PENNSYLVANIA GAMING CONTROL BOARD

CATEGORY 3 ELIGIBILITY CRITERIA HEARING CE-PALACE, LP

OCTOBER 17, 2007, 9:05 A.M.

KEYSTONE BUILDING
PUC HEARING ROOM 1
HARRISBURG, PENNSYLVANIA

BEFORE:

MARY DIGIACOMO COLINS, CHAIRMAN RAYMOND ANGELI
JEFFREY COY
JAMES GINTY
KENNETH McCABE
SANFORD RIVERS
GARY SOJKA

APPEARANCES:

LEVINE, STALLER, SKLAR, CHAN, BROWN & DONNELLY, P.A. BY: JOHN DONNELLY, ESQUIRE

FOR - CE-PALACE, LP

HILLARY M. HAZLETT, REPORTER NOTARY PUBLIC

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1 CHAIRMAN DiGIACOMO COLINS: Good morning,
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- 2 everyone. My apologies for the short delay, but
- 3 we're prepared to begin now.
- 4 I will call to order this meeting of the
- 5 Pennsylvania Gaming Control Board in the matter of
- 6 the Category 3, eligibility hearings.
- 7 All members of the Board are present for
- 8 these hearings. Today, we are continuing the
- 9 eligibility hearing for the Category 3 slot machine
- 10 applicants.
- 11 These hearings began yesterday with the
- 12 presentations by Valley Forge Convention Center and
- 13 Vacation Charters in their effort to demonstrate to
- 14 the Board's satisfaction their eligibility to proceed
- 15 through the licensing process under the Gaming Act.
- The same instructions which I presented
- 17 yesterday for the process are applicable today to
- 18 these hearings for CE-Palace and Bushkill Group.
- 19 I'm going to ask our Chief Counsel, Frank
- 20 Donaghue to address the requirements for the Category
- 21 3 eligibility under the Act.
- 22 MR. DONAGHUE: Thank you, Chairman Colins
- 23 and members of the Board. The Pennsylvania Racehorse
- 24 and Development and Gaming Act provides the
- 25 authorization for two slot machine gaming licenses

1 referred to as Category 3 licenses to be granted to

- 2 well-established resort hotel facilities under the
- 3 provisions of Section 1305 and 1307 of the Act.
- 4 Applications have been received from Valley
- 5 Forge Convention Center Partners, LP; CE-Palace, LP;
- 6 Vacation Charters; and the Bushkill Group.
- 7 The Gaming Act sets forth very specific
- 8 eligibility criteria for Category 3 applicants to
- 9 gain a slot machine license.
- 10 Those criteria are set forth in Section
- 11 1305 of the Act and require that each applicant must
- 12 demonstrate to the Board's satisfaction that it meets
- 13 the criteria.
- 14 Specifically, each applicant should
- 15 establish that the applicant, its affiliates,
- 16 intermediaries, subsidiaries, or holding company has
- 17 not applied for or has been approved or issued a
- 18 Category 1 or 2 license.
- 19 The applicant is seeking to locate a
- 20 Category 3 licensed facility in a well-established
- 21 resort hotel having no fewer than 275 guest rooms
- 22 under common ownership and having substantial
- 23 year-round recreational amenities.
- 24 Third, the applicant is the owner or the
- 25 wholly owned subsidiary of the owner of the

- 1 established resort hotel.
- 2 The applicant will only permit an
- 3 individual to enter a gaming area if that person is a
- 4 registered, overnight guest of the established resort
- 5 or if the individual is a patron of one or more of
- 6 the amenities provided at the established resort
- 7 hotel.
- 8 Next, any applicant would not have been a
- 9 public official or an executive level public employee
- 10 for one year prior to the issuance of a license.
- Next, compliance with Section 1305(a)(3),
- 12 if applicable; and finally, the Category 3 license
- 13 facility would not be located within 15 linear miles
- 14 of another licensed facility.
- 15 If, after consideration of all of the
- 16 evidence, the Board is satisfied that an applicant
- 17 meets the basic eligibility criteria for licensure,
- 18 the Board staff will then undertake an extensive
- 19 background investigation process of the applicant.
- The Board will also be scheduling public
- 21 input hearings in the municipalities where the
- 22 facilities would be located, and will be scheduling
- 23 final suitability hearings to permit the Board to
- 24 obtain full investigative reports by staff, as well
- 25 as presentations by the applicants to demonstrate

1 their suitability for one of the two limited Category

- 2 3 licenses.
- 3 If, after consideration of all of the
- 4 evidence, the Board is satisfied that an applicant
- 5 meets the basic eligibility criteria for licensure,
- 6 the Board staff will then undertake an extensive
- 7 background investigation process.
- 8 To be clear, the purpose of these hearings
- 9 is for the Board to determine as a threshold matter
- 10 whether the applicants facially satisfy the statutory
- 11 eligibility criteria such that they should proceed to
- 12 the investigatory stage of the process.
- The Board has an ongoing obligation to
- 14 assure that each applicant is eligible for licensure
- 15 at all stages of the licensing proceeding.
- 17 process, the Board obtains subsequent information
- 18 that bears on a determination of that eligibility,
- 19 the Board may revisit the eligibility issue based
- 20 upon the information as appropriate.
- 21 The Board will also be scheduling public
- 22 input hearings in the municipalities where the
- 23 facilities would be located and will schedule the
- 24 final suitability hearings to permit the Board to
- 25 obtain the full investigative reports by staff, as

- 1 well as presentations by the applicants.
- 2 CHAIRMAN DiGIACOMO COLINS: Thank you very
- 3 much.
- 4 Now, as occurred yesterday, each of the
- 5 Category 3 licensees will be making a presentation to
- 6 the Board today on the issues of eligibility.
- In addition, the Board has retained the
- 8 services of an engineer to measure distances between
- 9 applicants and other licensed facilities to ensure
- 10 compliance with the Act. A representative of that
- 11 engineering firm will also present the results of his
- 12 findings.
- 13 Following those presentations, the Board
- 14 may hear from other Category 3 applicants or Category
- 15 1 and 2 licensees who have evidence to present to the
- 16 Board concerning the applicant's eligibility.
- 17 The Board will also have the opportunity to
- 18 ask questions of any entity presenting evidence
- 19 during these proceedings.
- 20 Please be aware that the evidence to be
- 21 received is limited in these proceedings to the
- 22 eligibility issues and not suitability factors,
- 23 including which applicants are best situated to
- 24 receive a license or what effect any applicant
- 25 receiving a license would have on another licensee.

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1 That type of comparative or competitive
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- 2 evidence will be received in the final suitability
- 3 hearings.
- 4 Now, today the Board will be hearing from
- 5 CE-Palace and then that will be followed at
- 6 11:00 a.m. by the Bushkill Group.
- 7 After the hearings which will occur today,
- 8 the Board will permit any applicant or licensee who
- 9 contests the eligibility of another applicant a
- 10 period of 15 days in which to submit any supplemental
- 11 evidentiary materials or memoranda to the Board to
- 12 contest the eligibility of an applicant.
- 13 Any applicant subject to such post-hearing
- 14 submissions may file a final response within seven
- 15 days. No further filings will be accepted.
- 16 Thereafter, the record will be closed; and
- 17 the Board will undertake an examination of the record
- 18 and subsequently issue an order concerning the
- 19 licensing status of each applicant and determine
- 20 whether the applicant will proceed to the
- 21 investigative stage of the licensing to process.
- 22 Now, I'll ask counsel and witnesses for
- 23 CE-Palace, if you would identify yourselves and then
- 24 I'll ask the witnesses to rise and take an oath.
- MR. DONNELLY: Thank you. Good morning,

1 morning everybody. John Donnelly appearing on behalf

- 2 of CE-Palace and Craig Cozza.
- I would like Craig Cozza to stand, Sandy
- 4 Rice, Cory Morowitz, Jeffrey DePaolis, and Jamie
- 5 Milanovich will be the witnesses.
- 6 CHAIRMAN DIGIACOMO COLINS: Thank you very
- 7 much, Mr. Donnelly.
- 8 Okay. Would you administer -- where is
- 9 she? I'm so sorry. Good morning. Would you
- 10 administer an oath, please, to the witnesses.
- 11 (Witnesses sworn en masse.)
- 12 CHAIRMAN DIGIACOMO COLINS: Very good.
- 13 Thank you.
- Mr. Donnelly, you may proceed, sir.
- MR. DONNELLY: Thank you. Again, good
- 16 morning. We will try to be brief and we will
- 17 certainly got the message that this is eligibility.
- 18 I represent CE-Palace, LP, and Craig Cozza,
- 19 which is an applicant for Category 3 license.
- 20 CE-Palace is a well-established resort hotel that is
- 21 located 15.9 linear miles from the next closest
- 22 facility that has been approved by this Board, but
- 23 not yet licensed, which would be the Majestic Star
- 24 facility in Pittsburgh referred to as the Majestic
- 25 Star or the Barden facility.

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1 At issue today, because we have objectors
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- 2 in the crowd and we have read the objections, I think
- 3 there is little or no dispute about the facility
- 4 itself, the spatial part of the facility, where its
- 5 cited and so on; nor is there -- do I think there
- 6 will be any dispute as to what Mr. Cozza intends to
- 7 do or intended to do even before the opportunity for
- 8 gaming presented itself -- himself and intends to do
- 9 at the project.
- The battleground will be issues that are
- 11 going to be raised by the objectors. They
- 12 essentially, I think, after listening tomorrow will
- 13 raise -- because it was a slight problem yesterday --
- 14 with regard to the hotel, what kind of hotel is it,
- 15 with regard to the 275 room requirement, and with
- 16 regard to the requirement in the statute that there
- 17 be -- the facilities being 15 linear miles from each
- 18 other.
- 19 I believe that putting the fat in the fire
- 20 -- we're going to be putting the fat in the fire on
- 21 all of the issues and address it. I think that after
- 22 you hear the evidence --
- 23 CHAIRMAN DIGIACOMO COLINS: Excuse me. I
- 24 couldn't hear you.
- 25 MR. DONNELLY: Fine. You will be convinced

- 1 that this facility is more than eligible and
- 2 precisely the kind of facility that the legislature
- 3 had in mind when they said let's have a very limited
- 4 gaming experience in a very limited number of well
- 5 established resorts, both to continue the tradition
- 6 of bringing tourist guests and visitors into the area
- 7 and also to add to the amenity that would help those
- 8 facilities.
- 9 So, let me take a minute. Mr. Cozza will
- 10 address you, as will Sandy Rice, who is from the
- 11 Monroeville Convention and Visitors Bureau about what
- 12 this facility was in the past and is right today and
- 13 will be in the future.
- 14 This facility, the Palace, was a conception
- of a man by the name of Al Monzo, an entrepreneur, a
- 16 person in the area, a promoter, who developed
- 17 essentially a Las Vegas style resort hotel in
- 18 Pittsburgh.
- 19 He named it the Palace, like Caesar's
- 20 Palace. He had a showroom in there called the Vegas
- 21 Room. They had boxing matches on a regular basis.
- 22 They had headlines there. He had comedy acts there.
- 23 He had food and banquet and entertainment facilities.
- 24 For 32 years, Al Monzo ran this facility as
- 25 the hub resort hotel facility in Allegheny County

- 1 outside of what may have been in Pittsburgh.
- 2 So successful was it that they created an
- 3 independent convention and visitor bureau for
- 4 Monroeville -- for Allegheny County, for Monroeville,
- 5 which Miss Rice will talk about.
- 6 I think she's going to say it's the only
- 7 one in the state where there is two CV -- Convention
- 8 Visitor Bureaus in one county.
- 9 This facility drew people from the
- 10 tri-state area; Ohio, West Virginia, and
- 11 Pennsylvania, and drew people in for all of the
- 12 amenities that were there. It was built to even look
- 13 like a casino.
- 14 When we move to the slides, you'll see it
- 15 will be very reminiscent of a 1970s casino in Las
- 16 Vegas. It had an indoor running track. It had an
- 17 indoor spa facility. It had a gift shop. It had two
- 18 restaurants.
- 19 He had a mammoth ballroom. They conducted
- 20 ballroom dancing there. As I said, they had
- 21 comedians. They had headliners in the place. They
- 22 did all of the things that people do in Las Vegas and
- 23 now Atlantic City resort hotel casino; everything but
- 24 the casino.
- 25 People came, they drank and had drinks at

- 1 the lounges and listened to groups at the lounges.
- 2 They danced in the ballroom. They ate dinners there.
- 3 They watched the fight or the headliner show or the
- 4 comedian in the evening.
- 5 They stayed overnight in the hotel room,
- 6 which was varied in size, but which was advertised by
- 7 the Convention Visitors Bureau as having -- what is
- 8 the number -- 289.
- 9 What happened is Mr. Monzo, as all of us
- 10 have a tendency to do, died. When he died, he had a
- 11 family that was either not interested or did not have
- 12 the skills to continue to run the property.
- 13 In approximately June of 2004, the property
- 14 closed. Mr. Cozza came along a couple of years
- 15 later, August of 2007, and bought the facility, lock,
- 16 stock, and barrel.
- 17 He looked at it; and at the time, he did
- 18 not make an application for a gaming license. He
- 19 looked at it and said, well, what I'm going to do is
- 20 bring this back as a resort hotel facility as it has
- 21 been for the past 32 years.
- 22 He undertook a gut renovation of it to the
- 23 tune of about \$45 million, which is underway as we
- 24 speak, and which should be completed in the late
- 25 spring, early summer of next year.

1 As that was undergoing, and as it became

- 2 apparent later on, he didn't apply for a Cat 3 in the
- 3 first go around.
- 4 As it became apparent later on that a Cat 3
- 5 license may be available later on, he made that
- 6 application and appears to you today.
- Now, our objectors are going to say that
- 8 because this facility was closed for two years, it is
- 9 no longer eligible as a well-established resort
- 10 hotel.
- I tried to think of some analogies as we
- 12 always do. Hurricane Katrina shut down New Orleans
- 13 for a substantial period of time and is still
- 14 partially shut down. I don't think anyone would
- 15 argue that New Orleans is not a well-established
- 16 resort area.
- I have seen some of the comments from the
- 18 legislators, or legislative aides, who worked on this
- 19 bill and said that they patterned it on West
- 20 Virginia, on a facility down there. I think
- 21 Berkshire -- Greenbrier facility.
- 22 Well, if that facility were to burn down
- 23 and be shut while it was being renovated, no one
- 24 would suggest that that wasn't a well-established
- 25 resort hotel, nor for that matter if you look at the

- 1 Atlantic City precedent when casino gambling first
- 2 started, a number of people bought -- most people
- 3 bought existing hotels that had been well-established
- 4 resort hotels.
- 5 They didn't have gaming, had the same kind
- of things they had at the Palace; lounges,
- 7 restaurants, Hula Night, parties, the kind of things
- 8 that go on in an urban hotel setting.
- 9 No one would argue those places, even
- 10 though some of them closed, were not well-established
- 11 resort hotels.
- 12 So, I would like you to keep that in mind
- 13 when we hear the objectors and we have the rebuttal
- 14 time, which we reserved to respond to anything they
- 15 say.
- 16 That deals with the well-established resort
- 17 hotel, the 275 rooms. Let's look to the linear
- 18 miles. That's the one that seems to perk up
- 19 everybody's ears because when you first read it, you
- 20 say, well, gee, linear miles. I hear the term, I
- 21 think of the term linear board feet. That's the only
- 22 time I really hear it. On linear equations, I have
- 23 no clue what a linear equation is. Linear board
- 24 feet, I've seen. You buy boards that go around the
- 25 house.

1 So, I started looking at it. This is the

- 2 analysis we used: You have a statute. The statute
- 3 says we're going to have Cat 1 and Cat 2 casinos --
- 4 Cat 2 huge facilities.
- We're also going to have a limited number
- of other facilities, these Cat 3s, which -- then
- 7 building several market protections. There's only
- 8 going to be 500 slots, small.
- 9 People can use it only if they use other
- 10 amenities or they are guests, limitation on who can
- 11 be in there, limitation on the period of time that
- 12 you can use the amenities and get in.
- 13 The fourth, a very di minimus protection,
- 14 but the fourth presumably market protection was 15
- 15 linear miles.
- 16 So, one has to stop and think why would the
- 17 legislature use a word linear miles, which is not a
- 18 common word that people in cocktail chatter talk
- 19 about?
- 20 So, we started looking at what linear miles
- 21 might mean and what the legislature was doing. One
- 22 of the first things we looked to is the Cat 3
- 23 application that this Board put forth.
- 24 Interestingly, the Cat 3 application itself
- 25 draws a distinction between linear miles and radius

- 1 miles.
- Now, we all had high school geometry. Some
- 3 of us didn't have linear equations. Some of us did.
- 4 I didn't. I had high school geometry and I
- 5 understand radius because I had my compass. Stick it
- 6 in a point, you draw the circle, that's the radius.
- 7 In a Cat 3 application for -- let me see
- 8 what appendix, Appendix 29 it requires the applicant
- 9 to essentially certify that its facilities -- post
- 10 facility will be more than 15 linear miles from
- 11 another licensed facility.
- 12 The next sentence says, in addition,
- 13 provide the number of miles between the property
- 14 facility and a licensed facility within a 20-mile
- 15 radius of a proposed project. Now, that makes sense
- 16 to me. There's a big difference between in my mind
- 17 radius and linear miles.
- Then in Appendix 30, there's yet another
- 19 measurement used, which is within 1500 feet, which
- 20 talks about charitable institution, parks, zoos, and
- 21 items.
- So, then we started looking at the uses by
- 23 other administrative agencies of this Commonwealth of
- 24 the word linear.
- We found that it is a very common word by

1 PennDOT. PennDOT uses linear miles throughout its

- 2 nomenclature and its regulations and its
- 3 publications.
- 4 The reason they do that -- it's common
- 5 sense -- is that people, which is the market --
- 6 people -- those people who want to gamble, those
- 7 people who want to go to a resort hotel, they don't
- 8 get from Point A to Point B by being catapulted in a
- 9 straight line or being shot out of a cannon in a
- 10 straight line.
- 11 They get from Point A to Point B down a
- 12 path, and that path is a road. If you're talking
- 13 about a distance in market, I believe you have to
- 14 think in terms of roadway travel. That's what this
- 15 Gaming Board has done.
- In your own task force analyses, which I
- 17 don't have to remind you of, what is used and what
- 18 commonly used in the industry is drive count because
- 19 that's how human beings get from one point to another
- 20 point, they drive their cars.
- 21 When the analyses are being done as to
- 22 market penetration and gravity analysis, as you have
- 23 seen, and they have drive time analyses, that's what
- 24 they call them.
- Today, we are bringing three experts. We

1 are bringing Cory Morowitz, who is a veteran casino

- 2 analyst from Atlantic City, who has worked
- 3 interestingly for some of my competition, Pocono
- 4 Manor, and for others in Pennsylvania, and has worked
- 5 for Las Vegas casinos and others in market analysis
- 6 and so on.
- 7 Cory is going to explain what doesn't
- 8 really need explaining to you because you have seen
- 9 it; how these drive time analyses are done and why
- 10 they are done and why roadways are used.
- 11 Secondly, we're going to have two
- 12 engineers, licensed professional engineers, from the
- 13 State of Pennsylvania who have worked with DOT
- 14 frequently.
- 15 They will discuss why, again, what the term
- 16 linear miles means to the ears of an engineer when
- 17 they hear that term; and they will tell you what that
- 18 means to them and translates to them road travel.
- 19 Finally, it's just common sense that if
- 20 you're trying to protect the market, that you would
- 21 protect that market along the way that people get
- 22 from Point A to Point B.
- 23 The market, the protection you're trying to
- 24 put in place is for a market, and the market has to
- 25 be drive time or how people get down that path.

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1 So, although this was the hot button issue,
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- 2 I know when we looked at linear miles, I think common
- 3 sense, practice of this Board in its application,
- 4 practice of this Board in analyzing markets, and
- 5 other administrative agencies in the state, and the
- 6 basic notion of what are we trying to achieve by this
- 7 very minimal location, 15 miles isn't a whole lot,
- 8 would all compel people to try when they're trying to
- 9 figure out why in the world did the legislature use
- 10 this odd word, linear, and not use a common word,
- 11 radius or just straight line distance; and I think
- 12 you have to reach the conclusion, you got to give
- 13 every word in the statute some effect, I think you
- 14 have to come to the conclusion that they meant
- 15 something completely different from the common word
- 16 radius and completely different from the word
- 17 straight line and how people get from Point A to
- 18 Point B.
- 19 With that I will call my first witness,
- 20 Craig Cozza. Thank you.
- MR. COZZA: Good morning, Board; and thank
- 22 you for hearing us today.
- MR. DONNELLY: Craig, I want to ask you
- 24 some preliminary questions just to take care of the
- 25 statutory requirements. We'll be submitting an

1 affidavit, as well with these questions; but what is

- 2 your position with CE-Palace?
- MR. COZZA: 100 percent owner.
- 4 CHAIRMAN DiGIACOMO COLINS: Mr. Donnelly,
- 5 you can sit down if you would like and it will get
- 6 you to the microphone more easily.
- 7 MR. DONNELLY: Thank you. How many guest
- 8 rooms does the CE-Palace have?
- 9 MR. COZZA: 278.
- 10 MR. DONNELLY: Does the CE-Palace or any
- 11 affiliate, intermediary, subsidiary, or holding
- 12 company of it, or have any of those applied for or
- 13 been approved or issued a Category 1 or Category 2
- 14 slot license in the Commonwealth of Pennsylvania?
- MR. COZZA: No.
- MR. DONNELLY: Is there any public official
- 17 or public officer, as defined in Section 1512 of the
- 18 Gaming Act or otherwise, a principal or key employee
- 19 of CE-Palace?
- MR. COZZA: No.
- MR. DONNELLY: Is the Palace Inn Hotel, is
- 22 that located in a Keystone Opportunity Zone pursuant
- 23 to Section 1305(a)(3) of the Gaming Act?
- MR. COZZA: No.
- 25 MR. DONNELLY: Is the location of the

1 Palace Inn Hotel more than 15 linear miles from any

- 2 other proposed licensed facility?
- 3 MR. COZZA: Yes.
- 4 MR. DONNELLY: Are there any other natural
- 5 persons associated in ownership of the CE-Palace or
- 6 real estate?
- 7 MR. COZZA: No. It's 100 percent myself.
- 8 MR. DONNELLY: All right. With that, I
- 9 would like you, if you could, to tell us a little bit
- 10 about the -- begin with the site where the CE-Palace
- 11 is located, if you would.
- 12 MR. COZZA: Okay.
- 13 MR. DONNELLY: I'm sorry. I'm out of sync
- 14 with my slides. Could you tell us about the business
- 15 structure and the ownership structure of CE-Palace?
- MR. COZZA: The business structure is
- 17 relatively simple. We originally purchased the
- 18 property in CE Monroeville, single asset entity. I
- 19 own 99 percent of that. My general partnership,
- 20 which is Cozza Enterprises, which I actually own 100
- 21 percent of as well, is the 1 percent general partner.
- It's a typical accounting/lawyer structure.
- 23 We set up CE-Palace to -- we purchased the property
- 24 and we realized that the gaming would really work and
- 25 be a phenomenal amenity for this facility and

- 1 CE-Palace was set up as the applicant and has an
- 2 unconditional option agreement, exercisable at my
- 3 discretion, which I am 100 percent of both, to
- 4 transfer the real estate into CE-Palace.
- 5 It's was just an accounting/lawyer
- 6 structure. Everything you see there, I own 100
- 7 percent of.
- 8 MR. DONNELLY: Do you have any other
- 9 limited partners?
- 10 MR. COZZA: No.
- MR. DONNELLY: Do you have any other
- 12 general partners?
- MR. COZZA: No.
- MR. DONNELLY: Any other LLCs?
- MR. COZZA: No.
- MR. DONNELLY: Any other human beings
- 17 associated with this entity in any form of ownership?
- MR. COZZA: No. Like it shows, it's 100
- 19 percent all flowing back to me.
- MR. DONNELLY: Take us to the site.
- 21 MR. COZZA: One other thing, the reason we
- 22 set up CE-Palace is we're -- oftentimes when we do a
- 23 project, if we're not the absolute expert in
- 24 something, we may bring a partner in.
- 25 CE-Palace, until we know or until we would

1 be fortunate enough to be issued a license, it really

- 2 wouldn't be apt to bring in a casino expert in now as
- 3 part of this whole project that is ongoing, this \$45
- 4 million project.
- 5 Eventually, if we are fortunate enough,
- 6 there could be an additional casino, expert partner
- 7 in this structure. That's why it is set aside like
- 8 this.
- 9 MR. DONNELLY: Now, Mr. Cozza, did you
- 10 apply for a license on the first go around on Cat 3?
- 11 MR. COZZA: No.
- MR. DONNELLY: Can you tell us when you
- 13 first purchased the property?
- MR. COZZA: August 2006.
- 15 MR. DONNELLY: All right. Can you should
- 16 us -- explain where the site is?
- 17 MR. COZZA: We're 15.9 miles east of
- 18 downtown Pittsburgh, actually the Barden facility.
- 19 It's a phenomenally strategic and quite a landmark
- 20 location. It's the heart of Monroeville, second
- 21 busiest intersection in the state.
- You come out 376 due east and you would
- 23 jump right off and right into this intersection and
- 24 right to our site, highlighted in red.
- We are within a couple hundred yards from

1 both Turnpike on and off ramps and also the parkway

- 2 on and off ramps. It's a true landmark.
- 3 MR. DONNELLY: Are there residential
- 4 nearby?
- 5 MR. COZZA: No one coming to this facility
- 6 would drive through a residential neighborhood. You
- 7 jump off. You jump into the site and then you jump
- 8 back on and leave.
- 9 Initially, this was a very -- one of the
- 10 articles, it was a fledging suburb community when Al
- 11 built this property. He built it here and he built a
- 12 Las Vegas style resort. Very little in Monroeville
- 13 actually existed.
- 14 He had quite a vision, and he made it
- 15 happen, and he made this place successful. It wasn't
- 16 because of location. It was because of what it was.
- 17 The Turnpike and everything actually really
- 18 added to that, but that's what it made it a fantastic
- 19 location.
- 20 MR. DONNELLY: All right. Can you kind of
- 21 just point out what we're looking at on the site and
- 22 what the building structures are?
- 23 MR. COZZA: Yeah. We have a little over 12
- 24 acres here, 660 car parking. The purple shows the
- 25 access areas and the future access at the top there.

- 1 There's a light there already.
- We've actually had many discussions with
- 3 Monroeville, PennDOT, and the county about creating
- 4 an additional access point there.
- 5 There's -- the existing facility is 178,000
- 6 square feet and about 138,000 of that is a ten-story
- 7 hotel, two towers. There are about 40,000 square
- 8 feet of that are the amenities.
- 9 Existing amenities are the -- this is a
- 10 photo of the Palace when it's operating. The
- 11 amenities -- go back to that kind of real quick.
- 12 I'll walk you through.
- The existing facility is a ten-story hotel,
- 14 278 rooms. There's actually a couple of places
- 15 different -- we have researched the heck of this
- 16 thing to understand this thing and create the vision
- 17 from where we're headed with it. I'll get into that
- 18 a little bit later.
- 19 The existing facility, which advertises 261
- 20 rooms, plus 6 executive suites. The Convention
- 21 Bureau always advertised it as 289.
- 22 We have kind of wrestled with what the
- 23 difference was. What the difference was there was
- 24 some long-term occupancies in the facility. So they
- 25 didn't lease out of the rooms. Family members stayed

- 1 here. The actual physical count is 278 rooms.
- 2 COMMISSIONER McCABE: What is the date of
- 3 this advertisement?
- 4 MR. COZZA: This was a brochure. There's
- 5 no date on it. We don't know. This is old. We
- 6 don't have the date on it.
- 7 So what you see here now is the hotel to
- 8 the right. There's two valet parking facilities
- 9 here. There's Daisy's restaurant, which was Al's
- 10 wife, on the left, about an 8,000 square foot
- 11 restaurant. All the back kitchen for the banquets,
- 12 the Casa Di Monzo, which was a lounge, a rather large
- 13 lounge.
- 14 You have the ballroom, which is the second
- 15 largest in the state -- second largest in western PA.
- 16 They had ballroom dancing. They were big for
- 17 ballroom dancing. Ballroom dancing was actually on
- 18 Good Morning America show at one point, hosted from
- 19 here.
- 20 There's an indoor pool. There's an outdoor
- 21 pool. There is a full fitness center with a running
- 22 track and spa. There's a salon, travel agency, gift
- 23 shop and then Club Vegas. Club Vegas is in the rear
- 24 of the property with its port cochere, and its own
- 25 valet service in the back.

1 They ran all kind of headliner shows, all

- 2 of the Golden Glove boxing events. The
- 3 Miss Pennsylvania USA Pageants were there for -- as
- 4 far as we can show -- nine-plus years. We know they
- 5 were there nine years.
- 6 Just like in a Vegas style resort, it was
- 7 -- Miss Pennsylvania USA pageants were there, the
- 8 Mrs. Pennsylvania America pageants were there, the
- 9 Miss Teen pageants were there.
- 10 The Tri-State Boxing Challenges, Al was a
- 11 big promoter of this. This was a Vegas style resort
- 12 and a lot of boxing events. The Golden Glove boxing
- 13 events. Every guy I talk to is oh, yeah, that is
- 14 where they used to have the Golden Glove boxing
- 15 events. It was quite a place.
- 16 The American Legion conventions were all
- 17 there, the American Amateur Boxing Championships for
- 18 PA were there, the AMVETS were always there, the
- 19 AMVETS auxiliary conventions, the Monroeville Jazz
- 20 Festival, the Streets of Gold Convention, a lot of
- 21 gospel, a lot of ballroom dancing, and just a lot of
- 22 headliners, who just really promoted it just as they
- 23 did in Vegas resorts.
- 24 The only thing it is really missing was a
- 25 casino. It was built and designed like a casino. He

1 called it the Palace and had Club Vegas in the back.

- 2 These are some of the brochures that were
- 3 just -- and we have a lot of these. This is just
- 4 some of the events that went on there. It was truly
- 5 a well-established place.
- 6 When he put it up, there was really not a
- 7 lot around. He really needed to become a true resort
- 8 and attracting people from the tri-state area. He
- 9 attracted them in with all of the events he put on
- 10 and shows. It was quite a show place.
- 11 Year-round amenities. This is -- I talked
- 12 a little bit about what he had. We've studied this.
- 13 It's been really interesting, and we do a lot of
- 14 mixed used development and the lifestyle center type
- of things; and you know, he had quite a vision.
- 16 Al was a lot of things. He was quite a
- 17 pioneer but he created this facility; and as we
- 18 looked at it and studied it, there really wasn't a
- 19 lot of things we would do differently with it. We
- 20 would just create the modern day version of what it
- 21 is.
- We have put together plans and we are
- 23 undergoing right now a \$45 million renovation to the
- 24 facility. We are going to have four restaurants,
- 25 upscale. The whole facility is going to be upscale.

- 1 It's going to be created new again.
- 2 The place has been completely gutted. We
- 3 had asbestos issues and plumbing issues. Everything
- 4 has been gutted. It's all being put back together.
- 5 So we have four restaurants. We have a
- 6 lounge. We have the nightclub, which is more of our
- 7 events center. We're not going to run a nightclub,
- 8 per se, out of here.
- 9 It will be an event center with a lot of
- 10 concerts. We're talking with them. I don't know if
- 11 you're familiar with DiCeasare-Engler, it used to be
- 12 a big promoter in Pittsburgh.
- 13 They're working with us on, a lot of
- 14 promotions, a lot of shows, a lot of headliner shows,
- 15 comedian, variety acts. We have a health spa. We
- 16 have the indoor and outdoor swimming pools.
- We have the convention, meeting, and
- 18 banquet facilities that he has always had. The event
- 19 center is going to have, or actually has had in the
- 20 past and will continue to have, theater seating up to
- 21 2500 persons.
- The grand ballroom has 1400 dining seats.
- 23 The capacity of the entire facility is 4,000. They
- 24 would have three weddings on a Saturday night and
- 25 still have a nightclub going on, and the pools and

- 1 everything else. It was quite a facility and is.
- 2 Like I said, there's an indoor running
- 3 track. We're redoing the entire fitness center now.
- 4 There's a travel agency in the lobby, just like any
- 5 resort would have, a gift shop, salon, and actually a
- 6 helipad. They had two helicopters they utilized out
- 7 of there. Thanks. Okay.
- 8 MR. DONNELLY: Let me ask you what is the
- 9 status of the facility right at this moment?
- 10 MR. COZZA: Today, we have -- actually, the
- 11 whole place was built in '72, opened in '73. It was
- 12 typical the Las Vegas style resort. The Rat Pack
- 13 era, have you.
- It was still that way when we bought it.
- 15 So, they still had the shag carpet. You still had
- 16 the beds bolted to the walls. You had all of these
- 17 things, but you had everything.
- 18 When they closed, they were still running
- 19 55 percent occupancy. The family went -- when Al
- 20 died in 2000, it was Al Monzo Palace Inn the that's
- 21 the way it was advertised. It truly was.
- MR. DONNELLY: 2004, I think.
- MR. COZZA: He died in 2000. It closed in
- 24 2004, the family closed it. The occupancy was still
- 25 running 55 percent. It was old and tired, beyond its

1 years. The family got tired and couldn't run it.

- 2 They weren't Al.
- 3 MR. DONNELLY: I have another question. I
- 4 wanted to make it crystal clear, how many rooms are
- 5 in that facility when you bought it?
- 6 MR. COZZA: 278.
- 7 MR. DONNELLY: And let me ask you a second
- 8 question. Do you have a plan in place to limit the
- 9 access to the casino, if you were granted a Category
- 10 3 license?
- 11 MR. COZZA: Yes. There's a lot of
- 12 different ideas that have been floated and looked at.
- 13 They had some good ideas yesterday. We're certainly
- 14 open to working with the Gaming Board for whatever is
- 15 the best solution.
- 16 One of the ones that we really like are the
- 17 radio frequency identification bracelets. They're
- 18 used for the EZ Pass on the Turnpike. Warehouses use
- 19 them to track inventory. Cardiac floors in hospitals
- 20 actually use them to track heart patients.
- 21 You can actually, to the extent you want
- 22 to, there's software that you can actually track
- 23 where a person is. So, if you have a person that
- 24 shouldn't be in there, you can GPS them and find out
- 25 exactly where they are on the floor. So, we actually

- 1 liked that technology.
- 2 MR. DONNELLY: And do you have -- if you're
- 3 granted a license, will you be submitting internal
- 4 controls to control the access to the casino pursuant
- 5 to the statute?
- 6 MR. COZZA: Oh, yes, definitely. With all
- 7 of the amenities that we have with the restaurants,
- 8 and the spa, and the hotel, we really don't see the
- 9 \$10 minimum as an issue.
- 10 MR. DONNELLY: You heard Mr. McCoy talk
- 11 about common sense ways you control the turnstiles
- 12 and badging and permits and so on. Do you intend to
- 13 do a similar process?
- MR. COZZA: Sure. We have a lot of ideas,
- 15 and those were some of the ideas we had as well.
- MR. DONNELLY: When do you think that
- 17 you'll be completed with your renovations?
- MR. COZZA: The event center will all be
- 19 back up and running for this spring. We are trying
- 20 to finish that for early spring. The hotel rooms
- 21 will start coming on-line in the spring.
- We expected to be finished -- the
- 23 restaurants will be coming on-line in the spring and
- 24 summer. It's a spring/summer project. 100 percent
- 25 completion is probably in the summer.

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1 MR. DONNELLY: What is your background and
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- 2 how did you get involved in this particular project?
- 3 MR. COZZA: We're a Pittsburgh developer.
- 4 We do -- I had 25 years in real estate experience, 25
- 5 of that was corporate real estate; and the last
- 6 almost 10 years, we've been a development company.
- 7 We've worked with a lot of retailers. We
- 8 do mixed use. We do residential. We do a little bit
- 9 of everything. This is a nice mixed used project for
- 10 us.
- 11 MR. DONNELLY: All right. That's all I
- 12 have for Mr. Cozza. I would like to call -- I would
- 13 like to call Sandy Rice to the stand.
- MS. RICE: Good morning, Madam Chairwoman
- 15 and members of the Board. My name is Sandy Rice.
- 16 I'm the Executive Director of the Convention Visitors
- 17 Bureau in Monroeville.
- 18 I have been with the Bureau for 20 years.
- 19 So, I'm pretty well informed about what has gone in
- 20 the past with the Palace. I wanted to come today to
- 21 give you a little bit of information on how well
- 22 established a resort property that it is.
- MR. DONNELLY: Let me ask you this, Sandy,
- 24 as the -- I'll use CVB for Convention Visitors
- 25 Bureau. As a CVB was part of your task to give rooms

1 for guests who were coming to the Monroeville area?

- 2 MS. RICE: Yes. That is the main job that
- 3 we do because we are funded through the a portion of
- 4 the hotel/motel tax. So we always called it heads
- 5 and beds. The more heads and beds that we had, the
- 6 larger our revenue.
- 7 MR. DONNELLY: All right. During that
- 8 period of time, how many rooms were available for you
- 9 to lease out to people who came to you or for
- 10 Mr. Monzo to lease at the Palace?
- MS. RICE: We originally started when we
- 12 started the Bureau, and Mr. Monzo was instrumental in
- doing that, we had 289 rooms that we advertised
- 14 available for the Palace.
- MR. DONNELLY: Could he actually produce
- 16 289 rooms, when needed?
- 17 MR. RICE: He could.
- 18 CHAIRMAN DiGIACOMO COLINS: I'm sorry.
- 19 What date was this?
- MR. RICE: It was back in '87.
- 21 CHAIRMAN DiGIACOMO COLINS: Thank you.
- MR. DONNELLY: And then, at some period of
- 23 time, did some of those rooms become occupied by
- 24 employees or guests, longer term guests?
- MR. RICE: Yes. He did have some people

1 who worked there, who were long-term guests and also

- 2 always had rooms available for family, when family
- 3 came in.
- 4 MR. DONNELLY: All right. When you needed
- 5 extra rooms as CVBs often do, would he produce the
- 6 289 again?
- 7 MS. RICE: Yes, he would. He would always
- 8 make sure there were rooms available. He even had
- 9 some single rooms when someone would come in and
- 10 really desperately needed a room. He was always well
- 11 accommodating for people coming in like that.
- MR. DONNELLY: What kind of things went on
- 13 at that facility?
- MS. RICE: Well, it started out when the
- 15 hotel was newly opened, it was called The Ritz. They
- 16 had a nightclub disc-o-tech. That was back in the
- 17 70s. Then it went from that.
- 18 He always kind of made it with the Las
- 19 Vegas, Atlantic city type themes. Everything that he
- 20 did, I believe that that was -- when he had spoken to
- 21 me, he really kind of built it with that in mind,
- that he eventually would want to see gambling in
- 23 there.
- 24 They would have -- it changed probably in
- 25 the '80s. He went to Club Vegas. They did dancing

- 1 in there. They had groups bands. They had
- 2 headliners. They did boxing matches.
- The pageants were always big and that when
- 4 -- when he started the pageants, it was kind of
- 5 similar to Atlantic City where they have the Miss USA
- 6 pageant. He always kind of focused on that kind of a
- 7 theme.
- 8 MR. DONNELLY: What impact did the
- 9 CE-Palace, when it was operated, have on the greater
- 10 Monroeville travel and tourism industry?
- 11 MS. RICE: It was kind of a Mecca in the
- 12 center of Monroeville for travelers; whether it was
- 13 someone that was traveling along the Turnpike and
- 14 needed a room to stay, or people who planned a trip
- 15 there to take advantage of the amenities that were at
- 16 the hotel.
- 17 He had the dining room. Casa Di Monzo was
- 18 known as the No. 1 restaurant in the area with
- 19 excellent Italian food.
- 20 They had the travel agency in the lobby of
- 21 the hotel. They also had a spa. They had a health
- 22 club that was downstairs, a fitness health club with
- 23 an indoor running track.
- 24 People would come from all over the
- 25 tri-state area because of the events that were also

- 1 hosted there.
- 2 MR. DONNELLY: And where -- I was going to
- 3 say, do you track -- does the CVB track where the
- 4 visitors came from to visit that facility?
- 5 MS. RICE: We do to a certain extent. We
- 6 know that when we put out some of our ads, we have
- 7 what is called a call to action. That would be for
- 8 people requesting information and we would know where
- 9 they are coming from in that respect.
- 10 MR. DONNELLY: And when you say tri-state
- 11 area, you mean Ohio --
- 12 MS. RICE: West Virginia, Pennsylvania.
- 13 MR. DONNELLY: Would and did the guests of
- 14 the Palace also utilize the other amenities in the
- 15 area, such as the other sites to see and recreation?
- MS. RICE: Oh, absolutely. We have golfing
- 17 in the area. We have -- with the mall, there used to
- 18 be an indoor skating rink in the mall. It was very
- 19 unique and unusual. People would take advantage of
- anything.
- 21 The mall was the big draw because the mall
- 22 was one of the largest in Pennsylvania for a lot of
- 23 years.
- Then they do golfing. We maybe do trips.
- 25 We always kind of consider ourself the hub because

- 1 there isn't a lot of maybe things right in the
- 2 central part of Monroeville, but we could go to
- 3 Laurel Highlands. There are wineries there.
- 4 We could go north to Butler and then those
- 5 areas where there's hunting and fishing and those
- 6 types of things.
- 7 MR. DONNELLY: Now, would Mr. Monzo, or the
- 8 people that would go into the hotel, would they book
- 9 those trips through the travel agency he had in the
- 10 hotel?
- 11 MS. RICE: Some would, yes.
- 12 MR. DONNELLY: When I talked about the CVB,
- 13 how is it that you have a CVB in greater Monroeville
- 14 and what, if anything, did the Palace have to do with
- 15 that?
- MS. RICE: Mr. Monzo was a very passionate
- 17 businessman. He wanted to see Monroeville succeed.
- 18 In fact, there was a point -- at one point council
- 19 people in Monroeville looked at Monzo as an
- 20 individual because he really had a passion for seeing
- 21 the businesses grow, and not only his businesses, but
- 22 the other businesses in Monroeville.
- 23 He wanted a healthy business for himself
- 24 and he wanted to see things happen in Monroeville.
- 25 So, he decided it was probably back in early -- the

1 early 70s that the Pittsburgh Convention Visitors

- 2 Bureau, which was receiving the hotel/motel tax
- 3 revenues, he decided that they were -- they were
- 4 advertising the downtown locations and not
- 5 advertising out the separate locations.
- 6 So, he took his tax revenues that he should
- 7 have been collecting quarterly and he put them into
- 8 escrow account and he turned around and sued the
- 9 county for taxation without representation.
- 10 Thereby, it went through a lot of court
- 11 proceedings, and the Courts eventually decided that
- 12 Monroeville would receive 1 percent of the 3 percent
- 13 of the hotel/motel tax. So, that was the money, the
- 14 start-up money that was used to start up the visitors
- 15 Bureau.
- MR. DONNELLY: Is it true that, to your
- 17 knowledge, this is the only county in the state or
- 18 the Commonwealth that has two CVBs?
- 19 MS. RICE: That is correct.
- 20 MR. DONNELLY: Do you market this resort
- 21 area differently from the Pittsburgh area?
- MS. RICE: We do. The reason being,
- 23 Pittsburgh is the designated tourist promotion
- 24 agency, which there is only one permitted per county.
- 25 We appeal to a different type of clientele, people

1 who maybe do not want to stay in a downtown location,

- 2 want to be in the suburbs, want to be in a place that
- 3 has all of the amenities in one place and can just go
- 4 from there.
- 5 MR. DONNELLY: Now, you saw the slide of
- 6 all of the amenities that Mr. Cozza talked about
- 7 being there. Did you actually see those yourself?
- 8 MS. RICE: Yes, absolutely.
- 9 MR. DONNELLY: And was there also a beauty
- 10 salon there.
- MS. RICE: There was, yes.
- MR. DONNELLY: Okay. Do you know if people
- would during the days when Mr. Monzo was operating
- 14 it, that the people would check in the hotel and stay
- 15 for extended periods of time over more than a couple
- 16 of days?
- MS. RICE: Yes, there were.
- 18 MR. DONNELLY: What generally -- could you
- 19 tell the Board generally what people would do during
- 20 those periods of time while they were in the hotel?
- MS. RICE: Well, they would take advantage
- 22 of the facilities that were there. They had the two
- 23 pools. In the wintertime, there was naturally the
- 24 indoor pool and then in the summer, the outdoor pool
- 25 and patio, which they had always had a lot of events

- 1 going on out on the patio.
- 2 They would have, like, summer flings and
- 3 things like that that would attract a lot of the
- 4 business people, even in Monroeville, that would come
- 5 to the events there.
- 6 The Rotary would meet there every week.
- 7 There were other local businesses and community
- 8 things that would hold meetings there.
- 9 MR. DONNELLY: And I assume you're familiar
- 10 or know you're familiar with CVBs kind of look at
- 11 different markets. There's a convention market
- 12 sometimes, an events market, a tourism and travel
- 13 market, and so on. Did this building attract all of
- 14 those segments?
- MS. RICE: Yes, it did.
- 16 MR. DONNELLY: That's all I have for this
- 17 witness. Thank you.
- I'll call on Cory Morowitz.
- 19 Cory, could you tell us a little bit about
- 20 your background?
- MR. MOROWITZ: I'm the managing partner of
- 22 both a CPA firm and a gaming consulting firm in
- 23 Atlantic City. We do work pretty much all over the
- 24 country and in Canada. We work for developers
- 25 throughout the country, travel casinos doing

1 strategic analysis, feasibility studies, accounting

- 2 outsourcing, anything to do with the gaming industry.
- 3 MR. DONNELLY: Can you tell me some of your
- 4 other clients?
- 5 Mr. Morowitz: We work for Mohegan Sun,
- 6 Shuffle Master, the Ontario Lottery and Gaming Corp.
- 7 We worked for Pocono Manor in a couple of capacities
- 8 in their application to the Board.
- 9 We worked for Sugarhouse. We worked for
- 10 the three Delaware racinos in helping them analyze
- 11 the impacts of sports wagering on their casinos and
- 12 also for a couple of them in helping them put through
- 13 new strategic investments, like hotel assets, and
- 14 things of that nature.
- MR. DONNELLY: Are you, or your company,
- 16 familiar with marketing studies and plans?
- 17 MR. MOROWITZ: Yes.
- 18 MR. DONNELLY: Do you do those frequently?
- 19 MR. MOROWITZ: Quite frequently in lots of
- 20 different markets.
- 21 MR. DONNELLY: For casinos?
- MR. MOROWITZ: For casinos.
- MR. DONNELLY: What about your academic
- 24 background?
- 25 MR. MOROWITZ: I have an MBA from the

1 Wharton School, University of Pennsylvania. I also

- 2 head up their program, it's called the Wharton
- 3 Program for Gaming Industry Executives.
- 4 Last August, with a group of Wharton
- 5 professors, we developed a program and delivered it
- 6 to a number of gaming executives from around the
- 7 country on soup to nuts, from strategy to market
- 8 assessment to operations.
- 9 MR. DONNELLY: And did you serve as the
- 10 chief financial officer of a casino at one time?
- MR. MOROWITZ: At one time, I was appointed
- 12 an acting CFO of a gaming firm that was making its
- 13 way through bankruptcy.
- MR. DONNELLY: Have you been qualified as
- 15 an expert in casino marketing in the past?
- MR. MOROWITZ: I believe so. I was in
- 17 front of the Board for Pocono Manor a while ago.
- 18 MR. DONNELLY: Okay. I move Mr. Morowitz
- 19 as an expert on casino marketing and generally on
- 20 casino --
- 21 CHAIRMAN DiGIACOMO COLINS: Yes, he's
- 22 accepted.
- MR. DONNELLY: Thank you.
- Mr. Morowitz, what task were you asked to
- 25 by the CE-Palace to perform?

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1 MR. MOROWITZ: I was asked to determine
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- 2 essentially how far CE-Palace was or is from its
- 3 closest competitor and really to provide, you know,
- 4 my methodology on how we determine that.
- 5 MR. DONNELLY: All right. How did you go
- 6 about doing that and can you tell us how you went
- 7 about doing that and why you took the steps you took?
- 8 MR. MOROWITZ: Can you go to the next
- 9 slide. Next one, I'm sorry. I'm sorry. There was
- 10 an earlier slide with the entire market --
- 11 CHAIRMAN DiGIACOMO COLINS: Mr. Donnelly,
- 12 he's offered as an expert as to gaming and casino
- 13 enterprises, correct?
- 14 MR. DONNELLY: Yes, and particularly market
- 15 studies.
- 16 CHAIRMAN DiGIACOMO COLINS: Okay. Thank
- 17 you.
- 19 but essentially, the first thing he did was look at
- 20 the entire market catchment area for the CE-Palace,
- 21 and its closest competitor, and really looking at how
- 22 far out that market would go.
- I thought we had a slide that showed it.
- 24 We looked at it in terms of driving distance, drive
- 25 time actually. We looked at it in terms of 30, 60,

- 1 90, 120 mile drive.
- 2 It was an earlier slide. I think you lost
- 3 it. In any case, that's the first thing we did is
- 4 look at the entire market catchment area and where
- 5 these casinos are in the market catchment area.
- 6 I think it's important to point out that
- 7 this casino will serve a distinctly different market
- 8 and its closest competitor, really travelers based on
- 9 -- first of all, based on the constraints that they
- 10 are faced with, of having to only market to resort
- 11 guests or people who are buying certain amenities in
- 12 the resort. So, it's really two different markets.
- I think it's also important to point out
- 14 that the critical mass of a couple of casinos in a
- 15 market is actually a good thing. It grows the
- 16 market. We see evidence of that from places like
- 17 MaCall, Atlantic City, Connecticut, etc.
- 18 So the next thing we did was just -- move
- 19 on to the -- essentially, the issue is how we look at
- 20 market. We look at it in terms of drive time not on
- 21 straight line distances.
- 22 When we look at how consumers and casinos
- 23 interact with each other in terms of where revenues
- 24 come from, population, centers, etc., it's very
- 25 important to look at drive time or driving distance

- 1 versus radius distance, because that's, you know,
- 2 essentially not -- markets interact based on driving
- 3 distances because typically there are geographic
- 4 barriers that cause distances to be, you know --
- 5 radius distances to be a skewed.
- 6 So, I have a few examples of this. This is
- 7 driving between Michigan City where there's a casino
- 8 and Elgin, Illinois, which on a straight-line
- 9 distance, because on a geographic barrier is only 72
- 10 miles but driving would be 106 miles.
- If you could move to the next slide. Here
- 12 is an example in the St. Louis market of relatively
- 13 close driving distance between Argosy and Ameristar,
- 14 St. Charles, which is 18.6 miles and has 28.3 mile
- 15 driving distance.
- 16 Then another St. Louis casino, the casino
- 17 of Queen Argosy, which has a 18-mile straight line
- 18 distance, driving distance of 30 miles.
- 19 When you look at casino markets, it's
- 20 really misleading to look at them in terms of a
- 21 straight line distance between two points. It's
- 22 really -- really should look at these in terms of how
- 23 long it takes for the actual driving distance between
- 24 casinos.
- 25 The other thing we did is just looked at

- 1 the application, which provided, you know, two
- 2 different types of mileage. It talked about linear
- 3 mileage and it talked radius distance.
- 4 So, again, that somewhat comports with how
- 5 we look at markets. We look at them not on radius
- 6 distances but on driving distances.
- 7 MR. DONNELLY: In your opinion, in your
- 8 professional opinion, would the appropriate
- 9 understanding of the word linear miles be drive time
- 10 or along the roadways?
- 11 MR. MOROWITZ: I would look at it in terms
- 12 of miles on the roadway. I think that's also the way
- 13 that PennDOT looks at it. We looked at the PennDOT
- 14 explanation as part of this engagement.
- We use software. We have a mapping
- 16 software called MapPoint, where we both can measure
- 17 straight line distance and also measure driving
- 18 distance.
- 19 Our straight line distance was less than 15
- 20 miles; but driving distance between the Palace Inn
- 21 and the Majestic Star, proposed Majestic Star would
- 22 be -- according to our software 16.3 miles. I think
- 23 the Board's expert pegged it at about 15.9.
- MR. DONNELLY: Do you -- were you also
- 25 familiar with the task force reports that the Gaming

- 1 Board had supplied to us?
- 2 MR. MOROWITZ: The Price Waterhouse report?
- 3 MR. DONNELLY: Yeah.
- 4 MR. MOROWITZ: Yeah. That's another thing
- 5 that we looked at. They talked about the major
- 6 market catchment area being within 20 minutes of a
- 7 casino.
- 8 So, we used our mapping software to look at
- 9 the 20 minute drive times from both the Palace Inn
- 10 and the Majestic Star. There's a minor overlap
- 11 between the two markets.
- 12 MR. DONNELLY: And the straggly lines there
- 13 are because of the drive time from one point to
- 14 another?
- 15 MR. MOROWITZ: Yeah. They're not typical,
- 16 you know, compass lines or radius lines, because
- 17 20-minute drive time is different than 20 mile or 15
- 18 mile radius based on where the roads are and where
- 19 the geographical barriers are.
- MR. DONNELLY: That's all I have,
- 21 Mr. Morowitz. Thank you.
- MR. MOROWITZ: Thank you.
- MR. DONNELLY: I would like to call Jeffrey
- 24 DePaolis.
- MR. DePAOLIS: Good morning.

1 MR. DONNELLY: Mr. DePaolis, can you give

- 2 us your academic background and licenses?
- 3 MR. DePAOLIS: Yes. My name is Jeffrey
- 4 DePaolis. I'm engineering manager with Trans
- 5 Associates Engineering Consultants in Pittsburgh.
- 6 We are traffic and transportation
- 7 engineering consultants, purely transportation
- 8 traffic. I'm a manager with them. I'm also a
- 9 registered, professional engineer in the State of
- 10 Pennsylvania.
- 11 I'm a certified professional traffic
- 12 operations engineer. I'm a 1992 graduate from Penn
- 13 State University in civil engineering.
- MR. DONNELLY: Were you asked by Mr. Cozza
- 15 and myself to perform a task?
- MR. DePAOLIS: Yes.
- 17 MR. DONNELLY: What was the task?
- MR. DePAOLIS: The task was to determine
- 19 the distance between the proposed location of the
- 20 Palace Casino and the approved Majestic Star casino.
- 21 MR. DONNELLY: Was that distance in linear
- 22 miles?
- MR. DePAOLIS: We were given the
- 24 application form. We know and were told that the
- 25 application form said linear miles and we did verify

1 when we were with you that the form that did, in

- 2 fact, say linear miles.
- 3 MR. DONNELLY: What did you conclude the
- 4 distance between the two facilities was?
- 5 MR. DePAOLIS: It's approximately 15.9
- 6 linear miles.
- 7 MR. DONNELLY: And when you -- when you --
- 8 how did you calculate that?
- 9 MR. DePAOLIS: Well, as transportation
- 10 professionals, when we hear the word linear used, it
- 11 immediately sparks a reaction in us.
- 12 Most of the measurements that the traffic
- 13 and especially transportation designs are done based
- 14 upon are referenced as linear miles.
- We have several PennDOT publications;
- 16 Publication 600, which was the title reference
- 17 manual, references distances along all of the state
- 18 highways that are referenced in linear miles.
- 19 We also have when we are referencing things
- 20 more specifically, we have the PennDOT straight line
- 21 diagrams for per county and the straight line
- 22 diagrams are measurements in linear miles along state
- 23 highways.
- So, what we did at that point, again, as I
- 25 said, the straight line diagrams are measurements

- 1 along state highways.
- We began on Route 48 out in front of the
- 3 Palace Inn, which is a state highway. We found the
- 4 most direct route, which is also the shortest and
- 5 quickest route from the Palace Casino downtown and
- 6 into the Majestic Star Casino.
- 7 That would be taking Route 48 northbound,
- 8 getting on Interstate 376, which is known as the
- 9 Parkway East, going through -- past town, across the
- 10 Veterans Bridge and down to the north shore of
- 11 Pittsburgh, which is where the Majestic Star would be
- 12 located.
- 13 We used the straight line references then
- 14 from PennDOT along all of those highways that, which
- 15 would take us along 48, the ramps to get on to 376,
- 16 all the way down 376 across the Veterans Bridge and
- 17 then up to Reedsdale Street. Unfortunately,
- 18 Readsdale Street is a city street. So there are no
- 19 PennDOT straight line references to distances along
- 20 Reedsdale Street.
- 21 So when we got to that point, we did
- 22 reference Google Earth and did some measurements
- 23 along the roadway surface as delineated on Google
- 24 Earth.
- 25 MR. DONNELLY: PennDOT -- are you familiar

1 with methodology title of linear referencing system?

- 2 MR. DePAOLIS: The linear referencing
- 3 system, PennDOT used to use something called a linear
- 4 referencing system. They have changed it since the
- 5 location referencing system.
- 6 However, it is a national reference called
- 7 a linear referencing system, and then the state
- 8 governments make their own interpretations and what
- 9 have you to actually document per state. A lot of
- 10 states do just continue with the federal word of
- 11 linear. PennDOT chose to call it a location. The
- 12 terms are basically interchangable.
- MR. DONNELLY: How does -- how is that
- 14 linear referencing system utilized when you're going
- 15 along a line or a pathway or a road?
- 16 MR. DePAOLIS: It centers the actual travel
- 17 distance along the center line of the roadway or
- 18 path.
- 19 MR. DONNELLY: Are you familiar with the
- 20 glossary term that PennDOT uses for linear miles?
- 21 MR. DePAOLIS: I believe you're referring
- 22 to the PennDOT Publication 600, which is the Highway
- 23 Statistics Manual and the glossary of that
- 24 publication does define linear miles as the distance
- 25 along the center line of a roadway.

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1 MR. DONNELLY: By the way, I forgot to move
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- 2 -- I would like to move to Mr. DePaolis as an expert
- 3 engineer with a specialty in transportation travel.
- 4 CHAIRMAN DiGIACOMO COLINS: Okay. He's
- 5 accepted.
- 6 MR. DONNELLY: Thank you.
- 7 Do you have an opinion as to whether when
- 8 you see the words, as we can see in the statute,
- 9 linear miles as to whether those miles should be as a
- 10 crow flies -- should be interpreted as the crow flies
- 11 or along roads?
- MR. DePAOLIS: Well, as a transportation
- 13 professional, as I stated earlier, we see the word
- 14 linear and it automatically comes to our mind to use
- 15 the roadway surface.
- 16 If we are referencing something with
- 17 regards to radial miles, I know it was testified
- 18 earlier that you put a compass on a map but remember
- 19 compass distance -- the original compasses were
- 20 actually pieces of string.
- 21 Somebody put a point in one place and a
- 22 pencil in the other end and drew a circle, that a
- 23 straight line distance or a radial distance.
- 24 The application refers to not only a
- 25 15-mile linear distance but a 20-mile radius. I

- 1 would believe that the 20-mile radius would be a
- 2 straight line or as the crow flies, as you said,
- 3 whereas the linear distance would be the distance
- 4 along the roadway surface.
- 5 MR. DONNELLY: In your opinion, if the
- 6 legislature or someone writing this was looking for
- 7 as the crow flies, would you use the term straight
- 8 line?
- 9 MR. DePAOLIS: I would assume because they
- 10 used the word radius multiple times, that the radius
- 11 would refer to the straight line when they would be
- 12 writing it, not the word linear.
- 13 MR. DONNELLY: That's all I have. Thank
- 14 you.
- I would like to call Jamie Milanovich.
- 16 While Jamie is coming up, Jamie has to appear in
- 17 another court proceeding. So if there are questions,
- 18 we would ask everyone to ask Jamie first because I
- 19 have to get her to another court.
- Jamie, can you give us your background and
- 21 professional credentials, please?
- 22 MS. MILANOVICH: Sure. My name is Jamie
- 23 Milanovich. I'm a senior associate with Wells and
- 24 Associates. We're a traffic and transportation
- 25 engineering firm located in Wexford, Pennsylvania.

- 1 I'm a registered professional engineer in
- 2 the State of Pennsylvania. I have Masters Degree in
- 3 engineering specializing in transportation
- 4 engineering from Penn State University. I have over
- 5 12 years of experience in transportation and traffic
- 6 engineering.
- 7 MR. DONNELLY: I would like to -- have you
- 8 done any work for, Mr. Cozza at all?
- 9 MS. MILANOVICH: No, we have not.
- 10 MR. DONNELLY: All right. And were you
- 11 retained by us, by this group, to give your
- 12 independent opinion as to the meaning of linear miles
- in the statute?
- MS. MILANOVICH: That is correct, I was.
- 15 MR. DONNELLY: And did you look at those
- 16 words and did you reach a conclusion from an
- 17 engineering point of view as to what those words
- 18 mean?
- 19 Before I ask that, I would like to move
- 20 Miss Milanovich as an expert before this body, Madam
- 21 Chairperson.
- 22 CHAIRMAN DiGIACOMO COLINS: Yes. Very
- 23 good.
- MR. DONNELLY: Thank you. Did you reach an
- 25 opinion as to what the word linear miles, how it

1 should be appropriately interpreted with regard -- as

- 2 it's used in the statute?
- 3 MS. MILANOVICH: Yes. The term linear
- 4 distance from a transportation engineering
- 5 perspective would be the distance measured over a
- 6 path. That path is made up of multiple line segments
- 7 and curves.
- 8 So, when you're talking about the distance
- 9 between two geographic points, that distance would be
- 10 measured along the travel path or the roadway.
- 11 MR. DONNELLY: Do you think it would be
- 12 appropriate in this circumstance to utilize a string
- 13 or straight line analysis when you see the word
- 14 linear line?
- 15 MS. MILANOVICH: No. When I see the word
- 16 linear, I think of -- interpret it as being the
- 17 distance along a roadway. A straight line distance
- 18 would be referred to as either airplane miles or as a
- 19 radial distance.
- 20 MR. DONNELLY: Would -- do you think -- do
- 21 you see the word linear miles as a modifier of the
- 22 word miles?
- 23 MS. MILANOVICH: I do. If I see just the
- 24 term distance without any qualifier, to me, it would
- 25 mean the same thing, the distance along the roadway.

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1 So, I think the addition of the word linear
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- 2 simply clarifies that that distance is to be measured
- 3 along a roadway.
- 4 The term linear is also different than a
- 5 phrase that would be used such as a 15 mile radius.
- 6 That would imply a straight line distance between two
- 7 points.
- 8 MR. DONNELLY: You heard the testimony of
- 9 Mr. DePaolis, is there anything that he said that you
- 10 disagree with?
- MS. MILANOVICH: No, there is not.
- MR. DONNELLY: Thank you very much.
- 13 CHAIRMAN DiGIACOMO COLINS: Well, could you
- 14 wait one second? Are you asking for us to allow this
- 15 witness to leave now?
- MR. DONNELLY: I would ask you, if you
- 17 could, to ask questions of this witness early because
- 18 she does have to leave at 11:00.
- 19 CHAIRMAN DiGIACOMO COLINS: Okay. Just a
- 20 moment please. All right. We will ask you some
- 21 questions. I have some but let's start this time
- 22 right to left.
- 23 Commissioner Ginty?
- 24 COMMISSIONER GINTY: Nothing.
- 25 CHAIRMAN DiGIACOMO COLINS: Commissioner

- 1 Sojka, any questions?
- 2 COMMISSIONER SOJKA: No. I'll reserve
- 3 mine.
- 4 CHAIRMAN DIGIACOMO COLINS: All right.
- 5 Commissioner Rivers, any questions?
- 6 COMMISSIONER RIVERS: No.
- 7 CHAIRMAN DIGIACOMO COLINS: Commissioner
- 8 McCabe?
- 9 COMMISSIONER McCABE: You have a Masters
- 10 Degree in civil engineering you said?
- 11 MS. MILANOVICH: It's a Masters of
- 12 Engineering Degree, with a specialization in
- 13 transportation.
- 14 COMMISSIONER McCABE: When you were in
- 15 school, what were you taught the definition of linear
- 16 mile is? How do you measure it when you were taught
- 17 that in school?
- 18 MS. MILANOVICH: I don't remember in school
- 19 having been taught the actual term linear miles. You
- 20 know, we were measuring -- you know, in
- 21 transportation classes, we were measuring distance
- 22 along roadways.
- In my 12 years of experience practicing in
- 24 the profession, I can tell you the term linear miles
- 25 is used by PennDOT, and something that we encounter

1 frequently, and that is defined by PennDOT and used

- 2 by transportation engineers as distance along the
- 3 roadway.
- 4 COMMISSIONER McCABE: You weren't taught
- 5 that linear distance, linear miles from Point A to
- 6 Point B, straight line?
- 7 MS. MILANOVICH: Well, there's different
- 8 classes in school. In the transportation classes,
- 9 the term distance was used. I don't -- I don't
- 10 recall whether it was actually referred to as linear
- 11 distance or lineal distance, but in the
- 12 transportation-related courses, the distance that we
- 13 were measuring was distances along roadways.
- 14 COMMISSIONER McCABE: Thank you.
- 15 CHAIRMAN DIGIACOMO COLINS: Commissioner
- 16 Coy?
- 17 COMMISSIONER COY: No questions.
- 18 CHAIRMAN DiGIACOMO COLINS: Commissioner
- 19 Angeli.
- 20 COMMISSIONER ANGELI: If I were to ask you
- 21 to measure the distance between you and me right now,
- 22 would you give me a direction directly between you or
- 23 me or would you --
- 24 MS. MILANOVICH: Well, I think in this
- 25 close proximity, it would be the distance between us

- 1 from here to there, probably in a straight line; but
- 2 if you're talking about two geographic locations, I
- 3 think it's common and typical and reasonable to
- 4 assume that the distance between two geographic
- 5 locations would be as you measure travel to get
- 6 between those two locations.
- 7 COMMISSIONER ANGELI: Thank you.
- 8 CHAIRMAN DiGIACOMO COLINS: I have a couple
- 9 of questions. It's your testimony that when asked to
- 10 measure the linear distance between Point A and Point
- 11 B, in terms of traffic engineering, to you, that
- means measure along the roadway; is that correct?
- MS. MILANOVICH: That is correct.
- 14 CHAIRMAN DiGIACOMO COLINS: Now, assume
- 15 there are a number of roadways that lead from Point A
- 16 to Point B, assume there's not just one route but
- 17 there are two or three routes. If you're going to
- 18 measure the linear distance between Point A and Point
- 19 B, does that -- does that mean you're going to
- 20 measure the -- which roadway are you going to
- 21 measure?
- MS. MILANOVICH: Well, there could be a
- 23 number of different routes. I think in this case,
- 24 the reasonable thing to do would be to measure the
- 25 shortest route between the two points.

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1 CHAIRMAN DIGIACOMO COLINS: But, if I take
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- 2 your definition that the standard is to measure the
- 3 roadway from Point A to Point B, where there are two
- 4 or more roadways, there would be different linear
- 5 distances, correct?
- 6 MS. MILANOVICH: That is correct.
- 7 CHAIRMAN DiGIACOMO COLINS: And so linear
- 8 distance is really not a fixed term in your mind?
- 9 MS. MILANOVICH: Well, there could be as
- 10 you suggest --
- 11 CHAIRMAN DiGIACOMO COLINS: Spatially, it's
- 12 not a fixed term.
- MS. MILANOVICH: I'm sorry?
- 14 CHAIRMAN DIGIACOMO COLINS: Spatially, it's
- 15 not a fixed term. It relies on what the roadways
- 16 are.
- 17 MS. MILANOVICH: It relies on the travel
- 18 paths, yes.
- 19 CHAIRMAN DIGIACOMO COLINS: Now, did I
- 20 understand that there was testimony that the
- 21 Department of Transportation used to use linear, that
- 22 concept of linear distance and has changed it? Did I
- 23 hear that?
- MS. MILANOVICH: That was actually
- 25 Mr. DePaolis' testimony.

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1 CHAIRMAN DIGIACOMO COLINS: Did you hear
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- 2 that?
- 3 MS. MILANOVICH: Yeah. I think I can
- 4 answer that. The term that PennDOT uses is location
- 5 referencing system; but it is, in fact, the same as
- 6 the Federal standard, which is known as linear
- 7 referencing system.
- 8 The method of employing that location
- 9 referencing system is the same and it is measured
- 10 along the roadway.
- 11 CHAIRMAN DIGIACOMO COLINS: And is the end
- 12 result a measurement in what, miles, feet? Where do
- 13 these measurements go? Are they recorded on maps?
- MS. MILANOVICH: There's a publication for
- 15 each county in Pennsylvania. It's called a straight
- line diagram, which shows the state roadways
- 17 subdivided in segments, which are approximately a
- 18 half mile in length. Those segments are further
- 19 subdivided into offsets, which are typically measured
- 20 in feet.
- 21 CHAIRMAN DiGIACOMO COLINS: So, when you
- 22 requested -- is it your testimony that when someone
- 23 requests linear distance for you, you think of it in
- 24 terms of that type of question?
- 25 MS. MILANOVICH: That is correct. In fact,

- 1 we use the straight line diagrams, the location
- 2 referencing system to provide distances for various
- 3 reasons, the distances between two intersections,
- 4 that type of thing.
- 5 CHAIRMAN DiGIACOMO COLINS: If someone
- 6 asked you to measure the linear distance in terms of
- 7 a straight line, the shortest straight line from
- 8 Point A to Point B, would that change the way you
- 9 measure linear distance? If this specific request
- 10 was, I want the shortest straight line from Point A
- 11 to Point B.
- MS. MILANOVICH: If somebody wanted that
- 13 distance, the shortest distance, it would need to be
- 14 qualified as the straight line distance between Point
- 15 A and Point B or the radial distance between Point A
- 16 and Point B. To me, that would mean a single,
- 17 straight line distance.
- 18 CHAIRMAN DiGIACOMO COLINS: Okay. So then
- 19 your interpretation of linear is based on your
- 20 experience in the area of traffic engineering,
- 21 correct?
- MS. MILANOVICH: Yes.
- 23 CHAIRMAN DIGIACOMO COLINS: Okay. Thank
- 24 you very much.
- 25 COMMISSIONER SOJKA: Could I ask one quick

1 question. Again, we are dealing with two traffic

- 2 engineers and we're dealing with traffic engineering
- 3 definitions.
- 4 Would you suspect that if we were asking
- 5 these questions of a 12th grade geometry teacher, we
- 6 would get a different definition?
- 7 MS. MILANOVICH: It's hard for me to say,
- 8 not being a geometry teacher. From a -- if you were
- 9 to ask just a common person, you know, how far did
- 10 you live from Point B, I think the answer would be
- 11 how far they would live, as they would travel.
- 12 COMMISSIONER SOJKA: Okay. But that would
- 13 be different than a geometric measurement?
- MS. MILANOVICH: Again, I'm not sure.
- 15 COMMISSIONER SOJKA: Okay.
- 16 COMMISSIONER RIVERS: Madam Chairman?
- 17 CHAIRMAN DIGIACOMO COLINS: Yes. Go on.
- 18 COMMISSIONER RIVERS: Excuse me. Taking
- 19 Commissioner Sojka's question, again, trying to take
- 20 it a little further. If you were dealing with
- 21 someone and the question was, I want a straight line
- 22 or linear distance between two points and if you
- 23 realize as Commissioner Colins talked about, there
- 24 were several ways of getting here, which way would
- 25 you take if you were asked the linear distance?

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1 MS. MILANOVICH: Well, I think, in, you
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- 2 know, this context, it would be appropriate to use
- 3 the shortest distance, to be the most conservative in
- 4 your answer.
- 5 So, you know, if the statute indicates
- 6 that, you know, it's 15 linear miles, then the
- 7 shortest distance between the two casinos would be
- 8 what you would be looking for.
- 9 COMMISSIONER RIVERS: But if someone wanted
- 10 to eliminate any type of confusion or game playing,
- 11 so to speak, would linear miles be a better way of
- 12 saying a straight line?
- 13 MS. MILANOVICH: I think if somebody was
- 14 looking for a straight line distance between the two
- 15 points, then it would have been worded as a straight
- 16 line distance or 15 -- within a 15-mile radius,
- 17 radial miles.
- 18 COMMISSIONER RIVERS: But what is more
- 19 definitive other than a linear mile -- I mean a
- 20 linear distance? Linear means --
- MS. MILANOVICH: We're talking about two
- 22 different things.
- 23 COMMISSIONER RIVERS: Linear means straight
- 24 line.
- MS. MILANOVICH: A line can be made up of

1 multiple line segments and from a transportation

- 2 engineer perspective, linear means measured along the
- 3 roadway. A radial distance would be, you know, a
- 4 straight line distance.
- 5 CHAIRMAN DIGIACOMO COLINS: If you're
- 6 measuring a traffic roadway, a circle, and are going
- 7 to measure that, is that the linear distance, the
- 8 measurement of that circular roadway.
- 9 MS. MILANOVICH: The distance around the
- 10 traffic circle?
- 11 CHAIRMAN DiGIACOMO COLINS: Um-hum.
- MS. MILANOVICH: Yeah. That would be --
- 13 CHAIRMAN DiGIACOMO COLINS: Merely because
- 14 you are on the road in the traffic engineering world,
- 15 that's a linear distance?
- MS. MILANOVICH: Yes.
- 17 CHAIRMAN DIGIACOMO COLINS: Okay.
- 18 COMMISSIONER McCABE: Madam Chair, I have a
- 19 follow-up.
- 20 CHAIRMAN DiGIACOMO COLINS: Yes.
- 21 COMMISSIONER McCABE: My question is we're
- 22 starting to get into different definitions. Do
- 23 surveyors have a different definition of linear mile
- 24 or linear distance than a traffic management
- 25 engineer?

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1 Are there two different definitions? Are
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- 2 we dealing with you from a traffic management and
- 3 then surveyors who are dealing with direct distance?
- 4 Are there two different definitions?
- 5 MS. MILANOVICH: Yeah, I believe there are.
- 6 CHAIRMAN DIGIACOMO COLINS: By the way, did
- 7 you measure the shortest distance, linear distance in
- 8 terms of traffic roadway between the applicant and
- 9 the -- for purposes of measuring the miles?
- 10 MS. MILANOVICH: I did not, but I believe
- 11 Mr. DePaolis did.
- 12 CHAIRMAN DiGIACOMO COLINS: You believe
- 13 that was the shortest distance. Did you review it to
- 14 see if it was?
- MS. MILANOVICH: I have not.
- 16 CHAIRMAN DIGIACOMO COLINS: Thank you.
- 17 Anything else? Thank you very much.
- 18 MR. DONNELLY: I would like to just recall
- 19 Mr. Morowitz and DePaolis to ask that very question.
- 20 CHAIRMAN DiGIACOMO COLINS: Okay. Thanks.
- 21 MR. DONNELLY: You can just both stand
- 22 there. Did the two of you use the shortest distance?
- 23 COMMISSIONER McCABE: Mr. Donnelly, I can't
- 24 hear you. I'm sorry.
- MR. DONNELLY: I'll ask both of you

1 collectively the same question that was just asked if

- 2 you use the shortest distance when you used your
- 3 analysis as to the traveling roadway persons can get
- 4 from the Palace facility to the proposed Barden
- 5 facility?
- 6 MR. MOROWITZ: We used the shortest drive
- 7 time.
- 8 MR. DONNELLY: And the shortest drive time
- 9 would be along the roadway?
- 10 MR. MOROWITZ: Yes.
- MR. DONNELLY: And how about you,
- 12 Mr. DePaolis?
- 13 MR. DePAOLIS: We used -- I don't want to
- 14 use the word drive time. We used the shortest,
- 15 actual, physical distance on the roadway surface. We
- 16 measured several different potential ways to get
- 17 there.
- 18 It just so happens that the shortest
- 19 directional distance is also the shortest travel time
- 20 and distance, as well; but we verified that the route
- 21 that we assumed was also the shortest drive on the
- 22 roadway surface.
- 23 CHAIRMAN DIGIACOMO COLINS: Sir, is it your
- 24 testimony that there's more than one linear distance
- 25 between the nearest other licensee and this

- 1 applicant?
- MR. DePAOLIS: Yes, there is more than one;
- 3 but the shortest would satisfy the 15-mile
- 4 requirement.
- 5 CHAIRMAN DiGIACOMO COLINS: Thank you.
- 6 COMMISSIONER SOJKA: Before you leave,
- 7 could I ask on that? Again, I keep thinking about my
- 8 automobile that I have to program the GPS thing. It
- 9 talks about short distance and quickest distance and
- 10 all of that sort of business.
- I saw your map and it looks to me like
- 12 whatever we want to use that word straight line, it
- 13 looked pretty straight; but it has got wiggles in it.
- 14 That's along major roadways. If you chose other
- 15 roadways, could you shorten that?
- MR. DePAOLIS: Again --
- 17 COMMISSIONER SOJKA: There is no physical
- 18 way even if you went through stop signs and things to
- 19 make it shorter?
- 20 MR. DePAOLIS: No. If you look, there is
- 21 also Business Route 22, as Mr. Cozza testified to
- 22 earlier. He's right at the intersection of 48 and
- 23 Business 22. If you turn down Business 22, you'll
- 24 see that Business 22 does dip.
- 25 You could end up coming off of Business 22

- 1 but then you need to weave and get back to some
- 2 interchanges. We made sure that the line or the
- 3 linear path that we chose along the roadway was, in
- 4 fact, the shortest distance.
- 5 I think if you program that into your
- 6 GPS -- I also have a program, the Delorme Street
- 7 Atlas, that I use when I'm doing mapping for
- 8 proposals and stuff. It has the ability to chose the
- 9 quickest route, the scenic route, and the shortest
- 10 route.
- 11 Although, this wouldn't be considered the
- 12 scenic route, which is a much longer distance, this
- 13 does come up as both the shortest route and the
- 14 quickest route.
- 15 COMMISSIONER COY: Let's not introduce one
- 16 more definition.
- 17 CHAIRMAN DIGIACOMO COLINS: All right.
- 18 Thank you. We have gotten off of our process, which
- 19 is that we're going to hear the entire matter before
- 20 we question. Mr. Donnelly, we did you a favor by
- 21 letting you send your witness out.
- MR. DONNELLY: I appreciate it.
- 23 CHAIRMAN DiGIACOMO COLINS: So, now let's
- 24 get back on track. Do you have any other witnesses.
- 25 MR. DONNELLY: I do not. I rest at this

1 time. Is it appropriate to do a closing now or this

- 2 afternoon.
- 3 CHAIRMAN DiGIACOMO COLINS: Not now. Not
- 4 yet. I'll ask you in a little bit.
- 5 MR. DONNELLY: Thank you. Those are my
- 6 witnesses, Madam Chairwoman.
- 7 CHAIRMAN DiGIACOMO COLINS: All right.
- 8 Now, I'll ask Mr. Moyer, who is chief of surveys from
- 9 McTish, Kunkle and Associates to come forward and
- 10 report his findings.
- 11 MR. MOYER: Thank you, Chairman Colins.
- 12 Good morning, Board. My name is Ricky Moyer. I'm
- 13 the chief of surveys for McTish, Kunkle and
- 14 Associates (MK).
- 15 With over 14 years of surveying experience,
- 16 we provide consulting, engineering surveying,
- 17 environmental, and construction management services
- 18 for various governmental and private clients.
- 19 I'm a professional engineer and a
- 20 professional land surveyor in the State of
- 21 Pennsylvania.
- 22 Some of my responsibilities as the chief of
- 23 surveys is to process and review the survey data,
- 24 calculate property boundaries, and to oversee and
- 25 coordinate the surveys.

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1 The issue being, Statute 4 Pa.C.S. 1305
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- 2 reads: Facilities located in Pennsylvania that could
- 3 qualify for a Category 3 gaming operator's license
- 4 cannot be located within 15 linear miles of any
- 5 licensed slot machine casino.
- 6 MK was hired by the Pennsylvania Gaming
- 7 Control Board to measure the straight line distance
- 8 between facilities for these five scenarios:
- 9 One, two closest points on property
- 10 boundaries.
- Two, front entrance to front entrance.
- 12 Three, two closest points on the gaming
- 13 floors.
- 14 Four, two closest points on buildings
- 15 housing the gaming floor.
- 16 Five, primary roadway entrance to primary
- 17 roadway entrance.
- 18 MK was also asked to look at the optimum
- 19 driving distance between facilities. The methodology
- 20 used was all measurements were taken on Pennsylvania
- 21 State Plane Coordinate System, topographic mapping of
- 22 the aerial mapping, which were obtained from the
- 23 Pennsylvania Spatial Data Access Website were also
- 24 overlaid to the State Plane Coordinate System.
- 25 Land development or site plans were

1 solicited from the currently or pending licensed

- 2 facility along with the applicant.
- From the plans provided, a series of points
- 4 in the closest direction to the opposing facility
- 5 were identified for field identification.
- 6 MK surveyors, under my direction, utilized
- 7 a Trimble 5800 GPS unit and a Trimble 5600 robotic
- 8 instrument with an accuracy of less than 1 inch in
- 9 either direction and located, where possible, the
- 10 property corners, corners of buildings, and front
- 11 door locations.
- 12 Points at which could not be physically
- 13 located due to the building not yet constructed were
- 14 interpellated from the plans provided.
- To measure the driving distance between
- 16 facilities, MK fastened a Trimble GPS unit to our
- 17 survey vehicle and drove the route from approximately
- 18 building corner to building corner.
- 19 On a progression transition from lower
- 20 classification roadways to the most logical higher
- 21 classification and roadway and back again, the GPS
- 22 unit recorded a position every second while driving
- 23 on the route. Using this methodology, the shortest
- 24 driving distance was 15.9 miles.
- 25 Our calculations were by having the -- all

- 1 of the data on the same coordinate system, the
- 2 northern and eastern coordinates for each point could
- 3 be obtained in a horizontal distance calculated by
- 4 inverse and between points.
- 5 From these calculations, the results are as
- 6 follows: CE-Palace to Majestic Star:
- 7 One, two closest points on property
- 8 boundaries, 13.6 miles.
- 9 Front entrance to front entrance, 13.8
- 10 miles.
- 11 Three, two closest points on the gaming
- 12 floors, 13.8 miles.
- Four, two closest points on buildings
- 14 housing the gaming floor, 13.8 miles.
- 15 Primary roadway entrance to primary roadway
- 16 entrance, 13.8 miles.
- 17 The optimum driving distance as we
- 18 measured, 15.9 miles.
- 19 Conclusion, CE-Palace using the straight
- 20 line measurements on the Pennsylvania State Plane
- 21 Coordinate System, CE-Palace is less than 15 miles
- 22 away from the Majestic Star Casino in Pittsburgh
- 23 using all measured criteria. However, if using
- 24 driving distance as the criteria, they are more than
- 25 15 miles apart.

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1 CHAIRMAN DIGIACOMO COLINS: Thank you, sir.
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- 2 All right. At this point, there are other
- 3 entities, four others who have filed notice of intent
- 4 to present evidence concerning the eligibility of
- 5 CE-Palace.
- 6 They are Bushkill Group, Vacation Charters,
- 7 Washington Trotting Association, and PITG Gaming. I
- 8 will ask them to present in that order.
- 9 Since we have the four entities presenting,
- 10 I ask them to avoid duplication of arguments. All of
- 11 the evidence presented by any applicant will be
- 12 incorporated in the order of this proceeding.
- 13 So, now I will ask that the representatives
- 14 of Bushkill Group come forward.
- 15 MS. JONES: Good morning, Chairman Colins.
- 16 If the Board will permit, I would like to consolidate
- 17 my comments with the Washington Trotting Association
- 18 and the Bushkill Group so that we can move the
- 19 matters along.
- 20 CHAIRMAN DiGIACOMO COLINS: Excuse me?
- 21 Repeat that.
- 22 MS. JONES: I would like to consolidate my
- 23 comments for both Washington Trotting Association and
- 24 Bushkill into one presentation.
- 25 CHAIRMAN DiGIACOMO COLINS: Yes.

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1 MS. JONES: Thank you.
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- 2 CHAIRMAN DiGIACOMO COLINS: Thank you very
- 3 much.
- 4 MS. JONES: Good morning, Chairman Colins
- 5 --
- 6 CHAIRMAN DiGIACOMO COLINS: Proceed,
- 7 counsel.
- 8 MS. JONES: Good morning, Chairman Colins
- 9 and Board members. I am Marie Jones from Fox
- 10 Rothschild here on behalf of Washington Trotting
- 11 Association and the Meadow Casino and the Bushkill
- 12 Group.
- We are contesting the application of
- 14 CE-Palace in that it does not meet the requirements
- 15 under Section 1305 of the Act; that it is a
- 16 well-established resort hotel having no fewer than
- 17 275 guest rooms under common ownership and having
- 18 substantial year-round recreational guest amenities.
- 19 CE-Palace is not a well-established resort
- 20 hotel. It has not been open for business for over
- 21 three years. This was clearly indicated in their
- 22 presentation.
- 23 Mr. Cozza testified it was a
- 24 well-established resort hotel, not that it is. I
- 25 heard a number of past tense references that had, not

- 1 that it has. It is not open.
- 2 Their application indicates in Appendix 32,
- 3 and on page 11 of their local impact statement, that
- 4 the rooms have been unoccupied for three years and
- 5 the furnishings have not been updated since the
- 6 1970s.
- 7 They cannot establish the requirement that
- 8 they are a well established resort hotel when they
- 9 have not been open for business.
- 10 CE-Palace, for the same reasons, cannot
- 11 establish that they have substantial year-round
- 12 amenities. If they're not open, nobody can use their
- 13 spa or their restaurants. Therefore, they cannot
- 14 meet the requirements of 1305.
- Further, the intent of the Category 3
- 16 license was to enhance an already operating resort
- 17 facility, not to create a new license.
- 18 If that was the case, they would have just
- 19 made a 500 slot machine license similar to the
- 20 Category 1 and 2 licenses and not had the additional
- 21 languages and requirements under Section 1305.
- 22 CE-Palace also does not meet the
- 23 requirement that the applicant is the owner or wholly
- 24 owned subsidiary of the owner of the established
- 25 hotel resort.

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1 As indicated in Appendix 1 of their
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- 2 application, there is an option to purchase the
- 3 resort from CE-Monroeville, LP, the current owner.
- 4 The option to be triggered only upon the issuance of
- 5 the license. So as submitted in their application,
- 6 they are not the current owner.
- 7 Last, we have a number of conversations
- 8 about the definition of 15 linear miles. They do not
- 9 meet this requirement. As your expert for the Board
- 10 just testified, they are under 15 miles from the
- 11 Majestic Star and are actually 13.8 linear miles.
- 12 Linear is defined as a straight line. In
- 13 fact, if you take their definition of driving
- 14 distances or different routes to take, can you do
- 15 just that. You could drive a different way and
- 16 perhaps you would be under 15 miles.
- 17 There was testimony given that there is no
- 18 different way. Well, PennDOT could build a new road;
- 19 and all of the sudden, there could be a different way
- 20 under 15 miles between the Majestic Star and
- 21 CE-Palace.
- 22 Clearly though, just applying the original
- 23 definition of linear miles, which is a straight line,
- 24 they do not meet that requirement.
- Last, two other items, we would like to

- 1 object to the testimony of Mr. Morowitz on the
- 2 PennDOT interpretation. He was not offered as an
- 3 expert with respect to engineering or PennDOT.
- 4 I would also like move into evidence
- 5 certain exhibits, which are actually from the
- 6 applicant's public record from their application.
- 7 That would be Exhibit 1, which is Appendix 1, page 1
- 8 from the CE-Palace application.
- 9 Exhibit 2, Appendix 29, a redacted version
- 10 of the geographical requirement section of their
- 11 application.
- 12 Exhibit 3, Appendix 32, page 1.
- Exhibit 4, part of the local impact report,
- 14 page 11, which says they have not been opened for
- 15 three years.
- I have provided that to counsel for the
- 17 applicant, as well as Chief Counsel. Thank you.
- 18 CHAIRMAN DiGIACOMO COLINS: All right.
- 19 Any objections to the exhibits offered?
- MR. DONAGHUE: No.
- 21 CHAIRMAN DiGIACOMO COLINS: Very good.
- 22 Thank you. They are accepted.
- MS. JONES: Thank you.
- 24 CHAIRMAN DIGIACOMO COLINS: Thank you. All
- 25 right. Now, Vacation Charter Homes.

- 1 MR. KENNARD: Good morning, Chairman, Board
- 2 members. It's nice to see you again, Day 2. We have
- 3 all talked with -- we have had the definitions. I'm
- 4 sure you have this memorized on this side as we do on
- 5 this side.
- 6 There are several irrefutable facts that
- 7 relate to the Palace Inn that make it neither
- 8 well-established nor a resort hotel when it was
- 9 opened.
- The Palace Inn was opened in 1973 as a
- 11 Howard Johnsons franchise. On or about June 2, 2004,
- 12 it was closed down and shuttered.
- 13 When it was open and operating, it was not
- 14 a resort hotel. Most accurately, it was a motor
- 15 lodge with a large banquet facility, nor are there
- 16 fewer than 200 -- nor are there greater than 275
- 17 rooms at the facility.
- 18 When it was in operation, the Palace Inn
- 19 had 261 rooms advertised by the Palace Inn as
- 20 available to the public.
- 21 The figure 278 rooms seems to be the number
- 22 of rooms planned by the current owner if the facility
- is, in fact, licensed, refurbished, and updated.
- It may be an account even of the rooms that
- 25 could be used for hotel. At the time that it was in

1 operation, it was being advertised as having 261

- 2 rooms.
- 3 Nor are there substantial year-round guest
- 4 room amenities. The amenities at the site when it
- 5 was in operation are few; indoor/outdoor pool,
- 6 nightclub lounge, dining room, exercise, and a large
- 7 convention meeting room. These are not sufficient to
- 8 comply with the Act.
- 9 We will also present testimony that the
- 10 facility is located within less than 15 linear miles
- 11 of the Majestic Star facility on the north side of
- 12 Pittsburgh. In fact, it's less than 14 miles. We
- 13 will present expert evidence regarding the proper
- 14 interpretation of the term lineal and we will also
- 15 discuss that expert witness, a witness you had
- 16 qualified yesterday as an expert, that the PennDOT
- 17 straight line diagram has nothing to do with what we
- 18 are discussing here today or the appropriate
- 19 interpretation of the Gaming Act.
- 20 With that, we would ask that -- we have our
- 21 witnesses. They were sworn yesterday. I don't know
- 22 how you would like to proceed with the swearing if
- 23 these are separate hearings such that they should be
- 24 resworn.
- 25 CHAIRMAN DIGIACOMO COLINS: No, it's not

1 necessary. I would just remind them that they are

- 2 under oath. So you can proceed with whatever
- 3 witnesses that you have.
- 4 MR. DICKINSON: Good morning, again,
- 5 Chairman Colins and members of the Pennsylvania
- 6 Gaming Control Board. I thank you, again, for the
- 7 opportunity to make this very brief presentation.
- 8 For the record, again, my name is Charles
- 9 Dickinson. I'm the Director of Special Projects for
- 10 Vacation Charters Limited.
- 11 We're the owner/operator of Split Rock
- 12 Resort and Mountain Laurel Resort in the Poconos. I
- 13 have worked for the company in the last 13 years and
- 14 my background does include having worked in Atlantic
- 15 City for the Tropicana Hotel and Casino.
- 16 I've been in the business for about 31
- 17 years, holding positions as general manager and other
- 18 executive capacities.
- 19 The purpose of my testimony is to address
- 20 the issues raised in Vacation Charters notice of
- 21 intent, to contest and explain the factual basis of
- 22 why we believe the Palace Inn in Monroeville does not
- 23 meet the criteria for Category 3 license.
- Issue 1, Is the Palace Inn a
- 25 well-established resort hotel? Based on the research

- 1 that I have undertaken, the Palace Inn is neither
- 2 well-established nor was it a resort hotel when rooms
- 3 were available or open to the public.
- 4 As shown in Exhibit 1, which is included in
- 5 the packet that you received from our counsel, the
- 6 Palace Inn was open around 1973 as a Howard Johnsons
- 7 franchise by Mr. Alphonse Monzo.
- 8 The hotel later discontinued its
- 9 relationship with Howard Johnsons and renamed the
- 10 facility Al Monzo's Palace Inn in and around 1989.
- 11 Mr. Monzo died in about 2000, I believe, and title
- 12 passed to his wife and daughters.
- 13 In 2002, it was announced that the Monzo
- 14 family was marketing the property for non-hotel uses
- 15 --
- 16 CHAIRMAN DiGIACOMO COLINS: Could you speak
- 17 up and more slowly?
- MR. DICKINSON: I'm sorry?
- 19 CHAIRMAN DiGIACOMO COLINS: Could you speak
- 20 up?
- 21 MR. DICKINSON: Certainly. I'm sorry. In
- 22 2002, it was announced the Monzo family was marketing
- 23 the property for non-hotel uses through a group named
- 24 Cedarwood Developments.
- The property was once marketed as a

- 1 potential site where the hotel would be razed and a
- 2 big-box store installed on this site.
- 3 They apparently were not successful and on
- 4 or about June 2, 2004, the Palace Inn was closed.
- 5 The business manager for the family announced that
- 6 there are no current plans for the hotel as quoted in
- 7 our Exhibit 2.
- 8 On or about September 1, 2006, the property
- 9 was purchased from the Monzo family heirs by
- 10 CE-Monroeville, LP as shown in the documentation at
- 11 our Exhibit 3.
- 12 At the time of purchase, the new owner
- 13 publicly expressed that he was not sure what he would
- 14 do with the property and had not ruled out
- 15 redeveloping the location for a big-box store. The
- 16 article is in Exhibit 4.
- 17 Subsequently, plans were announced for an
- 18 upscale hotel with 278 rooms and a probable
- 19 application for a Category 3 gaming license, as
- 20 explained in our Exhibit 5.
- 21 These facts indicate to me that the Palace
- 22 Inn is not a well-established facility. While I
- 23 agree that it was a Monroeville landmark at one time,
- 24 the future use of the property has been uncertain for
- 25 at least the last three to five years.

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1 At present, it is closed and has not
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- 2 accommodated guests for about three years. It is my
- 3 understanding that activity at this site currently
- 4 involves the removal of asbestos material, although
- 5 we found no building permit in affect that would
- 6 allow renovation of this site in our research.
- 7 Although the future of the facility could have
- 8 remained in doubt, I do admire Mr. Cozza's initiative
- 9 to bring this closed hotel back to life and continue
- 10 Mr. Monzo's vision as a first class hotel in
- 11 Monroeville.
- 12 When it was open and operating, it was not
- 13 a resort hotel. A resort is typically leisurely and
- 14 recreational as some of their amenities indeed were
- 15 inclined to show.
- 16 A resort hotel is typically located in a
- 17 resort area and a resort area is more typically
- 18 recreationally granted or geared to leisure
- 19 travelers.
- 20 Where a hotel frequently would include
- 21 on-site restaurant, a night club, and a pool, a
- 22 resort hotel will typically offer more amenities,
- 23 including on-site recreational facilities, golf,
- 24 movies, bowling, and other types of amenities listed
- 25 by the Board in its regulations.

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1 Many resorts feature an indoor water park
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- 2 or winter ski-in/ski-out capability, where a hotel
- 3 would not generally do so.
- 4 A resort typically offers everything needed
- 5 for the guest's entire stay and an inclusive
- 6 experience so that a guest does not have to leave for
- 7 anything.
- 8 Additionally, many resorts have distinct
- 9 seasons where they will be absolutely full or empty.
- 10 Most resorts strive to improve their year-round
- 11 capabilities. So, for example, the Gaming Act
- 12 requires substantial, year-round facilities.
- 13 Monroeville is not known as a resort area
- 14 and the Palace Inn was not a resort hotel. Most
- 15 accurately, it was a motor lodge with a very large
- 16 banquet facility.
- 17 Issue 2, Does the Palace Inn have no fewer
- 18 than 275 guest rooms?
- 19 Again, upon my research when it was in
- 20 operation, the Palace Inn had 261 rooms available to
- 21 the public. A broad selection of internet travel
- 22 resources that still list the Palace Inn, indicate --
- 23 albeit, you cannot book rooms on those sites, because
- 24 the page references have not been removed, but the
- 25 Palace Inn is not listed in the more up-to-date

- 1 Orbitz and Travelocity sites.
- 2 However, at the travel sites,
- 3 travel.aol.com, pittsburgh.hotelguide.net,
- 4 traveltracer.com, pittsburgh.morehotel.net, and
- 5 several other listed in our Exhibit 6, still list the
- 6 Palace Inn and consistently report that the hotel has
- 7 261 rooms available.
- 8 The site at pittsburgh.hotel.net
- 9 specifically reports that the hotel was offering 252
- 10 rooms and 9 suites.
- 11 The figure of 278 rooms appears to be the
- 12 number of rooms that are planned by the current owner
- 13 if the Palace Inn is, in fact, refurbished and
- 14 updated but does not appear to be the size of the
- 15 hotel when it was last in operation. The Palace Inn
- 16 had 261 rooms from the record that we have located at
- 17 the time it closed.
- 18 Issue 3, did the Palace Inn offer
- 19 substantial year-round recreational guest amenities?
- 20 Consistent with the requirement that the
- 21 licensed entity be a resort hotel, the Gaming Act
- 22 requires that, quote, substantial year-round
- 23 recreational guest amenities, end quote, be offered.
- 24 The Board's regulations further specify that the
- 25 amenities must be on premises.

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1 The Palace Inn has had none of these
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- 2 things. The amenities at the site were few;
- 3 indoor/outdoor pool, a nice night club/lounge, a
- 4 dining room, an exercise room, and a considerably
- 5 large convention/meeting or banquet space. These are
- 6 not sufficient to comply with the Act.
- 7 My conclusion, in summary, I do not believe
- 8 that the Palace Inn either as it was or as it
- 9 proposes to be meet the Category 3 gaming license
- 10 requirements.
- 11 Thank you again for your time. I would be
- 12 happy to answer any questions.
- 13 CHAIRMAN DiGIACOMO COLINS: Thank you.
- MR. KENNARD: Our next witness would be
- 15 David Godowsky.
- 16 MR. GODOWSKY: Good morning. Thank you for
- 17 allowing me this opportunity to speak on behalf of
- 18 Split Rock Resort.
- 19 I'm David Godowsky, head of the survey
- 20 section of Quad Three Group in Wilkes Barre. I have
- 21 been employed by Quad Three Group for almost 20
- 22 years.
- During my course of my employment, my
- 24 responsibilities have grown from a rodman position to
- 25 my current status of managing field crews, project

- 1 management, budgeting, and scheduling.
- 2 The purpose of my testimony is to address
- 3 the issue of whether the proposed facility of the
- 4 Palace Inn is within 15 linear miles of the another
- 5 licensed facility.
- 6 MR. KENNARD: Madam Chairman, at this
- 7 point, as we did yesterday, we seek to qualify this
- 8 gentleman as an expert in the subject matter of
- 9 surveying, such that his opinions expressed are those
- 10 of an expert.
- 11 We have presented his qualifications as
- 12 part of our notice to contest. He is prepared to go
- 13 over them in his testimony.
- In the interest of time, it might be
- 15 appropriate just, if no one objects, to simply agree
- 16 that he is an expert in the subject matter of his
- 17 testimony for this purpose.
- 18 CHAIRMAN DiGIACOMO COLINS: Absent any
- 19 objection, I'll accept him as an expert.
- 20 Any objection?
- 21 MR. DONNELLY: As I understand, he is being
- 22 offered as an expert in surveying, I have no
- 23 objection.
- 24 CHAIRMAN DIGIACOMO COLINS: All right.
- 25 Very good. Thank you.

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1 MR. GODOWSKY: Is the Palace Inn within 15
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- 2 linear miles of another facility?
- 3 CHAIRMAN DiGIACOMO COLINS: Could you speak
- 4 into the microphone, sir?
- 5 MR. GODOWSKY: Is the Palace Inn within 15
- 6 linear miles of another facility?
- 7 Lineal distance: My professional
- 8 interpretation of lineal distance is the shortest
- 9 distance between two points measured along a
- 10 horizontal straight line.
- 11 Formal definitions of the term lineal
- 12 distance are consistent. According to Black's Law
- 13 Dictionary Sixth Edition, lineal is defined in part
- 14 as that which comes in a line, especially a direct
- 15 line.
- 16 Black's also defines distance as a straight
- 17 line along the horizontal plane from point to point
- 18 and is measured from the nearest point of one place
- 19 to the nearest point of another.
- 20 The survey and handbook Second Edition at
- 21 Chapter 4 entitled lineal measurements states, to a
- 22 surveyor, the word distance usually refers to the
- 23 horizontal length between two points projected on to
- 24 a horizontal plane.
- 25 Elementary Surveying Tenth Edition by Paul

1 R. Wolfe and Charles D. Ghilani at Chapter 6 entitled

- 2 Distance Measurement state: In plane surveying, the
- 3 distance between two points means the horizontal
- 4 distance.
- 5 If the points are at different elevations,
- 6 the distance is the horizontal length between two
- 7 vertical lines at its points.
- 8 Procedure/methodology: I followed the
- 9 following procedure in measuring the distances
- 10 between the proposed location of the casino at the
- 11 Palace Inn and the facility licensed by the Board as
- 12 the Majestic Star in Pittsburgh.
- 13 The most recent seven and a half minute
- 14 series USGS topographic mapping was reviewed to
- 15 determine the latitude and longitude for both sites.
- 16 Terrain Navigator Pro software was used to
- 17 view and identify the latitude and longitude. Our
- 18 client, Mr. Dickinson, provided the latitude and
- 19 longitude of the Palace Inn. It was confirmed that a
- 20 building exists at that location based upon the seven
- 21 and a half minute series USGS topographic mapping.
- I was unable to locate the actual gaming
- 23 location based on the Majestic Star casinos traffic
- 24 and parking assessment.
- 25 However, I was able to limit the area to

1 between Belmont Street to the west and North Shore

- 2 Drive to the east. The approximate middle of that
- 3 area is used as the basis of the measurement.
- 4 The US Army Corps of Engineer software,
- 5 Corpscon, was used to convert the latitude and
- 6 longitude of each point into State Plane Coordinates,
- 7 Pennsylvania South Zone.
- 8 These coordinate values were imported into
- 9 AutoCAD. Distances between the points were measured
- 10 and labeled using AutoCAD.
- 11 For visual reference, our Exhibit No. 7,
- 12 the most recent 1:100000 scale USGS mapping was
- 13 exported from Terrain Navigator Pro software and
- 14 imported into AutoCAD. This process automatically
- 15 geo-references the location of the mapping.
- 16 Terrain Navigator software was used to
- 17 check the results directly without using Corpscon or
- 18 AutoCAD software. Distances match with reasonable
- 19 accuracy.
- 20 In my professional expert opinion and to a
- 21 high degree of certainty using the standards of my
- 22 profession and the methodology described, the
- 23 distance between the Palace Inn Monroeville and the
- 24 Majestic Star Casino in Pittsburgh is 13.9 miles more
- 25 or less.

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1 There's a potential variance of about 700
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- 2 feet on the Majestic Star end and about 100 feet on
- 3 the Palace Inn end or a potential variance of 0.15
- 4 miles. Thank you.
- 5 MR. KENNARD: Mr. Godowsky, did you prepare
- 6 a report?
- 7 MR. GODOWSKY: Yes, I did.
- 8 MR. KENNARD: And that is included as
- 9 Exhibit 7?
- 10 MR. GODOWSKY: Correct.
- 11 MR. KENNARD: Now, did you hear the
- 12 discussion earlier today regarding PennDOT's
- 13 terminology straight line diagram?
- MR. GODOWSKY: Yes, I did.
- 15 MR. KENNARD: Are you familiar with that
- 16 concept?
- MR. GODOWSKY: Yes, I am.
- 18 MR. KENNARD: Would you explain to the
- 19 Board what that is?
- 20 MR. GODOWSKY: PennDOT straight line
- 21 diagram is primarily used for their assessment. It
- 22 does measure distances in feet between intersections,
- 23 major substantial structures such as railroads,
- 24 bridges.
- Their basis is generally measured along the

1 roadway. If the road bends, their distances are

- 2 measured along that bend.
- 3 MR. KENNARD: So if, we were to take a
- 4 string and have it follow the road and then take the
- 5 string and straighten it out, we would have that
- 6 straight line diagram distance?
- 7 MR. GODOWSKY: Correct.
- 8 MR. KENNARD: Is straight line diagram
- 9 distance the same as linear distance, in your
- 10 opinion?
- MR. GODOWSKY: Not in my opinion.
- MR. KENNARD: You heard the discussion
- 13 earlier this morning regarding the Palace Inn's
- 14 theory that the legislature should have used the
- 15 phrase 15 mile radius. Were you here during that
- 16 discussion?
- MR. GODOWSKY: Yes, I was.
- 18 MR. KENNARD: Is the measurement of
- 19 distance of linear the same as the measure of
- 20 distance for radius?
- MR. GODOWSKY: Yes, it was. The distance
- 22 -- the term radius in my opinion is the distance
- 23 straight line between the center of a -- center of a
- 24 point and the circumference.
- MR. KENNARD: Thank you.

1 CHAIRMAN DiGIACOMO COLINS: Thank you. Do

- 2 you have any further testimony?
- 3 MR. KENNARD: That's all we have, Chairman,
- 4 thank you.
- 5 MR. DONNELLY: May I ask one question,
- 6 Madam Chairman? I wanted to ask this witness because
- 7 I heard something whether he was using the word
- 8 linear or lineal.
- 9 CHAIRMAN DIGIACOMO COLINS: Sir, I'll ask
- 10 the question for you. All right. We're not going to
- 11 have counsel examining witnesses. You'll have an
- 12 opportunity to rebut through documents; but when the
- 13 Board asks questions, we will get to that with him.
- 14 Thank you.
- Before we go to the next presentation, I
- 16 want to take a ten-minute recess. Then we'll come
- 17 back and continue with PITG. Thank you.
- 18 (Break.)
- 19 CHAIRMAN DIGIACOMO COLINS: If we could all
- 20 come in and get ready, I'll reconvene.
- 21 Excuse me. I see PITG is ready. Okay.
- 22 We'll continue now with the presentation from PITG
- 23 Gaming.
- MR. EISENHOWER: Good morning, Madam Chair,
- 25 members of the Board. My name is Jim Eisenhower.

- 1 I'm with the law firm of Schnader, Harrison, Segal
- 2 and Lewis, LLP. We represent PITG Gaming, LLC, which
- 3 was the recipient for the Category 2 slot machine
- 4 license for the City of Pittsburgh.
- 5 You have heard a lot of argument and
- 6 testimony here this morning. I'll try to be brief
- 7 and not repeat what you have already heard.
- 8 As you know PITG Gaming was invited to
- 9 participate in this hearing to present evidence
- 10 related to CE-Palace's eligibility for a Category 3
- 11 slot machine license.
- 12 Under Section 1305 of the Gaming Act, an
- 13 applicant for a Category 3 license must be the owner
- 14 or wholly owned subsidiary of the owner of, quote, a
- 15 well-established resort hotel, end quote.
- 16 From the legislative intent explained by
- 17 the General Assembly at the beginning of the Act, we
- 18 can see this was done for at least two reasons.
- 19 First, to ensure that those entities would
- 20 be established corporate citizens who could be
- 21 expected to be compliant with the close regulation
- 22 and policing duties entrusted to the Board.
- 23 Second, to enhance the development of the
- 24 Commonwealth's tourism market by reserving licensing
- 25 rights to tourism enterprises with established

- 1 records of success.
- 2 Simply put, CE-Palace does not meet this
- 3 requirement. As this Board is already aware from the
- 4 applicant's own submissions, the, quote, resort
- 5 hotel, end quote, in question is not even in business
- 6 and has not been for several years.
- 7 This is not the type of entity that the
- 8 legislature intended to be the recipient of a slot
- 9 machine license.
- 10 This is perhaps most visible from the
- 11 following on-line news video, which we submitted in
- 12 our notice to intent to contest eligibility, which we
- 13 filed on September 28th. I'll play a short relevant
- 14 session for the Board now.
- 15 (Video played.)
- MR. EISENHOWER: That completes the
- 17 relevant section of that story. I think, as the
- 18 Board can see, this hotel is inactive and in
- 19 disrepair, certainly, not a, quote, well-established
- 20 resort and hotel.
- 21 It does not have, quote, substantial
- 22 year-round recreational guest amenities as required
- 23 in the Board's regulations. In fact, it does not
- 24 have any guests at all.
- When it comes to parsing out what the

- 1 legislature intended here, I think we have heard a
- 2 lot of tortured analysis this morning. I think, we
- 3 can look at it in a common sense way.
- 4 If you look at Section 1305, I believe it's
- 5 reasonable and rationale to think that the Board
- 6 required -- the legislature required a
- 7 well-established resort hotel be interpreted to be in
- 8 the present tense, not the past tense or the future
- 9 tense.
- 10 Words like it has to have no fewer than 275
- 11 rooms and have substantial year-round recreational
- 12 amendments. It does not say had or will have. It is
- in the present tense.
- In addition, to the Board's proposed
- 15 regulations used terms like the well-established
- 16 hotel and rooms that are, quote, available for
- 17 rental, not will be, used to be, might be. It's
- 18 present. I think that's a rationale, reasonable way
- 19 to read the statute.
- 20 Section 1305 of the Act also states that no
- 21 Category 3 license shall be located by the Board
- 22 within 15 linear miles of another licensed facility.
- 23 The reason behind this requirement is clear.
- 24 The Gaming Act taxes entities at a rate of
- 25 55 percent of revenue. That is in order to maximize

- 1 revenue and ensure that different Category 2 and 3
- 2 licensees do not tread upon or divert patrons away
- 3 from one another.
- 4 The General Assembly provided certain
- 5 exclusivity rights for each licensee. In the General
- 6 Assembly's judgment, 15 linear miles was the
- 7 appropriate boundary. So, anything within that
- 8 radius from PITG's facility necessarily harms PITG's
- 9 interest and conflicts with the goals of the Act.
- 10 This is the main reason why we are participating in
- 11 today's hearing.
- 12 Finally, the Act doesn't define the term
- 13 linear miles but that is not an ambiguous word.
- 14 Again, we have had a lot of tortured analysis of
- 15 that. I would just go to common sense, what the
- 16 legislature must have intended.
- 17 According to the Websters Dictionary,
- 18 linear is relating to, resembling, or having a graph
- 19 that is a line, and especially a straight line.
- 20 According to the Oxford English Dictionary,
- 21 linear is arranged in or extending along a straight
- 22 line. Those are the two common sense, every day
- 23 usages. I think it's absolutely clear that that is
- 24 what the legislature intended.
- In fact, as the Chair pointed out and as we

- 1 all know, again, common sense, if the legislature
- 2 wanted to say drive time, it could have said that;
- 3 but in fact, I think it's reasonable to think that
- 4 they used the term linear because it's the one
- 5 distance that is fixed. It's not different. It is
- 6 not subjective. We know what it is.
- 7 Everyone can agree that this is 13.9 miles
- 8 from our facility. If you take back roads or you
- 9 swam or you flew or took the highway or sped, maybe
- 10 it's closer, maybe it's further.
- If that's the definition, we would never
- 12 have a clear objective test; and the legislature
- 13 couldn't have intended that.
- 14 I have asked our license surveyor, Kevin
- 15 Hannigan to be here today. I don't want to belabor
- 16 the points that have already been raised. I do think
- 17 it's important for him to put before the Board his
- 18 concurrence with the Board's expert analysis of the
- 19 distance and also give you his opinion as a licensed
- 20 and experienced surveyor what the term linear means
- 21 to a surveyor and not a traffic consultant. So I
- 22 would ask Mr. Hannigan to come forward to be sworn.
- 23 CHAIRMAN DiGIACOMO COLINS: Mr. Hannigan,
- 24 come up and we'll ask you take an oath, please.
- 25 (Witness sworn.)

1 MR. HANNIGAN: Good morning. My name is

- 2 Kevin Hannigan. I'm employed by the Gateway
- 3 Engineers for some 30 years, and a licensed surveyor
- 4 for the past 14 years.
- 5 We were asked to look at the two sites here
- 6 and get a distance between the two. We come up with
- 7 13.9, which is sort of conservative because we took
- 8 the extreme ends of the property.
- 9 In all of my course work and all of my
- 10 years of schooling, we have measured distances. We
- 11 measure distances everyday from Point A to Point B
- 12 and that is always a straight line distance.
- 13 In no case do we ever measure curvy lines
- 14 between two points. That's pretty much what I have
- 15 to say about the straight line distance part.
- We have also, from time to time, get
- 17 numerous calls about franchises such as car
- 18 dealerships trying to measure distances between two
- 19 sites so that they don't run into the same thing
- 20 you're running into here.
- 21 They are always talking about linear
- 22 distance and we're always giving them a straight line
- 23 distance between linear objects. So, I would take
- 24 that for what it is worth. That's about all I have
- 25 to say.

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1 CHAIRMAN DiGIACOMO COLINS: Thank you.
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- 2 MR. EISENHOWER: Madam Chair, I would ask
- 3 that Mr. Hannigan be qualified as an expert for
- 4 purposes of providing his opinion as to definition of
- 5 the term linear.
- 6 CHAIRMAN DiGIACOMO COLINS: In terms of
- 7 what study, what type of science or education? As a
- 8 surveyor?
- 9 MR. EISENHOWER: Yes. He can go into more
- 10 detail about his educational background and also that
- 11 he's licensed by the Commonwealth of Pennsylvania as
- 12 a surveyor.
- 13 CHAIRMAN DIGIACOMO COLINS: It's up to you,
- 14 if you want to do that.
- 15 MR. EISENHOWER: Why don't you just briefly
- 16 go over your educational background and your
- 17 licensing.
- 18 MR. HANNIGAN: I'm a licensed surveyor by
- 19 the Commonwealth of Pennsylvania. I was licensed in
- 20 1993. I have done course work. I've taught classes
- 21 in surveying.
- I have a degree from Penn State in
- 23 management information systems, 30 years of working
- 24 in engineering surveying business. As I said, the
- 25 last 14, I've been a registered surveyor. I head up

- 1 the survey group at Gateway Engineers.
- 2 CHAIRMAN DiGIACOMO COLINS: All right.
- 3 Thank you. He's accepted as an expert in area of
- 4 surveys and measurements.
- 5 MR. EISENHOWER: Thank you, Madam Chair.
- Just for the record, Mr. Hannigan, you
- 7 conducted a measurement of the linear distance
- 8 between the CE-Palace facility and the PITG proposed
- 9 facility; is that correct?
- 10 MR. HANNIGAN: That is correct.
- MR. EISENHOWER: And isn't it true that
- 12 your determination was that that was 13.9 miles?
- MR. HANNIGAN: That is correct.
- MR. EISENHOWER: Thank you.
- 15 CHAIRMAN DiGIACOMO COLINS: Thank you very
- 16 much.
- 17 MR. EISENHOWER: In conclusion, I would
- 18 like to thank the Board for your time and attention
- 19 this morning and conclude simply by saying that
- 20 CE-Palace is not eligible in our view for a Category
- 21 3 license. Thank you.
- 22 CHAIRMAN DiGIACOMO COLINS: Thank you.
- Mr. Donnelly, response, if any, sir; or
- 24 your response and then closing, however you want to
- 25 --

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1 MR. DONNELLY: If the Board is going to ask
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- 2 questions, I would rather do it at the end of that.
- 3 CHAIRMAN DiGIACOMO COLINS: Okay. Very
- 4 good.
- 5 MR. DONNELLY: Thank you.
- 6 CHAIRMAN DIGIACOMO COLINS: All right.
- 7 Commissioner Ginty, do you have any questions?
- 8 COMMISSIONER GINTY: I do.
- 9 CHAIRMAN DiGIACOMO COLINS: Thank you.
- 10 COMMISSIONER GINTY: Mr. Hannigan or
- 11 Mr. Godowsky, is it possible that a linear mile can
- 12 mean one thing to a surveyor and another thing to a
- 13 transportation engineer?
- MR. HANNIGAN: I would say that that would
- 15 be possible between a person that deals with roads
- 16 daily and works with roads. They're talking about
- 17 something different.
- 18 MR. GODOWSKY: I would concur.
- 19 COMMISSIONER GINTY: That's fine. I'm done
- 20 with that.
- Just to the parties here, when you provide
- 22 your follow-up briefs here, I wish you would address
- 23 both the definition of resort hotel and linear mile
- 24 in terms of legislative intent, particularly the
- 25 first section there that legislators indicate what

- 1 their intent was.
- I ask for the -- I'll ask for the same data
- 3 for all of the parties here in terms of locale, if
- 4 you can -- if you have a hotel occupancy, average
- 5 stay, whether the occupancy differs by season,
- 6 whatever type of data would be helpful in us
- 7 comparing the applicant's sites here.
- 8 That's all I have, Madam Chairman.
- 9 CHAIRMAN DiGIACOMO COLINS: Commissioner
- 10 Sojka?
- 11 COMMISSIONER SOJKA: Thank you, Madam
- 12 Chairman.
- 13 I had just a few questions for Miss Rice.
- 14 Thank you. Yes. I understand you told us something
- 15 about the origin of the organization for which you
- 16 work?
- 17 MS. RICE: Yes.
- 18 COMMISSIONER SOJKA: It is now presently
- 19 supported by tax dollars.
- 20 MS. RICE: It is supported by a portion of
- 21 the hotel/motel tax.
- 22 COMMISSIONER SOJKA: But it came into being
- 23 through an action of the former owner of the Palace
- 24 Hotel?
- MS. RICE: He was the one that fought to

- 1 bring it back to Monroeville, but it was the
- 2 Pennsylvania State Legislature that passed the Act.
- 3 COMMISSIONER SOJKA: Okay. You now
- 4 essentially do bookings of hotels and whatnot for the
- 5 region.
- 6 When the Palace was operating, how much
- 7 booking did you do for other hotels, motels,
- 8 touristic things in the Monroeville area that you
- 9 served?
- 10 MS. RICE: We do not. As a small
- 11 Convention Visitors Bureau, we have two full-time
- 12 employees. We do not actually do bookings for the
- 13 hotels.
- 14 What we do is we promote to meeting
- 15 planners and tourism groups and motor coach
- 16 marketplaces, we promote the area.
- 17 Then when we come back from different shows
- 18 that we go to, we send out leads to the hotels. Then
- 19 it's up to their sales staff to follow up with those
- 20 leads.
- 21 COMMISSIONER SOJKA: So you're dealing with
- 22 a number of other hotels and motels in the area?
- MS. RICE: Absolutely. Yes.
- 24 COMMISSIONER SOJKA: Okay. Good.
- 25 Yesterday, when we were looking at data, we were

- 1 seeing some presentations of information having to do
- 2 with at least estimates of what percentage of guests
- 3 that have given facility might be leisure or
- 4 touristic folks as opposed to business travelers or
- 5 pass-through people.
- 6 You mentioned in your comments that both
- 7 kinds would have been in the Palace. Could you even
- 8 hazard a guess as to what percentage of the guests
- 9 would be, leisure versus simply people traveling on
- 10 the highway or business people in the area?
- 11 MS. RICE: I would say that the large
- 12 portion of it was business corporate group, corporate
- 13 groups and things like that, a lot of association
- 14 groups. So I would say that a majority of it was the
- 15 -- that market --
- 16 COMMISSIONER SOJKA: So a convention market
- 17 as opposed to a resort market?
- MS. RICE: Yes. I would say that it was
- 19 larger. Yes.
- 20 COMMISSIONER SOJKA: Okay. Fine. Thank
- 21 you.
- 22 CHAIRMAN DIGIACOMO COLINS: Commissioner
- 23 Rivers.
- 24 COMMISSIONER RIVERS: Yes. Miss Rice, I
- 25 have some questions of you also.

- 1 MS. RICE: Sure.
- 2 COMMISSIONER RIVERS: You talked very
- 3 specifically about what the Palace Inn was in the
- 4 past. I didn't hear a lot of comments about what
- 5 your thoughts were in terms of what the future was
- 6 for the Palace Inn.
- 7 The reason I'm concerned about that. In
- 8 the past, there were very few other hotels in that
- 9 area. Now, there are a number of hotels in that
- 10 area. Could you talk about some of that -- some of
- 11 what your expectations are right now?
- 12 MS. RICE: In speaking with Mr. Cozza and
- 13 his plans to renovate and bring additional taxes into
- 14 the area, I think that it would be good for the area.
- I think it would be a positive thing to
- 16 increase the number of visitors in tourism and groups
- 17 coming in.
- 18 COMMISSIONER RIVERS: Okay. 1995, how many
- 19 hotels were in the Monroeville area, near in or near
- 20 the Palace Inn?
- 21 MS. RICE: In 1995?
- 22 COMMISSIONER RIVERS: Yes.
- MS. RICE: I believe there were four.
- 24 COMMISSIONER RIVERS: And how many are
- 25 there today?

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1 MS. RICE: There are six.
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- 2 COMMISSIONER RIVERS: And the names of
- 3 those six?
- 4 MS. RICE: We have the Hampton Inn, the
- 5 Holiday Inn, the Red Roof, the Days Inn, the Spring
- 6 Hill Suites, and the Courtyard by Mariott.
- 7 COMMISSIONER RIVERS: So, if I were a
- 8 visitor to the Monroeville area, would I be more
- 9 likely to participate or register at one of the
- 10 national hotels or one of the regional hotels or
- 11 regional hotel?
- MS. RICE: I believe that that is a matter
- 13 of preference with the person who is booking the room
- 14 that a lot of people -- I know myself, I do a lot of
- 15 traveling and I am a consistent stayer at certain
- 16 properties. So, I would imagine that it would be
- 17 whatever preference the person booking the room.
- 18 COMMISSIONER RIVERS: Because of the perks?
- 19 MS. RICE: Because of the perks, because of
- 20 the cost, the amenities that are offered.
- 21 COMMISSIONER RIVERS: Okay. Thank you. My
- 22 next question is for Mr. Cozza. You indicated that
- 23 you started -- I think you started renovating?
- MR. COZZA: Yes.
- 25 COMMISSIONER RIVERS: By any chance, have

1 you created an architectural rendering as to what the

- 2 facility is going to look like?
- MR. COZZA: Yes, it was the one we had.
- 4 COMMISSIONER RIVERS: The very first one?
- 5 MR. COZZA: Would you like to see that
- 6 again?
- 7 COMMISSIONER RIVERS: Yes.
- 8 MR. COZZA: We need --
- 9 COMMISSIONER RIVERS: That is okay.
- 10 Nevermind. That's okay. You have all of the
- 11 necessary permits that are needed for casino
- 12 preparation, construction, and involvement with --
- MR. COZZA: Yes.
- 14 COMMISSIONER RIVERS: Go ahead.
- 15 MR. COZZA: We're working very closely with
- 16 Monroeville. Monroeville, when we met with them and
- 17 the municipal manager and the different building
- 18 departments and such, this is a renovation.
- 19 We do a lot of ground up work where you
- 20 need all the full permits, grading, foundation, and
- 21 all of that. This is a full-blown renovation.
- 22 Full-blown renovation, majority what we are
- 23 doing in here, we do not need permits for and that's
- 24 all the work we're doing now, which included the
- 25 demolition, the asbestos abatement, the new plumbing,

1 all of those type of things, life safety -- a lot of

- 2 the facilities are grandfathered in as well.
- 3 Light safety is not up to today's
- 4 standards. We are designing that right now and we
- 5 are putting that in and upgrading that. It wasn't a
- 6 requirement because it is an older existing facility.
- 7 COMMISSIONER RIVERS: In the area that you
- 8 outlined that you plan to purchase or have you
- 9 purchased it already?
- 10 MR. COZZA: We already own the entire
- 11 facility, the entire 12 acres.
- 12 COMMISSIONER RIVERS: Okay. But there was
- 13 something in red that was outlined?
- MR. COZZA: That's the entire facility, the
- 15 12 acres.
- 16 COMMISSIONER RIVERS: Okay. Good. Thank
- 17 you.
- 18 CHAIRMAN DIGIACOMO COLINS: Commissioner
- 19 McCabe?
- 20 COMMISSIONER McCABE: I'm sorry to do this
- 21 to you, Miss Rice, but I have one question for you.
- 22 Who are you here testifying on behalf of today? Are
- 23 you here on the behalf of the Greater Monroeville
- 24 Visitors Center, or are you here on behalf of
- 25 CE-Palace?

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1 MS. RICE: I am here on behalf of the
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- 2 Convention Visitors Bureau because we would have a
- 3 vested interest in Mr. Cozza being approved for a
- 4 casino license in our area.
- 5 It would be a -- we feel that it would be a
- 6 plus for the area and that we would -- it would
- 7 generate revenues and increase our standing in the
- 8 area.
- 9 COMMISSIONER McCABE: Thank you.
- 10 Mr. Cozza, I have a couple of questions for
- 11 you. Could you give us an idea of the status of the
- 12 renovation project, where it stands today?
- I think in one of the people contesting
- 14 your application eligibility, I thought I heard them
- 15 say that all you have done so far is remove asbestos.
- 16 Is it past that point? Are you still removing
- 17 asbestos? Are you now in renovation? Is there
- 18 construction going on inside the facility?
- 19 MR. COZZA: There is construction every day
- 20 inside the facility. What we are doing now -- it's
- 21 almost steps. We had to take everything out, tear
- 22 everything out. That has been done. Now, we're
- 23 putting it back together.
- 24 What we are focusing on is the systems
- 25 MEPS, which are mechanical, electrical, and plumbing,

- 1 the major facilities, the boiler units are being
- 2 replaced. All of the mechanical things are being
- 3 done right now.
- 4 This fall, the new skin will be going on,
- 5 all of the new glass on the exterior, new roofs and
- 6 new HVAC. You'll start seeing that. Right now, it's
- 7 all internal mechanicals.
- 8 COMMISSIONER McCABE: I drove by there the
- 9 other day coming here --
- 10 MR. COZZA: Sure.
- 11 COMMISSIONER McCABE: I didn't see much
- 12 activity. That's what sparked this question but also
- 13 hearing what they were alleging.
- 14 One of the things I noticed in the
- 15 advertisements that you showed was that it's always
- 16 been referred to as an inn, Palace Inn, a place for
- 17 professional travelers, a hotel. It's never been
- 18 advertised as a resort.
- 19 Why should we consider this a resort now
- 20 versus a hotel, which it what it has been -- or an
- 21 inn, which is what it has been advertised since 1973
- 22 until 2004?
- MR. COZZA: Right. Well, that's part of
- 24 why we got into the original vision of Al Monzo.
- 25 When he went to Vegas and he studied and saw and

1 designed a facility that was like the Vegas resorts,

- 2 that's what this was. He was a promoter.
- This thing I believe is known and Sandy
- 4 could probably answer better than I because she lived
- 5 it. It was known for -- every guy I have talked to
- 6 says, are you bringing back the Golden Glove boxing
- 7 matches? He was a promoter. All the pageants, the
- 8 Miss and Mrs. PA pageants. He did all of those type
- 9 of things.
- I think that's a lot of what makes it a
- 11 resort. It had all of the amenities a resort would
- 12 have, a spa. I can go back through them but it has
- 13 all of those amenities as well.
- 14 Palace Inn -- I don't like the word inn
- 15 either. There are a lot of resorts that are resorts
- 16 that don't use that in the title either.
- One thing we had talked about was, and I
- 18 know we talked about, there was this issue of are you
- 19 open yet with the rooms and that kind of thing and
- 20 that was a whole legal issue on intent.
- The one advantage we're going to have in,
- 22 providing we proceed through, is that this facility
- 23 is going to be largely done by summertime, completely
- 24 renovated. It will be all new again.
- 25 All four of the facilities vying for these

- 1 license right now are old. They are all old. This
- 2 is going to be completely new again, more up to the
- 3 Gaming Board standards of what a casino should look
- 4 like.
- 5 CHAIRMAN DiGIACOMO COLINS: I think we're
- 6 straying afield from the eligibility issue right now.
- 7 MR. COZZA: Sorry.
- 8 COMMISSIONER McCABE: I think -- I don't
- 9 know who this question is for but I throw it out
- 10 there, I don't know who I expect to get up and answer
- 11 it.
- 12 Why should we consider your definition of
- 13 linear mileage when the -- when we have other experts
- 14 testify that the standard accepted definition of
- 15 linear mileage is from Point A to Point B.
- 16 Do we make -- judge you by different
- 17 criteria for linear mileage than others. Do we use
- 18 yours on everybody? That's who I expected to get up
- 19 to answer.
- 20 MR. DONNELLY: Well, here is why. First of
- 21 all, I respectfully disagree that there is a standard
- 22 definition on that.
- 23 As Mr. DePaolis testified, and also Miss
- 24 Milanovich, and I think the surveyors here would
- 25 agree, straight line, yes, from point to point but

- 1 let's take the surveyor's point of view.
- 2 If a surveyor is looking through a glass,
- 3 and through the air, and basically drawing a visual
- 4 string from one point to another, if the property
- 5 line turns, if, for example, the property description
- 6 says 40 degrees west and 15 degrees east and then 10
- 7 degrees north, which we often do, that surveyor will
- 8 take a series of lines and move from surveyor to
- 9 surveyor. That may well be linear because they are
- 10 still point to point, but it's not a straight line
- 11 from Point A to Point B on the property line. It
- 12 follows the property line. I don't think anyone will
- 13 disagree with that.
- I think what we have to do, when you are
- 15 trying to parse out what does this word linear mean,
- 16 you have to think why would the legislature use that.
- 17 Miss Milanovich said it best, I think.
- 18 She said, essentially, that even if it had
- 19 said feet or miles, she would still say it meant
- 20 linear miles because she coupled with Cory, too,
- 21 would say that when we were thinking about the common
- 22 parlance of this is, for example, if I asked you, you
- 23 said you drove by the site, I'm sure, Commissioner,
- 24 if I asked you how many miles was it from the site to
- 25 here, you would not site to me this dancing along a

- 1 string.
- 2 You would look at your odometer, the
- 3 Commissioner's odometer or navigation site and say, I
- 4 traveled 62 miles. That's how people look.
- 5 When I'm asked how far my home -- how far
- 6 is it into work? I tell them 12 miles. Now, if the
- 7 surveyor stood on my roof and shot a line to my
- 8 office, I don't doubt that it is 9 miles.
- 9 But I think if I'm sitting at a cocktail
- 10 party, an outstanding cocktail party, which I do
- 11 frequent, I would say 12 miles. I think everybody up
- 12 here on this podium would say the same thing.
- 13 What Miss Milanovich said, and it took
- 14 three or four times before I picked it up, she said,
- 15 I think when they put linear in, they were nailing
- 16 down that concept. That's why they put that modifier
- 17 in to make it crystal clear that they were talking
- 18 about roads, not something different.
- 19 If it were something different, these
- 20 people are smart enough, they know how to use the
- 21 word radius and so on. That's why I think that's the
- 22 case.
- 23 COMMISSIONER McCABE: Thank you.
- 24 CHAIRMAN DiGIACOMO COLINS: Commissioner
- 25 Coy?

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1 COMMISSIONER COY: I'll be quick, Madam
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- 2 Chairman.
- I guess, Mr. Cozza, I think we all know the
- 4 answer to the question if I would ask what is the
- 5 future of this facility with a gaming license, you're
- 6 going to continue to develop it and it's going to be
- 7 a Category 3 casino if the license is granted.
- 8 My question is, what happens to this
- 9 location without a gaming license?
- 10 MR. COZZA: Those plans are all in place.
- 11 It's happening. We are actually -- we are a
- 12 developer. We looked at everything when we first
- 13 started developing. There's no doubt it's a
- 14 phenomenal retail site. It's a landmark. We looked
- 15 at everything to restore back to the modern day of
- 16 what it was.
- 17 COMMISSIONER COY: So, the answer to the
- 18 question is, you will continue to develop it as some
- 19 sort of facility with or without a license?
- 20 MR. COZZA: That is exactly right, yes.
- 21 That's happening now.
- 22 COMMISSIONER COY: The second question
- 23 following up on that, does this work from a business
- 24 model?
- In other words, does the traffic in that

- 1 area bear and support an additional
- 2 retail/resort/whatever center there?
- 3 MR. COZZA: Well, it's an existing facility
- 4 as far as all standards, PennDOT, and everyone has
- 5 considered. It's an existing facility that did all
- of this before. There's no reason it can't do it now
- 7 with traffic infrastructure and everything. We
- 8 should bear that out in our traffic study. It's
- 9 ready to be put back together and go.
- 10 COMMISSIONER COY: And when you consider
- 11 the success, or lack thereof, of a gaming license in
- 12 this facility, do you -- have you looked at the
- 13 potential for the competition, which exists from PITG
- 14 and from Washington and from yet another harness
- 15 track in the area, which will likely be approved by
- 16 the harness commission in the near future?
- 17 In other words, have you considered all of
- 18 those locations in making your decision that this an
- 19 a viable opportunity?
- MR. COZZA: Yes, because it is an amenity.
- 21 It's not a full-blown casino. It is just one amenity
- 22 that this resort can offer.
- 23 COMMISSIONER COY: So, you believe people
- 24 will come there not because it's a casino because of
- 25 the amenities it will have to offer, is that what

- 1 you're saying?
- 2 MR. COZZA: Yes. Somebody is going to come
- 3 on Thursday night for a Golden Gloves match for the
- 4 weekend. All day, they're at the spa and enjoying
- 5 things and at the spa. Friday, they go to a concert.
- 6 Saturday night, they have a wedding. It's all
- 7 ongoing as a resort getaway.
- 8 COMMISSIONER COY: To be clear for the
- 9 record, can the Board satisfy itself by knowing in
- 10 making a decision about whether or not this would be
- 11 a successful gaming facility, that you have looked at
- 12 the entire effects of competition from the other
- 13 existing licenses in the area that the Board has
- 14 granted and future licenses, which the Board may
- 15 grant?
- MR. COZZA: Yes, we have.
- 17 COMMISSIONER COY: And having looked at
- 18 that, you believe that it can be successful?
- 19 MR. COZZA: Yes.
- 20 COMMISSIONER COY: Thank you.
- 21 CHAIRMAN DiGIACOMO COLINS: Commissioner
- 22 Angeli?
- 23 COMMISSIONER ANGELI: Mine is just a
- 24 follow-up to what Commissioner Coy said. You talk
- about being completed in the summertime of '08?

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1 MR. COZZA: Yeah, '08, yes.
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- 2 COMMISSIONER ANGELI: I'm just curious,
- 3 when did you decide to go to the casino route and the
- 4 second part of that is, when did you do your funding
- 5 for this entire project, did your development plans,
- 6 were they made exclusive of a casino when you started
- 7 this process?
- 8 MR. COZZA: No, they weren't. Funding
- 9 plans are not contingent on a casino. When we
- 10 started, it was as we brainstormed what amenities --
- 11 partly Member Coy's position was the viability, we
- 12 looked at the viability of the market here as well.
- 13 There's a lot of hotels that have come on.
- 14 This thing always had -- this resort always
- 15 had something that drove it. It was the boxing, the
- 16 pageants. This market is hurting out here. I don't
- 17 want to get into suitability.
- 18 We were looking for what economic
- 19 generators, how we differentiate ourselves from
- 20 everyone out here and gaming was one of those
- 21 amenities.
- 22 COMMISSIONER ANGELI: Okay. I just want to
- 23 clarify something on the ownership. You are the
- 24 current owner now?
- MR. COZZA: 100 percent.

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1 COMMISSIONER ANGELI: All right. Thank
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- 2 you. I just have another question. I'm not sure who
- 3 said it. Somewhere during the testimony, there was a
- 4 reference to a 20-mile radius rather than -- I don't
- 5 recall ever seeing that.
- 6 MR. DONNELLY: Yes, if you look at your Cat
- 7 3, the PGCB Cat 3 application form, at page 21, it
- 8 provides for a request for certain appendices.
- 9 Appendix 29 asks the applicant to make a
- 10 statement. It reads the statement must also
- 11 demonstrate compliance with the geographical
- 12 requirements of Section 1305(b) of the Gaming Act,
- 13 paren, relating to Category 3 slot machine license,
- 14 paren, which provided no Category 3 licensee shall be
- 15 located within the, magic words, 15 linear miles of
- 16 another licensed facility.
- 17 Then the next sentence is, in addition,
- 18 provide the number of miles between the proposed
- 19 facility and a licensed facility within a 20-mile
- 20 radius of the proposed project.
- 21 Then the next appendix -- there it is.
- 22 It's up there. Then the next appendix, which is
- 23 Appendix 30 provides, if you look at the bottom of
- 24 it, the very next box, it provides for statement -- a
- 25 list of hospitals, places of worship, etc. that are

- 1 within 1500 feet of the proposed facility.
- 2 We took some comfort in the fact that the
- 3 persons who provide this form saw a difference
- 4 between radius and linear miles, as we did.
- 5 COMMISSIONER ANGELI: Thank you very much.
- 6 No further questions.
- 7 CHAIRMAN DiGIACOMO COLINS: I have a few
- 8 questions for Mr. Cozza, please.
- 9 Mr. Cozza, as the developer of this
- 10 property, when you purchased in -- was it in August
- 11 of 2004 or June --
- 12 MR. COZZA: I believe September 1 or
- 13 somewhere right in there.
- 14 CHAIRMAN DiGIACOMO COLINS: You purchased
- 15 it from the widow of Mr. Monzo, was it, or the
- 16 estate?
- 17 MR. COZZA: Widow and the three daughters,
- 18 the estate, yes.
- 19 CHAIRMAN DiGIACOMO COLINS: From the
- 20 estate.
- MR. COZZA: That was 9 of '06.
- 22 CHAIRMAN DiGIACOMO COLINS: When you
- 23 purchased this, as the possible developer of it, you
- 24 had to evaluate and you were deciding how to evaluate
- 25 what price to pay for it?

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1 MR. COZZA: Yes.
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- 2 CHAIRMAN DiGIACOMO COLINS: In that
- 3 evaluation, did the concept of it being a
- 4 well-established resort have any value in terms of
- 5 what the purchase price would be for this property?
- 6 MR. COZZA: We value the existing facility.
- 7 We knew that you couldn't replicate this today and
- 8 make it economically viable. There's 178,000 square
- 9 foot existing facility there that is built
- 10 phenomenally.
- 11 Yes, a lot of the mechanicals and guts need
- 12 replaced; but the structure was a fantastic
- 13 structure. We did put economic value on the existing
- 14 structure --
- 15 CHAIRMAN DiGIACOMO COLINS: So you --
- MR. COZZA: -- in our analysis.
- 17 CHAIRMAN DIGIACOMO COLINS: Right. Your
- 18 analysis placed an economic value on the existing
- 19 structure and the location, correct?
- MR. COZZA: Yes.
- 21 CHAIRMAN DIGIACOMO COLINS: Did you place
- 22 an economic value on the fact that there were ongoing
- 23 entertainment there and that there was a spa there
- 24 and that, in fact, it was what you say it is, a
- 25 well-established resort, did that have an economic

1 impact on how you valued the price of this at that

- 2 time?
- 3 MR. COZZA: Yes, it did because with that
- 4 structure, you would only really replace something
- 5 very similar to what was there and that was certainly
- 6 -- we never had their financials but we knew this was
- 7 a very viable economic facility. Down to the day it
- 8 closed, it was 55 percent occupied, which wasn't bad,
- 9 given the condition that it was in.
- 10 CHAIRMAN DiGIACOMO COLINS: So, you -- did
- 11 you pay more for it because it's a well-established
- 12 resort than you would have paid were it not a
- 13 well-established resort?
- 14 MR. COZZA: Can you ask me that one more
- 15 time? I'm not sure I followed.
- 16 CHAIRMAN DIGIACOMO COLINS: Did you pay
- 17 more for it in 2004 because it was a well-established
- 18 resort?
- 19 MR. COZZA: Yes. There was -- it was more
- 20 valuable because of the facility on it than it was
- 21 without it.
- 22 CHAIRMAN DiGIACOMO COLINS: Did you pay
- 23 more for it because of the ongoing business and
- 24 goodwill that it brought as a well-established resort
- 25 than you would have paid for just the building?

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1 MR. COZZA: There was no goodwill allocated
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- 2 in the accounting part of it. We knew about it. We
- 3 knew it as a financial model. We did run proformas.
- 4 Yes, we could recreate the modern day version of
- 5 this; and that is valuable for us.
- 6 CHAIRMAN DIGIACOMO COLINS: I have a lot of
- 7 questions that I'm not going to ask you. I'm going
- 8 to ask you when you submit your briefs, as
- 9 Commissioner Ginty has done, to include information
- 10 for us about when the last events occurred there,
- 11 when was the last boxing match, when was the last
- 12 concert, when was the last live band, things of that
- 13 nature, when was the last food and beverage license,
- 14 valid food and beverage license issued, the last
- 15 hotel tax paid, the last occupancy tax, things of
- 16 that nature so that we can get some idea about the
- 17 concept of a well-established resort, if you have
- 18 copies of advertisements with dates?
- MR. DONNELLY: We -- most of them are
- 20 undated. What we have is we have the PowerPoint,
- 21 which we're going move in. We have some other loose
- 22 ones. We'll give you what we have.
- 23 CHAIRMAN DiGIACOMO COLINS: I guess what
- 24 I'm interested in seeing is up until the time that
- 25 Mr. Monzo died in 2000 to the time it was sold, what

- 1 happened to the business during that? Did it stay
- 2 flat? Did it decline? What happened to the
- 3 bookings? Did it continue to be operating at the
- 4 same level? Things of that nature. Okay. That's it
- 5 for me.
- 6 Now, I'll turn it over to Mr. Donnelly
- 7 for a brief summation.
- 8 MR. DONNELLY: I'll be very brief. We've
- 9 hit almost every point. First of all, I would like
- 10 to say that I misspoke at the very opening, I think I
- 11 said it was purchased in 9/07. I meant 9/06. Just
- 12 to put that in.
- 13 Linear, I think what I would like everybody
- 14 at this Board to do, and everybody in this room to
- 15 really do, again, sit back and think what you would
- 16 say on linear.
- Would you tell people if somebody asked you
- 18 how far is it was to work, I think you would say how
- 19 you traveled to work. I think that's pretty common
- 20 sense. I think as Miss Milanovich said, linear was
- 21 to nail that down, that concept.
- The 275 rooms, I mean, the Board is going
- 23 to have to wrestle with it some way or another
- 24 because the rooms are going to have to be renovated
- 25 in all of these hotels and so on.

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1 They had kind of a similar thing in
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- 2 Atlantic City. You had to have 500 rooms. Then
- 3 people said, well, we got to take the rooms out, the
- 4 floor out to renovate it and how do you get all that?
- 5 The Commission adopted a reg, and a statute
- 6 got changed after that to say basically, yeah, we
- 7 recognize that renovating rooms is a necessary life
- 8 -- you know, life cycle of a hotel.
- 9 So, I think when we think about this 275
- 10 rooms, what do they really want? Well, it's pretty
- 11 evident in the legislative history.
- 12 What they were getting at is, we don't want
- 13 special purpose new hotels being bought. This is to
- 14 help existing, well-established resort hotels of a
- 15 certain size.
- 16 The fact that certain rooms would be out
- 17 for renovations or up for renovations or so on, I
- 18 don't think is what the legislature was getting at.
- 19 They did wrestle with the time share issue
- 20 but that was, I believe, to make sure that these
- 21 rooms were under the control of somebody, some human
- 22 being, who could actually rent them out. They
- 23 weren't under control of other people who were time
- 24 sharing.
- 25 If you stand on Mars and look at the

- legislature, it's probably thinking it's got to be a
- 2 big facility, well-established, something that has
- 3 been in existence, not for a special purpose built
- 4 for this.
- 5 That dovetails into what the testimony was.
- 6 This place, this is a Pittsburgh resort. It is not
- 7 an Atlantic City resort. It's not a Las Vegas
- 8 resort. It's not a Caribbean resort.
- 9 In that region, and in this Commonwealth,
- 10 it was a big league resort area that was extremely
- 11 successful as a landmark and that's precisely, again,
- 12 what I think the legislature wants.
- What they want is tourism, travel,
- 14 convention events, people coming in from out of state
- 15 and from around the area for spending leisure dollars
- 16 and spending time in the state. That's what this
- 17 facility did, and that's what this facility would do.
- 18 I think that's precisely what the legislature was
- 19 getting at.
- 20 With that, I would like to move some
- 21 documents, if it's appropriate? Thank you. I would
- 22 move the following into evidence and I don't have the
- 23 dates but we have an application, prehearing
- 24 memorandum, supplements thereto, the report of Trans
- 25 Associates, a memo of law that we submitted, I think

1 we submitted a PowerPoint presentation that we have

- 2 given you, which is in there, the affidavit of
- 3 Mr. Cozza, and I believe that is -- oh, and our Cat 3
- 4 application, and any supplements thereto.
- 5 CHAIRMAN DiGIACOMO COLINS: Thank you.
- 6 They are accepted.
- 7 MR. DONAGHUE: I have no objection, and I
- 8 have one technical matter that I want to raise.
- 9 CHAIRMAN DIGIACOMO COLINS: Go ahead.
- MR. DONAGHUE: Actually, if we could also
- 11 move in reports of Mr. Ricky Moyer.
- 12 CHAIRMAN DiGIACOMO COLINS: Thank you very
- 13 much. That is accepted also. Thank you.
- MR. DONNELLY: Thank you very much.
- 15 MR. KENNARD: Can we move the statements of
- 16 the Vacation Charters witnesses as well as Exhibits 1
- 17 through 7?
- 18 CHAIRMAN DiGIACOMO COLINS: Very good.
- 19 Thank you, sir, they are accepted.
- 20 MR. DONNELLY: Could I just note one
- 21 objection on the record. There's a statement in
- 22 there about a market, some market overlap as
- 23 Paragraph 5, page 3 and I would object to that
- 24 portion.
- 25 CHAIRMAN DiGIACOMO COLINS: All right.

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Objection is noted and it is accepted nonetheless.
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     Thank you. Let's move on to Bushkill. Thank you
     very much, Mr. Donnelly, Mr. Cozza.
 3
               MR. DONNELLY: Thank you very much.
 4
 5
               MR. COZZA: Thank you.
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               (The hearing concluded at 11:37 a.m.)
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1	I hereby certify that the proceedings and
2	evidence are contained fully and accurately in the
3	notes taken by me on the within proceedings and that
4	this is a correct transcript of the same.
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7	Hillary M. Hazlett, Reporter
8	Notary Public
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