morning, Ms. Davenport.
- $7 \mid Q$. You stated that Penn National has plans to add up
- 8 to 2,500 gaming machines in the future ---
- 9 A. Correct.
- 10 Q. --- in 2010? Did you plan to do that in
- 11 increments or would that be increased within the
- 12 current number of machines?
- 13 A. That would be increased with the current number of
- 14 machines. We will do that incrementally throughout
- 15 the year.

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ATTORNEY QUAGLIA:

- 17 I'm sorry. If I can clarify what I was
- 18 confused ---. I think your testimony was the total
- 19 number of machines would increase from 2,377 to 2,500?
- 20 ATTORNEY QUAGLIA:
- 21 To 2,500.
- 22 ATTORNEY QUAGLIA:
- Not that you would add another 2,500.
- 24 A. Not an additional 2,500.
- 25 ATTORNEY DAVENPORT:

Correct.

Thank you.

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ATTORNEY QUAGLIA:

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BY ATTORNEY DAVENPORT:

- Q. So you don't mean to do that like in increments of ten machines?
- $7 \, | \, \mathsf{A.} \,$ We're not sure yet. We're developing that plan.
- 8 It will be more than ten machines, but we'll probably
- 9 do those machines 50 at a time. Something like that.
- 10 | Q. And as you know the Act prohibits anyone under the
- 11 age of 21 from gaming. However, the Act does not
- 12 prohibit anyone over the age of 18 to be on the gaming
- 13 floor. Does Hollywood Casino permit individuals over
- 14 the age of 18 to be on the gaming floor?
- 15 A. We do not permit individuals over the age of 18 on
- 16 the gaming floor. We've recently had several issues
- 17 with regard to that back in the summer. And several
- 18 months ago, Jay White, our Director of Security, is
- 19 going to speak directly to that. I don't want to
- 20 steal his thunder. He'll be angry with me if I take
- 21 all of his material.

22 ATTORNEY DAVENPORT:

Okay. Thank you.

24 ATTORNEY QUAGLIA:

Thank you.

A. Thank you.

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ATTORNEY QUAGLIA:

3 Our next witness to discuss horseracing at Penn National Race Course is Christopher McErlean, Vice President of Racing for Penn National Gaming. Mr. McErlean has more than 20 years experience in racing management. He is the former vice president of racing for the New Jersey Sports and Exposition Authority Racetracks, Meadowlands and Monmouth Park. 10 He oversees operations for Penn National's seven parimutuel facilities nationwide. And is the Penn 11 12 representative for national racing issues and initiatives. He is the Vice President of the 13 14 Thoroughbred Racing Associations, the Former President 15 and Chairman of the Harness Tracks of America, a Board member of the Thoroughbred Racing Protective Bureau 16 17 and the United States Trotting Association. 18 CHRISTOPHER MCERLEAN, HAVING BEEN PREVIOUSLY SWORN, 19 20 TESTIFIED AS FOLLOWS: 21 22 DIRECT EXAMINATION

23 BY ATTORNEY QUAGLIA:

Q. Good morning, Mr. McErlean, if you could just
maybe give us an overview of the horseracing at Penn

1 National Gaming?

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2 Sure. Good morning. I'll spell my last name. M-C capital E R-L-E-A-N. As Mr. Finamore noted in his 3 opening Penn National Gaming started with one race track in Grantville, Pennsylvania, Penn National Race Course, and that is still the flagship race track in the Penn National organization. And Penn National Race Course has really been the catalyst for the company in the tremendous growth that you've seen in 10 the video and in our previous presentation. Pennsylvania off-track wagering facilities, which were 11 approved in the early 1990s, helped fuel the first 12 13 public offering for the company. And I think as a 14 testament to the company with its tremendous growth in 15 non-racing entities, the brand name of the company, Penn National Gaming. And Penn National is still 16 17 reflected in the name and reflects its roots in the 18 racing heritage. So that's something which the company as a whole is very proud of, and I think shows 19 20 as we go forward reflecting the name of the company. 21 If you can give us an overview of the racing 22 operations overseen by Penn National Gaming? Again, Penn National started with one race 23 Sure. track in 1972, Penn National Race Course. We now have 24

six wholly owned race track facilities plus one joint

venture in the state of New Jersey with another racing 1 2 organization. Those totals make us the second largest 3 operator of pari-mutuel facilities in North America. And we're very poised to potentially be the leading operator within the next year. We also have five offtrack wagering locations, four in the State of Pennsylvania and one in the State of New Jersey. do operate a regional Internet and telephone wagering company located here in the State of Pennsylvania. Οf our racing facilities we operate over 1,100 live 10 performances annually. And more than \$700 million is 11 12 generated in hand or wagering at our facilities 13 through both live racing and simulcasting at those facilities. 14 15 And has Penn National Gaming at a corporate level attempted to integrate racing and gaming elsewhere as 16 well as in Pennsylvania? 17 18 I think as will show the integration of racing and Α. gaming is really the niche that this company has taken 19 20 advantage of. We currently operate of our seven facilities, four have gaming. That is the second 21 22 highest of any operator in the United States. We have

25 contribute over \$100 million in funding for the

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the most slot machines at race track operations, over

9,000. Those operations that have gaming have helped

1 horseracing industry in those respective states which 2 is for purses for horsemen, incentives for breeders just in 2009. And in those states that we operate 3 those integrated racing and gaming facilities, over \$370 million has been generated for state tax revenues

Thank you. Please tell us a little bit about Q.

in those jurisdictions.

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horseracing at Penn National Race Course? Sure. I stated earlier the Penn National Race Α. Course began operation in 1972. We are a year round 10 11 thoroughbred racing operation. We're one of only three race tracks in the United States that operate 12 year round thoroughbred racing. We have 200 racing 13 14 dates scheduled for the year 2010, which will be

approved by the Pennsylvania Horse Racing Commission next week. We race on average a four-day, four-night 16 a week schedule Wednesday through Saturday evenings. 17

We also offer simulcasting, televising races from race tracks around the country on a daily basis. And as noted earlier, in the State of Pennsylvania we currently operate four off-track wagering facilities

22 and host an Internet and telephone wagering operation

out of our Penn National Race Course facility. 23

Thank you. For anyone who is not familiar with 24 25 the track we have several photographs. If you could

- 1 just walk us through and tell us what we're looking 2 at?
- 3 A. Sure. As noted earlier, the integration of racing
- 4 and gaming was a key component not only of Act 71, but
- 5 of the philosophy with the new Hollywood Casino at
- 6 Penn National Race Course. Here you see a racing
- 7 scene. In the background is a brand new tote board
- 8 with all the racing information for the races. The
- 9 next slide shows our grandstand facilities. You're
- 10 looking on the left. The lower part is our new
- 11 Mountainview dining room for seating for up to 500
- 12 people. On the upper part is box seating for horsemen
- 13 owners and quests. And on the top part of that is our
- 14 main racing level and simulcasting level. I'm sorry.
- 15 On the other slide on the right hand side is a race
- 16 book style handicapping teletheater. There's seating
- 17 for about 150 individuals with two dozen 50-inch
- 18 monitors and private betting windows as well. And the
- 19 final slide is one our newest barns or stabling for
- 20 the racehorses on our backstretch. As we note here we
- 21 have an extensive program in place and moving forward
- 22 for capital improvements on the backstretch.
- 23 Q. Thank you. Obviously one of the requirements of
- 24 the Gaming Act is for there to be capital improvements
- 25 or investments in the racing facility. If you could

1 for the record, review the capital improvements that have been made at Penn National Race Course? In late 2007, Penn National and the 3 representative horsemen's group, the HBPA, per Act 71 came to an agreement in regards to funding of backstretch improvements for the race track. agreement was a 10-year agreement with a \$10 million investment. Under Act 71 the minimums were \$5 million over the first five years and \$250,000 for the next 10 five years, so we had exceeded the Act 71 mandate by over 60 percent. Those improvements again which were 11 12 jointly agreed upon between the horsemen's 13 organization at our race track and Penn National Race 14 Course include focus on new barns. 15 Most of the barns at the track are the original barns, so we are looking to in most cases build new 16 17 barns as well as sight improvements to the property 18 and the backstretch operations. In the first 20 19 months of casino operation which started in February 20 of 2008, we've spent almost 50 percent of the Act 71

funding already, so we certainly moved very quickly in terms of instituting these improvements. The most visible are we will have five brand new barns. Each barn has stabling for about 45 horses. Five of them will be in place by the end of this year. Four are

actually completed now and our fifth one is under construction as we speak. And planned in our 2010 backstretch improvement plan we have funding for up to \$two million in improvements. The majority of which will go for three new barns in the backstretch area.

Over and above what is mandated by Act 71, Penn

National Race Course has committed additional capital improvements for the racing program since the introduction of the Hollywood Casino.

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That has totaled over \$3 million in additional capital improvements, some of which you see here. An entirely new dirt racing surface, our electrical service and water service on our backstretch and for our track lighting has been all redone. We've invested in equipment and vehicles for our track maintenance. And we've also initiated some additional safety improvements and customer satisfaction improvements to the facility and to the racing operation. Again these funds are over and above anything mandated by the Act 71.

- 21 Q. And what has the impact been on the racing purses 22 of the casino?
- A. As everybody knows the racehorse development fund receives 12 percent of the net revenue from gaming, and that's had a tremendous impact in terms of what is

available for purse money or prize money for the 1 2 horsemen competing at Penn National Race Course. this chart indicates in 2007, we were \$70,000 a day in 3 daily distribution of purses. In our almost two years of operation that has shot up to over \$160,000 a day, and currently we are paying out in average daily purses in excess of \$180,000 a day. So there's been almost a threefold increase in purses since we've opened the casino.

10 Consistent with the increased purses, have there been other impacts of the casino on the racing product 11 at Penn National Race Course? 12

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Most definitely. The purse increases have really Α. been the catalyst for improvement in the quality of the racing. And horse racing is not like any other professional sport. Money, prize money and prize to the best performers. And we are getting an influx of new horses, more competitive races. Our field size, the number of horses per race, is over nine horses a race which is the highest in the mid-Atlantic region, 21 and one of the highest numbers from a national standpoint. Wagering on our races. The amount of money bet on races happening at Penn National both at the track and across the country is up over ten percent from last year which again reflects the

increased quality. This year we had a record purse of \$200,000 for our signature event, Pennsylvania

Governor's Cup. And we also set a record handle for that race on that event day on a 2009 addition. And again as I mentioned before, our purse distribution is up significantly from where it was pre-slots at Penn National Race Course.

ATTORNEY QUAGLIA:

Thank you very much, Mr. McErlean.

10 A. Thank you.

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ATTORNEY QUAGLIA:

12 Our next witness to discuss compliance is 13 Thomas Auriemma, the Vice President and Chief 14 Compliance Officer at Penn National Gaming. Mr. 15 Auriemma has 30 years experience as a casino regulator 16 in Atlantic City. He served with both the New Jersey 17 Casino Control Commission and the New Jersey Division of Gaming Enforcement. He was the Director of the New 18 Jersey Division of Gaming Enforcement for five years 19 20 before coming to Penn National Gaming as Chief 21 Compliance Officer in March 2007. 22 23 THOMAS AURIEMMA, HAVING BEEN PREVIOUSLY SWORN, 2.4 TESTIFIED AS FOLLOWS: 25

1 DIRECT EXAMINATION

2 BY ATTORNEY QUAGLIA:

- 3 Q. Mr. Auriemma, good morning. If you could give us
- 4 an overview of the compliance function at Penn
- 5 National Gaming?
- $oldsymbol{6}\,ig|\, exttt{A.}$ Good morning and thank you. Thomas Auriemma,
- $7 \mid A-U-R-I-E-M-M-A$. I am the Vice President Chief
- 8 Compliance Officer at Penn National Gaming. As such I
- 9 report the General Council of Penn National Gaming,
- 10 and I also report to the Compliance Committee of Penn
- 11 National. We have a three member Compliance Committee
- 12 consisting of Steve DuCharme, who was the former chair
- 13 of the Nevada Gaming Control Board. He's an outside
- 14 consultant to the company and serves as the chair of
- 15 Penn National's Compliance Committee.
- 16 The other two members are outside directors of
- 17 Penn National Gaming, David Handler and Robert Levy.
- 18 Additionally, every Penn National property throughout
- 19 the country as you heard earlier we operate 19 racing
- 20 and gaming facilities in 15 jurisdictions in the
- 21 United States and Canada. Every one of those
- 22 properties has a commission officer or compliance
- 23 manager. There is that function also here at
- 24 Hollywood Casino at Penn National Race Course. At the
- 25 present time it's being temporarily performed by Laura

- Palazzo, who is the Chief Financial Officer of the property. The property is actively looking for a new compliance manager, and I think Mr. Quigley is hopeful that within the next several weeks or so a new compliance manager will be hired and will come on board shortly thereafter.

 Q. Thank you. If you could for the record give us an
- Q. Thank you. If you could for the record give us an update of licensure and any new developments at Penn
 National Gaming?
- 10 Yes. As many of you know in June of 2007, Penn National Gaming entered into a merger agreement with 11 two private equity firms in New York, Fortress 12 13 Investment Group and the Center Ridge Partners, LP, 14 which would have taken Penn National private. 15 National's a publicly traded company traded on NASDAQ. Pursuant to the agreement a variety of regulatory 16 17 approvals were necessary from regulatory bodies around the country and of course here in Pennsylvania. 18 were private road shows that were conducted. Various 19 20 approvals were, in fact, obtained in the fall of 2007, and through the spring of 2008. Pennsylvania Gaming 21 22 Control Board had also given approval to that merger.
- Control Board had also given approval to that merger.

 However, it became obvious by virtue of the turmoil in

 the credit markets in the late spring of 2008, that

 the Fortress Investment Group and Center Ridge

Partners were unable to fund their obligations. 1 2 result, negotiations ensued between Penn National and those two entities, and a termination agreement was 3 entered into on July 3rd, 2008, terminating the merger agreement. That required also certain approvals from various regulatory bodies. Those approvals were all obtained by the end of October 2008. The transaction was closed. And as a result, Penn National Gaming remained and to this day remains a publicly traded 10 company. Fortress Investment Group and Center Ridge Partners purchased preferred stock in Penn National 11 12 pursuant to that merger agreement.

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Wes Edens, who is an executive with Fortress
Investment Group, became a member of the Penn National
Board expanding Penn's Board from six to seven
individuals. And most importantly that merger
agreement brought over approximately \$1,500,000,000
cash to Penn National. At this point in time Penn
National has a result of its very strong cash position
access to borrowing capacity and significant cash flow
applications pending in Kansas and Nevada. We have
recently been licensed in the State of Maryland to
construct a slot facility, and we are constructing
that facility as we speak right now. If all goes well
that facility will open about this time next year.

1 Recently in the State of Ohio last week the voters approved a referendum to permit casino gaming in that 3 state and Penn National has the opportunity to develop two casinos, one in Columbus and one in Toledo. we are actively pursuing those opportunities. Penn National and all of its subsidiaries as I said are licensed in 19 ---. I'm sorry. In 15 jurisdictions. Actually if you count Maryland, it would be 16 jurisdictions. In some of those jurisdictions we are 10 licensed by both gaming and racing bodies. National nor its subsidiaries have never been found 11 unsuitable anywhere. 12 13 Thank you, Mr. Auriemma. We've talked about that Ο. 14 at the corporate level. But now at Penn National Race 15 Course itself, if you could talk about the compliance function at that level? 16 17 Obviously with respect to any property it's a dynamic industry. There's always a learning curve. 18 19 That learning curve is essentially complete at this 20 point in time. The property in February will have 21 been opened about two years. The property has a new 22 General Manager which you just heard from, Mr. 23 Quigley. And also has a new Director of Security, 24 Javon White, who you will also hear from in a few

minutes. One of the key goals of the property and of

corporate compliance, the folks who work for me is to ensure that minors are kept off of the gaming floor.

The property had some difficulties with respect to that matter, but I believe that those matters have been rectified. And I think Jay White will testify as to what has been implemented to in the future prevent minors from accessing the gaming floor. With respect to any outstanding compliance issues, I don't believe there are any outstanding compliance issues that the property has at this point in time.

ATTORNEY QUAGLIA:

Thank you very much, Mr. Auriemma. Our next witness will be Javon White, the new Director of Security at Hollywood Casino at Penn National Race Course. Mr. White has 25 years casino security experience. He was with the Trump properties from 1984 until earlier this year where he began as a security officer and worked his way up to Security Operations Manager. He began at Hollywood Casino just last month as Director of Security.

JAVON WHITE, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED AS FOLLOWS:

BY ATTORNEY QUAGLIA:

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- Q. Mr. White, good morning. And the issue du jour is underage gaming. If you could talk us through what efforts you're putting in place to protect against that?
- I sure could. Good morning to everyone. Αt Hollywood Casino we're very seriously monitored in the threat of underage gaming, and we've taken a very serious look at that to prevent it. We establish and 10 some of these things have already been established by looking into enhancing, but we've already established 11 a method of a multiple layer of deterrents. 12 13 involves highly visible prohibitive signage at the 14 entrance ways, vigilance as far as security's involved 15 with screening for underage at every entranceway and also multiple departmental team efforts in the gaming 16 17 area that just doesn't just fall on to security's 18 responsibility. But in addition to security we have 19 assistance from food and beverage and the other 20 departments that are there.

Okay. Just an example of the signage. As you can see it's very outstanding and very visible as you --- before you even come into the casino area. That is at three of the main entrances that we do have coming into the casino facility. And it's very clear we

don't want underage gaming.

Okay. Once you actually come inside, the second level would be meeting up with our security force there. And besides being greeted of course we then look for anyone that appears to be 30 years of age or under. And we strongly suggest that anyone that we stop that we found does have the good identification, authentic identification, we issue an I.D. badge. But at this step we also use the latest state-of-the-art scanners to make sure that the identification is verifiable and authentic.

And then a third level is --- our security rovers are present within the casino floor and on the casino floor within the slot area. In addition to that, we have very good cooperation with other departments as you can see that we have a waitress from the food and beverage that's pointing out a person that may be questionable. And also housekeeping and other departments. And we make it a joint effort in unison to detect and avoid underage gaming at Hollywood Casino.

Some of these as I testified, these are some of the actions that have been taken just prior to me getting there. And we were looking to this to even enhance it more. But you can see --- hopefully can

see there the stanchion. We have a large area of entranceway. It's a grand entrance to the casino area, but we've been able to both narrow that up to 50 percent at these entrances to kind of enhance our effectiveness in bringing the groups that's coming inside to our security officers standing there to be scanned. In addition to that, we direct that any security officer detecting someone and directing someone maybe to the racing area which had been pointed out earlier because we don't allow them on the casino floor and someone that basically is underage and tries to come inside.

Once we refuse them, we also put out a radio transmission to our other entranceways. This also is picked up by surveillance, which does an outstanding job. I have been very impressed with monitoring their activities after they've been asked to leave our facility and prevent re-entry. As I mentioned, we strongly suggest that people that we determined to be under 30 years of age or so that we issue a badge to them. It makes it easy, and once they're on the floor and they've presented a valid I.D. and have been found to be of age, we don't have to continually ask them. Because we are diligent as are the other departments on the floor. The one thing that we do is we go

1 beyond that a little bit and take the proactive step that if they should exit and return because of just experience and history there, we check the integrity 3 of the band itself to make sure it hasn't been compromised, passed on and so on if they come back onto the floor.

ATTORNEY QUAGLIA:

Thank you very much. Our next witness today is Richard Gold. Mr. Gold is the General 10 Manager of the Holiday Inn Grantville.

- 11
- 12 RICHARD GOLD, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- AS FOLLOWS: 13

- 14
- 15 DIRECT EXAMINATION
- 16 BY ATTORNEY QUAGLIA:
- Good morning, Mr. Gold. We appreciate your being 17
- here with us today. If I could ask you to just state 18
- for the record the nature of the relationship between 19
- 20 your facility and Hollywood Casino?
- 21 A. My name is Richard Gold, G-O-L-D. General Manager
- 22 of the Holiday Inn. We have had a relationship with
- 23 the race track and now the casino. The hotel was
- 24 built in the mid '70s about the time the track opened,
- 25 and we've had a very mutually beneficial business and

community relationship with both entities.

- Q. And based on your experience how would you describe Hollywood Casino as a corporate neighbor?
- 4 A. Penn National has always had a leadership role in
- 5 the community as a business partner and a corporate
- 6 neighbor. And that level of leadership has been

7 enhanced significantly since the casino opened a few

8 years ago.

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ATTORNEY QUAGLIA:

10 Thank you very much. Our next witness is

- 11 Lisa Stokes. Ms. Stokes is the president of BRP
- 12 Entertainment, and again she is not a Penn employee,
- 13 so we appreciate her taking the time to join us this
- 14 morning.
- 15 | -----
- 16 LISA STOKES, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- 17 AS FOLLOWS:
- 18 | -----
- 19 DIRECT EXAMINATION
- 20 BY ATTORNEY QUAGLIA:
- 21 Q. Ms. Stokes, if you could state for the record what
- 22 is the business of BRP Entertainment?
- 23 A. Sure. My name is Lisa Stokes, S-T-O-K-E-S. I'm
- 24 the President owner of BRP Entertainment, and we are a
- 25 certified business enterprise in the Commonwealth of

- Pennsylvania. We've been doing business for 48 years, 1 and we're also a certified Gaming Control Board member. We're an entertainment agency. We provide 3 local, regional and national entertainment for the casino. And since Hollywood Casino has opened they've actually provided performance opportunities for over 1,000 artists in our community. Thank you. And to be clear, what is the nature of Q.
- the relationship between BRP and Hollywood?
- 10 We actually coordinate and offer entertainment 11 ideas. We bring entertainment to the property, and 12 we're there to make sure that everything happens according to regulations to provide the entertainment. 13

And based on your experience how would you

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- 15 describe Hollywood Casino as a business partner? Terrific business partner. And the corporate 16 17 community themselves has really embraced them as a 18 first class entertainment venue in the market. Myself I serve on several boards in the community, and 19 20 there's probably twofold. They make a commitment to
- 22 with. But also the community at large has really 23 embraced them as first class opportunity to bring employees and clients to the property. And they've 24

all philanthropic efforts that they're asked to help

25 had best practices and a lot of integrity in working with them. And it's really been an attribute to the community.

ATTORNEY QUAGLIA:

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Thank you very much, Ms. Stokes. Again thank you for being here and Mr. Gold as well. We appreciate you taking the time to join us today, and we will go full circle and close where we started with the final comments from Mr. Finamore.

MR. FINAMORE:

Thank you. I believe we've told the story this morning of commitments made and commitments kept. We are very proud as we've talked about this morning about our product, the growth of our business that we've enjoyed, certainly our successful diversity The employment opportunities that we have efforts. provided and certainly for Pennsylvania residents has been certainly a huge success of our property. touched on the tax generation that has been realized for the state and the local entities. Certainly substantially amounts of money. And finally, our efforts to revitalize horse racing and the breeders' programs have certainly increased a generation of funds from slot revenues. Just to conclude, we look forward to future growth at our property. We are hopeful that we will be able to introduce table games

product at some point in the near future at an appropriate tax rate and that we look forward to continuing to fulfill the commitments that we made.

ATTORNEY QUAGLIA:

Thank you, Mr. Finamore. Ms. Lloyd, housekeeping I'd like to introduce five exhibits for the record.

HEARING OFFICER:

Okay.

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ATTORNEY QUAGLIA:

And you have copies of them, and Ms. 11 12 Davenport has copies. The Mountainview Exhibit One is 13 our Amended Application. Mountainview Exhibit Two is 14 a hard copy of the PowerPoint that we've been using 15 for our presentation here this morning. Mountainview 16 Exhibit Three is the DVD containing the short video 17 about Penn National Gaming that we began our presentation with. Mountainview Exhibit Four is the 18 Decision of the Pennsylvania Supreme Court in DePaul 19 20 versus Commonwealth. That's reported at 969 A.2nd 21 536, a 2009 decision. And Mountainview Exhibit Five 22 is a correspondence dated May 22nd, 2009 and May 29th, 23 2009, between Mountainview's Counsel, Bob Crauss, and Doug Sherman, the Board's Acting Chief Counsel. 24 25 Exhibits Four and Five pertain to the OEC's Exhibit

Number One. And we would respectively ask that those exhibits be admitted into evidence.

HEARING OFFICER:

Any objection?

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ATTORNEY DAVENPORT:

No objection.

HEARING OFFICER:

They are entered.

ATTORNEY QUAGLIA:

Thank you very much. And we're prepared to take questions or Cross Examination as it were.

ATTORNEY DAVENPORT:

They did such a thorough job. I was crossing my questions off as I was going along, so at this point I have no questions.

HEARING OFFICER:

Okay. Then I will do my housekeeping matter and apologize. I thought there was a written comment. I was mistaken. There are no written comments to be entered into the record at this point. So we didn't keep anything from you, Mr. Quaglia.

ATTORNEY QUAGLIA:

I never thought you did.

HEARING OFFICER:

If we can take a short five-minute break,

and we'll reconvene at 11:10.

2 ATTORNEY QUAGLIA:

Thank you.

SHORT BREAK TAKEN

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HEARING OFFICER:

Okay. We are back on the record, and it is now the Office of Enforcement Counsel's opportunity.

ATTORNEY DAVENPORT:

10 Good morning, Director Lloyd. The Office of Enforcement Counsel is established with the Board's 11 Bureau of Investigations and Enforcement and advises 12 1.3 the bureau of all matters including granting of 14 licenses, current administrations, the content of 15 background investigations, audits and inspections and violations of Pennsylvania Race Horse Development 16 17 Gaming Act, the regulations and the facility's internal controls. The Office of Enforcement Counsel 18 also files recommendations and objections relating to 19 20 the issuance of licenses, permits and registrations on 21 behalf of the Bureau of Investigations and Enforcement 22 or BIE. Pursuant to Section 1302 of the Gaming Act, 23 the Board may issue a Category 1 slot machine license to a licensed race track facility that has been issued 24 25 a license from either the state Horse Racing

Commission or state Harness Racing Commission to 1 2 conduct thoroughbred and harness race meetings with pari-mutuel wagering. In November 2005, the 3 Pennsylvania Racing Commission issued racing licenses to the Mountainview Thoroughbred Racing Association to conduct 103 racing days into the Pennsylvania National Turf Club to conduct 124 racing days for the 2006 racing season. The Board approved Mountainview Thoroughbred Racing Association doing business as 10 Hollywood Casino at Penn National Race Course for a conditional Category 1 slot machine license on 11 September 27th of 2006. On December 20th, 2006, the 12 13 Board approved Mountainview for its permanent Category 14 1 slot machine license, and Hollywood Casino at Penn 15 National opened on February 12th, 2008.

According to Section 1326 of the Gaming
Act and Section 441A16 of current regulations, a slot
machine licensee's license shall be valid for one year
from the date of approval of a license renewal by the
Board. Mountainview, its affiliates and principals
have timely submitted the renewal applications. This
morning we have Tim Aullie from the Pennsylvania State
Police here to testify about reported criminal
offences at Hollywood Casino at Penn National. Now,
according to Section 1517C of the Gaming Act the power

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- 1 and duties of Pennsylvania State Police include among
- 2 other things to initiate proceedings for criminal
- 3 violations of the Act and to conduct administrative
- 4 inspections on the premises of the licensed facility
- 5 to ensure compliance of the Gaming Act and the
- 6 regulations.
- 7 | -----
- 8 TIMOTHY J. AULLIE, HAVING BEEN PREVIOUSLY SWORN,
- 9 TESTIFIED AS FOLLOWS:
- 10 | -----
- 11 DIRECT EXAMINATION
- 12 BY ATTORNEY DAVENPORT:
- 13 Q. Good morning, Captain Aullie.
- 14 A. Good morning.
- 15 Q. Could you please your name and your title for the
- 16 record, please?
- 17 A. My name is Captain Timothy J. Aullie. That's
- 18 A-U-L-I-E. I'm the Director for Gaming Enforcement
- 19 for the Pennsylvania State Police. I've served in
- 20 that capacity for the last four years. I've been a
- 21 member of the Pennsylvania State Police for a little
- 22 over 23 years. Prior to my current assignment in
- 23 gaming I served in the executive office as the
- 24 Executive Officer to the Deputy Commissioner of
- 25 Operations for approximately 11 years.

- Q. Are there troopers assigned to the Hollywood Casino at Penn National?
- A. Yes. As you indicated the Act requires the state police to provide law enforcement at the gaming sites in the slots areas and slots related areas. The way the state police facilitates that is through the establishment and assignment of the Gaming Enforcement
- 8 Office. Each one of the casinos including the 9 Hollywood Casino at Penn National there's an
- 10 enforcement office. In this case we share that office
- 11 with agents from the Gaming Control Board. So we have
- 12 a dedicated contingent of troopers that serve right at
- 13 Penn National.
- They're on site law enforcement response, and I do
- 15 stress that it's law enforcement. Our partners in the
- 16 Gaming Control Board and the casino compliance reps,
- 17 they are our partners. They take care of the
- 18 regulatory enforcement, and we work in partnership
- 19 with them. And I would also say that we work in
- 20 partnership with security and surveillance such that
- 21 when the law is violated when there is a situation
- 22 where a law enforcement response is needed we are able
- 23 to immediately respond.
- 24 Q. Who has the primary police jurisdiction over the
- 25 parking lot, the trackside area, basically off the

gaming floor?

- $2 \mid A$. The Gaming Act, as I say we have that in the
- 3 Gaming Enforcement Office for the floor in outside
- 4 areas would go to the local law enforcement agency.
- 5 And jurisdiction in this case it's the Pennsylvania
- 6 State Police, Troop H, Harrisburg Office.
- $7 \mid Q$. Could you please describe the working relationship
- 8 between the state police established at the casino as
- 9 well as Hollywood Casino at Penn National?
- 10 A. At this site as well as really throughout the
- 11 industry and throughout all of our offices we
- 12 fortunately have a very positive working relationship
- 13 with Penn National. Any time we have had any issues
- 14 that have arisen and certainly there have been without
- 15 exception they've always been dealt with in a
- 16 cooperative manner. They have a good open
- 17 relationship with casino management. And I might add
- 18 that it has been nothing but enhanced since Mr.
- 19 Quigley and Mr. White have arrived in their more
- 20 recent positions as well. So we have a very positive
- 21 relationship with management and employees at the
- 22 casino.
- 23 Q. And what is the state police relationship with the
- 24 Board's casino compliance representatives that are
- 25 assigned to Penn National?

- 1 A. As I said earlier we truly are partners. That's a
 2 sincere term. We work very well with our partners in
 3 the casino compliance section of the Bureau on site.
- Q. Are you familiar with the Uniform Crime Reporting System?
- Yes. Maybe unfortunately, but, yes, I am familiar with that. The Uniform Crime Reporting System is basically a nationwide crime reporting standardized method of reporting crime from the local level to the 10 state level to the tribal level, college universities, and even the federal level. It's a standardized 11 12 system for reporting crimes just so that there can be 13 any segment of the country whether it be in the local 14 jurisdiction or on a national basis. The FBI compiles 15 these lists ultimately. Everything is coded so that we're able to track crime across the country. 16 17 agency is responsible for compiling their own 18 statistics and submitting them into an automated system. All the law enforcement agencies are required 19 20 to submit the information in Pennsylvania. 21 agency reports to the state police, and then in return 22 the state police reports to the FBI. This is public 23 information. It's available on the Pennsylvania State 24 Police public website. There's a specific link to the 25 Uniform Crime Reporting program. It's edited or I

should say updated on pretty much a continual basis, but no less than a monthly basis. Crimes are entered 3 at the local level. For instance, at Penn National if a crime is committed the trooper completes the investigative report. Supervisors will check those reports, monitor the investigation, make the entries of the crime into the system where they are recorded. Then if there are updates, if there is an arrest made let's say in two or three weeks or something other 10 than today if there's a crime today that is --- if 11 there's an arrest today then the entry would be made 12 all at the same time. And I guess my point is that 13 it's an ongoing living document that is subject to 14 continual update. 15 Okay. And we have an overhead projection. that the UCR for Penn National? 16 17 Yes. Difficult to read, but I would draw anyone's 18 attention to the center of the page. There are two 19 columns referred to as actual offences. One column is 20 actual offences 2008. One is actual offences 2009. 21 These statistics are specific to the Penn National 22 site for 2008, and that would be for the entire calendar year of 2008. There was a grand total of 300 23 crimes investigated by the state police. And by 24

looking at actual offenses, what we have done there is

cut out the offenses that would be termed unfounded. Meaning if someone claims that their wallet was taken from them, we respond. We initiate an investigation. 3 In the meantime they get home, discover their wallet was on their dresser and their wallet was never stolen to begin with. That would be reported as an offense on the front end, but would be reduced and edited in the UCR report such that it would not be included in the actual offenses. So actual offenses would be the 10 actual clean number of offenses that have occurred. 11 For 2008, for the entire calendar year, Penn National stats were 300. For 2009, year to date for 12 13 this year the stats would be through October of this 14 year the number is 440. Of those 440 ---. I quess 15 first of all address the 300 for 2008, up to 440. That may seem like a noticeable or alarming increase. 16 17 I don't think you can necessarily jump to that 18 conclusion one way or the other. Each facility is 19 very different. Penn National has actually 20 experienced based on, and as evidenced by the revenue 21 figures that were given earlier to us, they've 22 experienced a significant increase in business. And I might also add that I think our troopers as well as 23 24 security and surveillance departments have also become 25 more proficient with their roles on site. So I don't

think we can necessarily draw any conclusions, and I certainly don't think you can do that based on a one year to the next comparison. Any kind of trend that would attempt to be drawn would have to go on for a period of time more than two years. More in the terms of five years before you're drawing conclusions with that.

- Q. Does the UCR list the number of actual offences that are prosecuted?
- 10 Prosecutions are not listed because they can ---. Prosecutions have multiple factors that come into 11 play. As my example, I will draw attention to under 12 the 2009 offenses of the 440 total cases, 286 of them 13 were the thefts. Most of those dealt with voucher 14 15 thefts. Of those 286 cases, 248 of them were cleared. And what I mean by cleared is they were resolved, and 16 17 it's through the positive response of security and 18 surveillance and the state police.

Our efforts were put into determining what happened to that voucher. And oftentimes the victim does not want to pursue prosecution. It's not uncommon to discover that there is some possibility the person took the voucher didn't realize they were doing anything wrong. So we have a pretty high clearance. But also of those 248 clearances, we have

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34 people that we actually made arrests on. And again getting back to the prosecution question, there are multiple things from the district attorney, the 3 district magistrate, the perspective of the victim, the totality of all of the circumstances of the case that come into prosecution. So, no, the UCR reports do not necessarily reflect prosecutions. But I will add through my comments about the thefts what we feel we're ending up with is often --- it's somewhat 10 burdensome on the casino at times to assist us in resolving those cases of those stolen vouchers. 11 12 Pennsylvania law has written such that we really are 13 required to respond in the manner that we do.

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And as evidence by letters I have received from satisfied customers so to speak, I think they are very appreciative of not only the state police, but also of the casino efforts for both the security and surveillance arenas. Additional UCR stats. Again, 286 of the 440 were thefts. Twenty (20) of them were counterfeit, counterfeit bills. And I think really considering the ---. I don't really count that. I would have defer to the casino, but I think it's very safe to say there are millions and millions of people that visit this facility on an annual basis. And to have 440 crimes is not anything that I'm alarmed with

- that there's a crime spree here by any means.
- 2 Q. And with respect to the voucher theft let's take
- 3 an example that a patron used the machine, leaves the
- 4 voucher in the machine. The next person comes up and
- 5 cashes that out. Would that be considered a voucher
- 6 theft?
- $7 \mid A$. On the face value, yes, it would be. But that's
- 8 how our troopers are able to get involved.
- 9 Surveillance is extremely helpful in determining what
- 10 happened to that voucher. In many cases we're able to
- 11 track down the individual through surveillance that
- 12 took the voucher. We're able to interview the victim
- 13 or interview the person that took the voucher.
- 14 Oftentimes it's a situation where that person makes
- 15 the victim whole. The victim does not want to
- 16 participate in the prosecution. It may be a deminimus
- 17 amount. The district attorney may have a threshold
- 18 that he doesn't want to --- or she doesn't want to
- 19 prosecute under a certain threshold. So although it's
- 20 a difficult situation we feel it would negligent not
- 21 to respond to those theft situations.
- 22 Q. But those numbers do occur or appear on the UCR?
- 23 A. Yes, they do.
- 24 Q. Have the troopers stationed at Penn National cited
- 25 individuals under the age of 21 for criminal trespass

for attempting to enter the gaming floor?

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Yes, we have arrested individuals under 21. law states that it's illegal for anyone under 21 to 3 engage in gaming. There really isn't an enforcement section to that law. So with individuals under 21 years old, the casino actually is doing a commendable and much improved job over detecting these individuals and removing them from the floor. And in most cases the only time we become involved is if there's some 10 other violation such as underage drinking or disorderly conduct or if they become disruptive in 11 some way or if there's a question about their 12 identification. 1.3

So in terms of the number of arrests we have made where it's been necessary for law enforcement to respond, in 2007, we arrested a total of seven underage individuals. Of those seven, three were underage consumption, two for trespass, one for carrying false identification and one for forging false identification. In 2009, there were a total of six. Three for underage consumption and three for disorderly conduct.

Q. And generally are the Pennsylvania State Police satisfied with the level of cooperation between the staff of Hollywood Casino and the troopers stationed 1 within the facility?

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2 A. Yes, very much so. We have a positive relationship with the casino. As I said before, Mr. 3 Quigley and Mr. White have done nothing but enhanced that. The employee level, things are working well and

a very positive relationship. 6

ATTORNEY DAVENPORT:

Thank you, Captain Aullie.

ATTORNEY QUAGLIA:

I have no questions. Thank you.

ATTORNEY DAVENPORT:

12 Section 1509 of the Gaming Act requires 13 the establishment of a compulsive and problem gambling 14 program. Amendments to Mountainview Thoroughbred 15 Racing Association compulsive and problem gambling plan was approved by the Board's Office of Compulsive 17 and Problem Gambling on November 6th, 2009. Nan Horner, the Director of the Office of Compulsive and 18 Problem Gaming is here today to testify regarding 19 20 Mountainview's compulsive and problem gambling plan. 21 22 NANETTE HORNER, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED AS FOLLOWS:

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25 A. Good morning. My name is Nanette Horner. That's

- $1 \mid N-A-N-E-T-T-E$, last name H-O-R-N-E-R. I am the
- 2 Director of the Pennsylvania Gaming Control Board
- 3 Office of Compulsive and Problem Gambling.
- 4 DIRECT EXAMINATION

BY ATTORNEY DAVENPORT:

- 6 Q. Could you please summarize the compulsive and
- 7 problem gambling plan requirements that are contained
- 8 in the Gaming Act and the regulations for slot machine
- 9 licenses?
- 10 A. The Gaming Act regulations and guidelines address
- 11 issues such as the requirement for slot machine
- 12 licensees to develop and implement a compulsive and
- 13 problem gambling plan, to train employees regarding
- 14 signs and symptoms of problem gambling. To establish
- 15 and comply with procedures, train employees, to
- 16 prevent self-excluded, excluded, underage and
- 17 intoxicated individuals from engaging in slot machine
- 18 gambling and from receiving direct mail marketing
- 19 material.
- To notify me, the director, within 24 hours of a
- 21 violation by an individual who's on the self-exclusion
- 22 or exclusion list. They must include a problem
- 23 gambling statement and a toll-free number of an
- 24 approved font size on all advertisements and
- 25 promotional material. They must establish procedures

- 1 to respond to and disseminate problem gambling
- 2 materials and brochures and place approved signage in
- 3 locations that specify individuals who are under 21
- 4 years of age and those who are on the exclusion or
- 5 self-exclusion list are prohibited from gambling.
- 6 Q. What are the procedures to approve the compulsive
- 7 and problem gambling plan?
- 8 A. The procedures are that when a licensed applicant
- 9 filed its application it had to submit a compulsive
- 10 and problem gambling plan with the application. None
- 11 of the applications as submitted were approved. But
- 12 after a licensee received its license and prior to
- 13 opening, the compulsive and problem gambling plans
- 14 were revised. They were submitted to my office,
- 15 compared with the regulatory requirements. And
- 16 there's usually a little bit back and forth prior to
- 17 approval of the plans.
- 18 Q. And did you approve Mountainview's compulsive and
- 19 problem gambling plan?
- 20 A. Yes. Mountainview's original compulsive and
- 21 problem gambling plan was approved prior to the
- 22 opening of the facility, and the approval was dated
- 23 February 11, 2008.
- 24 Q. What are Mountainview's training requirements with
- 25 respect to their compulsive and problem gambling plan?

- Generally all of Mountainview's employees are 1 Α. educated on the issue of compulsive and problem 2 3 gambling, the prohibition of underage gambling, the prohibition of gambling by intoxicated patrons and the identification and ejection of excluded and selfexcluded individuals. The materials, the training materials that they utilize have been developed by the Council on Compulsive Gambling of Pennsylvania, which is a group that has specialized knowledge, skills, 10 training and experience in responsible gaming and employee training programs. And Mountainview also has 11 utilized its own employees to develop training 12 13 materials for departmental training. 14 What are the duties and responsibilities of 15 Mountainview's employees with respect to the compulsive and problem gambling plan? 16 The employees of specific departments are trained 17 18 in department specific types of training regarding policies and procedures that are set forth in their 19 20 approved compulsive and problem gambling plan. So departments that have specific duties and 21 22 responsibilities would include security, surveillance, 23 their slots department, the cashier's cage, marketing,
- 25 Q. Is it a requirement to establish the procedures to

food, beverage and also valet.

- 1 attempt to identify patrons and employees with
 2 suspected or known compulsive and problem gambling
 3 behaviors?
- Yes. The facility's compulsive and problem gambling plan must contain the procedures to attempt to identify the patrons and employees with suspected or known compulsive and problem gambling behavior, and also to provide information to individuals regarding treatment services and gamblers anonymous programs. 10 Mountainview's compulsive and problem gambling plan does address these requirements. But I just would 11 like to say on the record that problem gambling is a 12 13 hidden addiction. Signs and symptoms are not readily 14 apparent. They're very subtle. So an employee, for 15 example, might be concerned with a statement or a series of statements from a customer or a statement 16 17 from a third party saying that they are concerned about someone gambling too much. So employees are not 18 licensed mental health professionals. They are not 19 20 supposed to diagnose an individual and to really avoid 21 placing labels on an individual.
- Q. If an employee sees such behavior is there a requirement that he or she report the behavior?

 A. Yes. General employees would report to a
- 25 supervisor, the supervisor would either attempt to

- 1 handle it or report that to security. Security has
- $2\mid$ had a higher level of training regarding the issues.
- 3 Q. Is there a requirement to provide information to
- 4 the individual with suspected compulsive and problem
- 5 gambling behaviors?
- 6 A. Yes. In the regulations and as covered by
- 7 | Mountainview's compulsive and problem gambling plan
- 8 there is a requirement that the facility provide
- 9 information to individuals or to family members of
- 10 individuals who have problems. So many of those items
- 11 are on display. Employees can direct an individual on
- 12 where to obtain the information. Also some employees
- 13 have received additional training in order to attempt
- 14 to provide that information to an individual.
- 15 However, if an attempt is being made to provide
- 16 information to a person exhibiting signs and symptoms
- 17 of problem gambling behavior, that person says not
- 18 interested, go away, leave me alone, then you can't
- 19 force the information on a person.
- 20 Q. Could you review the signage requirements under
- 21 the plan?
- 22 A. Yes. The signage requirements require that a
- 23 problem gambling statement and a toll-free number must
- 24 be on the signage within 50 feet of each entrance and
- 25 exit of the facility and either on or within 50 feet

- of each ATM and cash dispensing machine in the facility. Signage at all entrances must be placed in order to notify self-excluded individuals that they are subject to arrest for trespass. Signage within 50 feet of the entrance and exit of the gaming floor must be placed to notify individuals under the age of 21 they are not permitted to gamble. And signage at all entrances notifying individuals that firearms and deadly weapons are prohibited without any Gaming Control Board permission.
- Q. I believe you testified that Mountainview's original compulsive and problem gambling plan was approved before the facility opened?
- 14 A. That is correct.
- 15 Q. Has it been revised since that time?
- A. Yes. An amendment for their compulsive and problem gambling plan for which the entire plan was rewritten, reorganized and revised including revised exhibits was approved by me on November 6th, 2009.
- 20 Q. Has Mountainview submitted a 501A4 report?
- A. Yes. The 501A4 report requires a summary of the compulsive and problem gambling plan, and it is part of the renewal procedure. And I can just go through a couple of points of what was contained in their report. They established a responsible gaming

committee, which is compromised of its General

Manager, who acts as chairman of the committee, Vice

President of Slots, VP of Human Resources, VP of

Security, VP of Food and Beverage and the Compliance

Manager. There are quarterly responsible gaming

committee meetings. They have training for tier two

of problem gambling, which is primarily team members

who have direct contact with guests. And they have

tier three training, which is security department,

supervisors and managers.

It covers topics related to compulsive and problem gambling, characteristics and symptoms, relationship to other addictions, social and economic consequences of the problem as well as techniques and procedures that is to be used by employees to discuss the issue and procedures related to responsible alcohol service. They assess the effectiveness of the responsible gambling training by conducting quarterly reviews with groups of employees who are randomly selected by the training department. And they periodically conduct awareness events for employees and patrons regarding responsible gambling.

ATTORNEY DAVENPORT:

Thank you, Ms. Horner.

25 A. Thank you.

HEARING OFFICER:

Any questions?

ATTORNEY QUAGLIA:

No, no questions for Ms. Horner.

ATTORNEY DAVENPORT:

The Board's Bureau of Casino Compliance is responsible for protecting the integrity of gaming within each casino with the enforcement of gaming regulations and being the first line responding to patron complaints. The Bureau of Casino Compliance has casino compliance representatives that are assigned to each facility who are familiar with the Gaming Act, the regulations and the facility's internal controls as well its policies and procedures.

The Bureau of Casino Compliance also insures that all casino employees that have access to the gaming floor are properly licensed and that all vendors who have a business relationship with the casino have complied with the Bureau of Licensing registration requirements. The casino compliance representatives monitor the casino's surveillance department to ensure that there is adequate camera coverage throughout the facility and that such coverage meets the requirements of the regulations. In addition, the Bureau of Casino Compliance refers

- 1 any criminal acts to the Pennsylvania State Police for
- $2\mid$ investigation and refers any violation of the Act,
- 3 regulations or internal controls to the Office of
- 4 Enforcement Counsel for possible sanctions against the
- 5 casino or its employees. Gerry Stoll for the Bureau
- 6 of Casino Compliance is here to present its working
- 7 relationship with Mountainview Thoroughbred Racing
- 8 Association.
- 9 | -----
- 10 GERALD STOLL, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- 11 AS FOLLOWS:
- 12 | -----
- 13 DIRECT EXAMINATION
- 14 BY ATTORNEY DAVENPORT:
- 15 Q. Good morning, Mr. Stoll.
- 16 A. Good morning, ma'am.
- 17 Q. Could you please state your name, your title for
- 18 the record, please?
- 19 A. All right. My name's Gerald Stoll, S-T-O-L-L. I
- 20 am the Senior Compliance Supervisor for the Bureau of
- 21 Compliance and have acted in that capacity for the
- 22 last four years.
- 23 Q. And what is the role of casino compliance
- 24 representatives at Hollywood Casino at Penn National?
- 25 A. The casino compliance representatives are a

- 1 24-hour, 7 day a week presence on the casino floor.
- 2 More or less the boots on the ground, the conduit
- 3 communication from the casino to the Board. We
- 4 supplement the Gaming Board and the various bureaus
- 5 there whether it be compulsive gaming we process those
- 6 that wish to be excluded. We supplement, you know,
- 7 emergency credential procedures for Office of
- 8 Enforcement Counsel. We more or less ensure that, you
- 9 know, the property has the information that it
- 10 requires and the Board has the information that it
- 11 requires from the property on a 24-hour basis.
- 12 Q. And please describe the bureau's working
- 13 relationship with the management employees at
- 14 Hollywood Casino?
- 15 A. All right. Our employees to a man or a woman tell
- 16 me that there is nothing but a 100 percent
- 17 professional relationship with the management of
- 18 Hollywood. And I have seen nothing in my experience
- 19 there to indicate that it's less than 100 percent
- 20 cooperation. And they're working in a partnership to
- 21 make everyone concerned whether it be the patrons, the
- 22 operators or the gaming Board's successful.
- 23 Q. Has the Mountainview cooperated with any
- 24 investigations that have been initiated by the Bureau?
- 25 A. Yes. Mountainview has cooperated 100 percent with

- 1 any initiative, any problem that we brought to their 2 attention.
- 3 Q. And could you please describe the Bureau's working 4 relationship with the troopers, the Pennsylvania state
- 5 troopers that are assigned to Hollywood Casino?
- 6 A. With my casino's compliance representatives and
- 7 the troopers' shared office we have a different
- 8 definition of responsibilities. PSP's criminal, ours
- 9 is regulatory. But we will generally refer
- 10 investigations to each other, if we come upon a
- 11 criminal investigation, we will refer it immediately
- 12 to the state police. And the state police will refer
- 13 any regulatory issues that they identify. We have a
- 14 fantastic relationship with all members of the
- 15 Pennsylvania State Police assigned to Hollywood.
- 16 O. Does the Bureau work with G-tech and the
- 17 Department of Revenue in order to ensure that the
- 18 proper revenue is collected by the Commonwealth?
- 19 A. Yes, we do.
- 20 Q. I'm sorry. Have there been any issues with
- 21 respect to collection of taxes on the gross terminal
- 22 revenue?
- 23 A. No, ma'am.
- 24 Q. And have there been any issues with respect to the
- 25 connectivity to the central control computer system?

- A. Nothing out of the ordinary.
- 2 Q. Does the Bureau of Casino Compliance work with the
- 3 casino on its compulsive and problem gambling issues?
- $4 \mid A$. Actually Nanette Horner would work with them, but
- $\mathsf{S} \, ig| \, \mathsf{we} \, \mathsf{actually} \, \mathsf{make} \, \mathsf{sure} \, \mathsf{that} \, \mathsf{the} \, \mathsf{things} \, \mathsf{in} \, \mathsf{there} \, \mathsf{are} \, \mathsf{sure} \, \mathsf{that} \, \mathsf{the} \, \mathsf{the} \, \mathsf{things} \, \mathsf{in} \, \mathsf{there} \, \mathsf{are} \, \mathsf{the} \, \mathsf{the}$
- 6 adhered to by the property.
- $7 \mid Q$. So you make sure they adhere to the plan?
- 8 A. Yes, ma'am.

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- 9 Q. If the Bureau of Casino Compliance have raised any
- 10 issues or concerns has Mountainview cooperated with
- 11 the Bureau to address those concerns?
- 12 A. Yes, ma'am, they have.

ATTORNEY DAVENPORT:

Thank you. I have no other questions.

HEARING OFFICER:

Mr. Quaglia.

ATTORNEY QUAGLIA:

No. No questions. Thank you.

ATTORNEY DAVENPORT:

- The Board's Bureau of Investigations and
- 21 Enforcement was responsible for conducting
- 22 | Mountainview Thoroughbred Racing Association's
- 23 Category 1 renewal background investigation. Mike
- 24 Rosenberry is present today to testify regarding
- 25 | Mountainview's background investigation.

73 1 MICHAEL ROSENBERRY, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED AS FOLLOWS: 3 DIRECT EXAMINATION BY ATTORNEY DAVENPORT: Q. Good morning, Mr. Rosenberry. Α. Good morning. Could you please state your name and spell it for Q. 10 the record? 11 | A. My name is Michael Rosenberry. It's $12 \mid R-O-S-E-N-B-E-R-R-Y$. I'm the Regional Director for 13 the Central Region of the Bureau of Investigations and 14 Enforcement. 15 Q. Did the Bureau of Investigations and Enforcement 16 conduct a renewal investigation to determine the 17 suitability of Mountainview for licensure? 18 Yes, we did. Α. 19 And when did the Bureau of Investigations and Ο. 20 Enforcement begin their suitability investigation? 21 A. The renewal investigation actually began in some 22 part of December of 2007, and continued through

23 December of 2008. Since that time the investigation

investigation have been completed to ensure that all

24 has been updated. Supplemental reports of

- 1 investigative information is timely and still
- 2 accurate.
- 3 Q. As part of the renewal investigation did BIE
- 4 review applications submitted by Mountainview, its
- 5 affiliates and principals?
- 6 A. Yes, we did.
- 7 Q. And were those applicants investigated for felony
- 8 convictions, gambling offenses, civil litigation,
- 9 credit history, outstanding judgments, regulatory
- 10 history and Department of Revenue tax status?
- 11 A. Yes, they were.
- 12 Q. Did Mountainview timely provide BIE with all
- 13 requested documents and information regarding its
- 14 renewal investigation?
- 15 A. Yes, they did.
- 16 Q. Is there anything that's outstanding to the best
- 17 of your knowledge?
- 18 A. No.
- 19 Q. In your opinion did Mountainview fully cooperate
- 20 with the Bureau during its renewal investigation?
- 21 A. Yes.
- 22 Q. Did the Bureau complete its renewal investigation
- 23 of Mountainview, its affiliates and principals?
- 24 A. With the exception of a potential applicant, Carol
- 25 Martin, who I believe is the Regional Director for

- 1 Internal Audits for Penn Gaming, the renewal
- 2 investigation for Mountainview, the affiliated
- 3 companies, entities, all the principals is complete.
- $4 \mid Q$. To the best of your knowledge has Mountainview
- 5 paid all the costs and fees due to the Board for its
- 6 renewal investigation?
- $7 \mid A$. BIE was informed on the 9th of November that
- 8 Mountainview is currently up to date on all costs and
- 9 fees.
- 10 Q. And to the best of your knowledge has Mountainview
- 11 satisfied its local state and federal tax obligations?
- 12 A. To the best of my knowledge which is based on
- 13 transfers that have been received from the Internal
- 14 Revenue Service database, checks and correspondence
- 15 with the Pennsylvania Department of Revenue,
- 16 Mountainview is current with all of its tax
- 17 obligations.
- 18 Q. Did the Bureau determine whether there are any
- 19 issues related to Mountainveiw's suitability or the
- 20 suitability of any of its affiliates or principals
- 21 that would impede licensure?
- 22 A. The renewal investigation has not uncovered any
- 23 issues relating to Mountainview, the affiliates,
- 24 principals nor the employees that would affect
- 25 suitability or impede for licensure.

- 1 Q. Are the Bureau of Investigations and Enforcement's
- 2 findings contained in a report of investigation?
- 3 A. Actually BIE's findings are contained in no less
- 4 than 24 reports of investigations obtained and more
- 5 than 20 supplemental reports of investigations.
- 6 Q. And were those reports forwarded to the Bureau of
- 7 Licensing?
- 8 A. Yes, they were.
- 9 Q. Are BIE's findings incorporated into a suitability
- 10 report that will go to the Board?
- 11 A. Yes.
- 12 Q. And at this time is the Bureau aware of any issues
- 13 that would preclude the entity, its affiliates and
- 14 principals from being licensed by the Board?
- 15 A. No, we're not.
- 16 ATTORNEY DAVENPORT:
- 17 Thank you.
- 18 HEARING OFFICER:
- Any questions, Mr. Quaglia?
- 20 ATTORNEY QUAGLIA:
- No, no questions. Thank you.
- 22 ATTORNEY DAVENPORT:
- The Office of Enforcement Counsel,
- 24 Assistant Enforcement Counsel Katie Higgins will
- 25 discuss stipulations that the parties have entered

1 into with respect to enforcement actions taken by the

2 Bureau of Investigations and Enforcement against

3 Mountainview Thoroughbred Racing Association.

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5 KATIE HIGGINS, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED

6 AS FOLLOWS:

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8 A. My name is Katie Higgins, H-I-G-G-I-N-S. I'm with

9 the Assistant Enforcement Counsel with the Office of

10 Enforcement Counsel. The OEC and Mountainview

11 | Thoroughbred have entered into the following

12 stipulations regarding enforcement action. On

13 September 26th, 2006, the Board approved a consent

14 agreement with respect to Section 1513 of Pennsylvania

15 Race Horse Development and Gaming Act regarding

16 political influence, and Penn National paid a civil

17 penalty of \$15,000.

18 Subsequently on April 30th, 2009, the Pennsylvania

19 Supreme Court ruled that Section 1513 of the Act

20 violates Article 1 Section 7 of the Pennsylvania

21 Constitution and enjoys the enforcements of that

22 section. On October 1st, 2008, the Board approved a

23 consent agreement with respect to Section 1513a.3a of

24 the regulations regarding underage gaming, and Penn

25 National paid a civil penalty of \$5,000. The OEC

conducted one compliance conference at Penn National's 1 facility since the time of Penn National's initial 2 licensure. Penn National took corrective measures to 3 remedy the concern of BIE with respect to the compliance issues. The OEC has sent Penn National 12 warning letters since the time of licensure for possible violation of the Act and regulations promulgated thereunder. Penn National has appropriately responded to each warning letter issued 10 by the OEC. The OEC sent Penn National one cease and desist letter since the time of licensure. The OEC 11 12 has filed three enforcement action complaints to 13 revoke non-gaming employee registrations for individuals who violated either the Act or 14 15 regulations. In each instance the individual's registration was revoked by the Board. 16 17

And finally, the OEC has filed three requests for emergency suspension of either gaming employees, occupation permits or non-gaming employee registration for individuals who were arrested and charged with felony offenses. In each instance, the individual's permit or registration was suspended by the Board. Thank you.

ATTORNEY DAVENPORT:

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Thank you. As Mike Rosenberry from the

Bureau of Investigations and Enforcement testified, the Bureau has reported investigations containing a suitability report which was forwarded to the Board. 3 The suitability report also contains information on the background of the licensee, race track gaming and back side improvements, gaming operations, employment, diversity, regulatory history and issues since licensure, compliance with its statements and conditions, fulfillment of promises and commitments, 10 payment of application and background investigation fees, financial suitability, bond for the issuance of 11 slot machine licensing, civil litigation, tax 12 13 clearances, background investigation and principals 14 and Mountainview Thoroughbred Racing Association's 15 compulsive and problem gambling plan.

As noted in the suitability report,

Mountainview remains in good standing with the

Pennsylvania Racing Commission. A letter of good

standing noting that there were no regulatory

violations involving Penn National Turf Club, Inc.,

and Mountainview is attached to the suitability report

as Exhibit One. In addition, the Pennsylvania

Department of Revenue reports to the Board that

Mountainview is compliant with Chapter 14 of the

Gaming Act and the Department of Revenue's regulations

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regarding all payment of taxes and assessments. 2 addition, the Department of Revenue has reported that there have been no issues regarding collection of 3 taxes on gross terminal revenue or connectivity to the Department's central control computer system. Pennsylvania Department of Labor and Industry reports to the Board that Mountainview is compliant with its unemployment compensation and Workers' Compensation Section 212 of the Gaming Act requires that 10 the Board promote ensured diversity in all aspects of gaming activities all under the act. And that the 11 12 Board shall work to enhance the representation of diverse groups and the ownership participation and 13 14 operation of licensed entities and licensed facilities 15 through the ownership, participation and operation of business enterprises associated with or utilized by 16 17 the licensed entities or licensed facilities and 18 through the provision of goods and services utilized by slot machine licenses. 19

The Board's Director of Diversity reviewed Mountainview Thoroughbred Racing
Association's diversity plan and concluded that it's not deficient and that Mountainview has demonstrated a good faith effort to achieve the diversity goals of the Board. Mountainview Thoroughbred Racing

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Association's suitability report also contains an 2 analysis by the Board's financial investigations unit and Mountainview's finances. It indicates that there 3 is no reason at this time to find Mountainview or its parent company, Penn National Gaming, financially unsuitable for continued licensure. The Office of Enforcement Counsel and Mountainview Thoroughbred Racing Association have entered into a consent agreement for violation of Section 513A2B of the 10 regulations. This consent agreement will be submitted to the Board for approval at its November 18th 11 meeting. So I therefore request that the record 12 13 remain open to include a consent agreement and the 14 Board order as an exhibit.

At this time we'd also like to move into 16 the record OEC Exhibits 1 through 26 which are contained in the binder which have been provided to the opposing parties. As well as OEC Exhibit Number 27, which is the suitability report for the Licensee.

HEARING OFFICER:

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Would you like to enter as well the stipulations regarding Exhibits 1 through 26?

ATTORNEY DAVENPORT:

I would, please.

HEARING OFFICER:

We'll make that Exhibit Number 28. Any objections from Penn National?

ATTORNEY QUAGLIA:

No objection to admissibility. We have obviously some confidentiality concerns, and I don't know at what point you want to address that.

If you want to address what ---.

ATTORNEY DAVENPORT:

Obviously sections in the suitability report must remain confidential.

ATTORNEY QUAGLIA:

Yes. We would request confidential treatment for the confidential sections of the suitability report, for the warning letters and the responses, which would be OEC Exhibits 3-A through 16-B. And also because I don't know that I mentioned it earlier we would request confidential treatment for the confidential portions of the application updates that were submitted as Mountainview Exhibit One.

HEARING OFFICER:

Okay. Any information that is confidential and protected under the Act, regulations or other state and federal law we certainly keep confidential as we are required to do.

ATTORNEY QUAGLIA:

Thank you.

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HEARING OFFICER:

Anything further from OEC?

ATTORNEY DAVENPORT:

No.

HEARING OFFICER:

7 It's my understanding that we have had one individual registered today to speak and that would be Mr. Melvin Johnson. Is Mr. Johnson here? Ιf you would like to come forward. And if you could have 10 a seat here at the end of the table in front of the 11 12 microphone. You might want to remain standing because the court reporter will swear you in first. 13

- 14
- 15 MELVIN JOHNSON, HAVING BEEN PREVIOUSLY SWORN,
- TESTIFIED AS FOLLOWS: 16
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18 HEARING OFFICER:

- 19 And Mr. Johnson, if you're here on behalf 20 of an entity or a group if you could let us know who 21 that is. If you're here just because you'd like to be 22 here and speak to the Board that's great too. If 23 you'd like to begin.
- $24 \mid A$. Thank you for the opportunity. My name is Melvin
- 25 Johnson, J-O-H-N-S-O-N, President and CEO of the MT

Johnson Group. For the sake of my background, I'm a former nuclear pipe specialist from the U.S. Navy Department. Came to Pennsylvania in Harrisburg in 3 1972, to create the Office of Minority Women Business Enterprise. Served for 30 years in that office as Chief of Investigations, Chief of Construction and Grants Review and as Director. Since that time I have worked as the Executive Director of the African American Chamber of Commerce and now the President and 10 CEO of the MT Johnson Group. I come this morning because of an issue that has been longstanding in 11 12 terms of a greater transparency in the diversity 1.3 issues that have been spoken to so much with not only 14 this casino, but various casinos around the 15 Commonwealth.

I am in receipt of the diversity plan for
Hollywood Casino dated 2005, 2006; the 2007 gaming
diversity study and also the letter that I would like
to just mention that was issued by then Thomas Decker,
chair of the Pennsylvania Gaming Board based on the
hearings that were held on September 29th in
Philadelphia. It reads that feedback indicated that
although potential slot facility operators are moving
forward with plans to locate in communities throughout
the state, little or no outreach efforts are underway

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to increase diversity.

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2 This letter puts current and future applicants for 3 slot machines or related licenses on notice of that. And in examining the applicant's diversity practices, the Board will not only look at those practices after an application is submitted, but also will look at the applicant's diversity practice history. This is particularly true for those applicants breaking ground on new projects and developing new business in 10 Pennsylvania. My concern is that the transparency with which we have moved to is insufficient to give 11 12 those of us who are specialists in this area the kind 1.3 of information we need. I listened intently to Mr. 14 Finamore and to Mr. Quigley, and the anticipation of 15 new construction is certainly one that I'm interested 16 in.

One of the things that I have continually tried to address to this entity, Mountainview, is that the contractors that you contract with report the contracts in MBE or WBE. But that does not examine the workforce in the manner sufficient to find out whether or not they are really a diverse company. There are too many shell games and too many front companies, some that are set up by the prime contractors themselves. The entity that is important

to me is that when a prime contractor's awarded a contract, we have no process to identify whether they are required to meet Federal Executive Order 11246, which was established and amended in 1980. Now, we say there's no federal money involved in the project. That is correct. But once a contractor has accepted federal monies on any project that they do across the country, be it a house that is a HUD house that has federal monies in it or any other entity, they're required to meet the federal requirements. In 1980, standards were set by the U.S. Department of Labor for all of those contractors.

And the regulations said that if all of your projects across the country because of the gross discrimination that has occurred against women and minorities you will employ in all your trades women at 6.9 percent of your workforce. And what happened at that point was they employed a woman and they ran her around to a different job every day, and they counted her on five different jobs in a week. The regulations were changed in 1980, to request that 6.9 percent of the work hours would be reported in those --- by those contractors who met the standard as a federal contractor. In terms of minorities in 1980, a standard was set and published in the Federal Register

for each SMSA, Standard Metropolitan Statistical Area, in the country. Just so happens Dauphin County is 6.2 3 at the 1980 standard. What I'm saying to you is that there are many contractors who meet the federal requirement, but are not looked at for the federal standard although they are required to do so. addressed this to the Hollywood Casino people and was not given an audience to talk with them about it. Subsequent to my several times trying to meet with 10 them, I did finally meet with the before mentioned Ms. Nadine Hall, who has since passed away. And the final 11 indication was that's something you'll have to take up 12 with the contractor. 1.3

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My concern is that there are many contractors who are shell, who may be MBE or WBE or DBE, but when you look at the aggregate workforce it doesn't look anything like the owner. The reason for MBE and WBE was that work persons could not be employed because of discrimination with other major firms. But that was hoped that the MBE and WBE would hire minorities. So we need to look at the workforce of all contractors if they meet the federal standard, but we don't ask them that question. So in the sake of transparency I would like to see that kind of data utilized. This is 30 years now. This is 30 years of them having the

requirement and many contractors should be prequalified or looked at even prior to being awarded a 3 contract so we know up front whether or not they have met the spirit and intent of the 1980 directive. think this is important especially in today's market where we're trying to reach people at a lower level and working with stimulus on a national basis right now to see that the funds get to the lowest level. And it's been long since an obligation and an 10 opportunity for people to have those training programs in place so that women and minorities can learn a 11 skill trade if they want to. I would ask for a new 12 13 kind of transparency and a new kind of bidding to 14 realistically have the spirit and intent of the 15 Pennsylvania law that says that we award to the lowest qualified responsible bidder which was defined in 16 17 1988, in the contracts of the Department of General 18 services.

So my testimony today is that I'm looking for more openness and more transparency in the areas of diversity in the workforce numbers by trade. So that we actually know that not just MBE and WBEs are getting contracts, but there are workers on the job in every job category that at least meets the 1980 standard in 2009 or 2010. Thank you very much.

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HEARING OFFICER:

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Thank you, Mr. Johnson.

A. I have copies of that regulation to leave with you.

HEARING OFFICER:

Okay. That's fine.

A. Can they be a part of the record?

HEARING OFFICER:

9 Mr. Quaglia, if you give him a copy 10 and our Office of Enforcement Counsel a copy and myself, and we can include those in the record. 11 12 you. Mr. Johnson is the only speaker I had on my list 13 today. If there is anyone else in the room who 14 believes that they have registered, if you could raise 15 your hand right now. Okay. I don't see anyone else. Now this is the opportunity for Penn National if they 16 17 have brief closing remarks. Mr. Quaglia.

ATTORNEY QUAGLIA:

No. I believe Mr. Finamore previously delivered our closing remarks. We appreciate the opportunity to have made this presentation here today and thank you for your time and patience.

HEARING OFFICER:

Ms. Davenport.

ATTORNEY DAVENPORT:

No closing, but we would ask that the record remain open for at least 15 days so that we can supplement it with additional documents.

HEARING OFFICER:

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We will keep the record open until the Board schedules its hearing of the matter at their next public --- a public meeting of their choosing.

We will do that. A few housekeeping matters. The parties did have an opportunity to present any written memorandum to the Board clerk on or before the close of business of Thursday, November 19th, if you'd like to take advantage of that. The record will remain open until the Board hears the matter at a meeting of their choosing.

The next step is I will prepare a report for the Board based upon the testimony and evidence entered into the record today. That report will be sent to the Board with the transcript and exhibits of everything that we've heard today and that has been submitted into the record. The Board will then schedule the matter to be heard at a future public hearing at its pleasure. I want to thank everyone for coming today, for your cooperation. I would like to again thank East Hanover Township for the use of its facilities today. And that is the end of our hearing.

CERTIFICATE

I hereby certify that the foregoing proceedings, hearing held before Hearing Officer Lloyd was reported by me on 11/12/2009 and that I Sarah Wendorf read this transcript and that I attest that this transcript is a true and accurate record of the proceeding.

Sach West