

PENNSYLVANIA GAMING CONTROL BOARD

PUBLIC INPUT HEARINGS

GANNON UNIVERSITY
ZURN HALL
ERIE, PENNSYLVANIA

APRIL 21, 2006, 8:30 A.M.

BEFORE:

MICHAEL P. EDMISTON, PRESIDING OFFICER

KENNETH T. McCABE

SANFORD RIVERS

LORRAINE K. TROUTMAN, RPR
REPORTER - NOTARY PUBLIC

I N D E X

WITNESSES	PAGE
Blake Cumbers	
Florindo Fabrizio	
Marlin Coon	
Nancy Agostine	
Jane M. Earll	
Jeffrey D. Hill	
Irvin L. Coleman, Jr.	
Colleen A. Masi	
Leonard J. Ransil	
Michael F. Chevalier	
Gary N. Horton	

PRESIDING OFFICER EDMISTON: Good morning. My name is Michael Edmiston.

We will start our Public Input Hearing in a moment. Just before we do that I would like to ask you to turn off any beepers, cell phones, and the like, through the course of this Public Input Hearing.

And I would like to remind the audience that written statements may be submitted when we are finished here today. There's a written statement form at the sign-in desk outside of the hearing room.

We have Pennsylvania Gaming Control Board staff here available to assist anyone who would like to submit a written statement, and who has not registered to speak at this Public Input Hearing.

We will start with the pledge of allegiance to the flag. I would like to ask you all to stand and join me.

(All present complied.)

MR. EDMISTON: Just before the pledge took place, I mentioned the written statement forms that are available. They can be submitted up until June 2nd, when the record for these

Public Input Hearings will be closed.

My role today is that of a presiding officer at this public input hearing for the Pennsylvania Gaming Control Board.

This hearing is taking place on April 21. It is a hearing of the Pennsylvania Gaming Control Board located at Gannon University's Zurn Science Center in Erie, Pennsylvania.

The subject of the hearing is the Category I application for an operator's license on behalf of Presque Isle Downs, and we are now coming to order.

This hearing is convened by the Board pursuant to the authority of Act 71 of 2004 and Pennsylvania Gaming Control Board Regulations, Section 441.2.

The Board is represented as a panel composed of the following members: Sanford Rivers on my right and Ken McCabe on my left.

Ex-officio member of the Board, Robert P. Casey, Jr., is represented by Robert Grotevant, who is the Director of Quality Assurance for the Western District on behalf of the State Treasurer.

Our stenographer is Lorraine Troutman,

1 and to her immediate right is Mickey Kane, our
2 Clerk to the Board.

3 We would like to thank Gannon
4 University for making this facility available to
5 us. The University's cooperation has been
6 essential in the bringing of this public input
7 hearing to Erie today.

8 This is the ninth in a statewide series
9 of Pennsylvania Gaming Control Board Public
10 Input Hearings. These hearings are designed to
11 allow applicants for operator gaming licenses to
12 simultaneously present their plans before the
13 Gaming Control Board and the public.

14 These hearings will allow individual
15 members of the public, community groups, elected
16 officials, and local government representatives
17 to express their thoughts and share their
18 concerns with the Board.

19 The hearing will continue until we have
20 completed taking the testimony of the registered
21 speakers today.

22 The order of speakers will be as
23 follows: First, the application applicant for
24 the license, Presque Isle Downs, will make its
25 presentation;

1 municipality and state within which he or she
2 resides, and the name of the entity in whose
3 behalf he or she will speak.

4 All speakers will be sworn in at one
5 time at the conclusion of these remarks. The
6 Rules and Code of Conduct for this public input
7 hearing are posted outside the hearing room and
8 on the Pennsylvania Gaming Control Board website
9 and will be strictly adhered to.

10 Media guidelines also have been
11 distributed to the media. They are patterned
12 after those used in similar hearings and are
13 designed to avoid distracting speakers, the
14 panel or the audience.

15 The Board expects and it is my
16 responsibility to insist that courtesy prevail
17 among the audience, presenters and speakers;
18 therefore, no audience outbursts including
19 applause, will be permitted, and I respectfully
20 ask for your assistance in complying with this
21 courtesy for each speaker.

22 The vocal expressions from the audience
23 complicate the task of assuring each speaker the
24 use of the time for which he or she has
25 prepared, and it will also make the

1 Second, we will have presentations by
2 legislators; third, we will have presentations
3 by local government; four, we will have speakers
4 on behalf of the community groups; and fifth, we
5 will have speakers as individual members of the
6 general public.

7 The operator license applicant is
8 permitted to speak for up to 40 minutes, the
9 legislative officials are permitted to speak for
10 up to five minutes, local government
11 representatives are permitted to speak for up to
12 30 minutes, and spokespersons for community
13 groups are permitted to speak for up to 10
14 minutes, and individual members of the general
15 public are permitted to speak for up to three
16 minutes.

17 As to our process, at the end of the
18 individual presenters, at the end of those
19 three-minute slots, the applicant will have 15
20 minutes time to sum up, wrap up or respond to
21 issues that may have been raised by the
22 commentary presented after the applicant's
23 initial 40 minutes.

24 Each speaker will begin his or her
25 remarks by stating his or her name, the

1 stenographer's task more difficult.

2 Speakers will not be interrupted and
3 will be permitted to speak no longer than their
4 allotted time.

5 If I determine that an outburst is
6 disruptive to this process, I will call a recess
7 and upon the restoration of order, resume the
8 hearing.

9 Persons who refuse to acknowledge and
10 obey the authority of the presiding officer may
11 be asked to leave the room and the area to
12 assist all of us in adhering to the time limits
13 for each speaker.

14 And to assist us in having as many
15 speakers heard in the time we have available
16 today an electronic stoplight timer is located
17 right in front of me.

18 The green light will indicate the
19 speaker's time has commenced. The yellow light
20 will indicate that it's time to wrap it up, and
21 the red light will indicate that it's time to
22 stop.

23 The applicant will get the yellow light
24 at three minutes, the other speakers will get
25 the yellow light at a shorter period of time

1 than that, I believe it is 30 seconds.
 2 When the light turns red, a beeping
 3 sound will begin and the speaker should, and is
 4 expected, to stop speaking and leave the
 5 microphone, making it available for the next
 6 speaker. We both welcome and need your full
 7 attention and cooperation throughout this
 8 hearing.

9 Finally, should it be necessary for you
 10 to converse with someone who is also attending
 11 the hearing, please take your conversations
 12 outside of the hearing room.

13 Thank you for your attention and
 14 cooperation, it's my pleasure to ask that those
 15 of you who have registered to speak today please
 16 stand and raise your right hand.

17 (Witnesses sworn en masse.)

18 PRESIDING OFFICER EDMISTON: Do you all
 19 swear or affirm that the testimony you are about
 20 to give is the truth, the whole truth and
 21 nothing but the truth so help you God?

22 THE WITNESSES: I do.

23 PRESIDING OFFICER EDMISTON: Thank you.

24 Okay. If the presenter for Presque
 25 Isle Downs will please approach the rostrum,

1 we consider the marketing area for Presque Isle
 2 Downs. We think it is an extremely strong
 3 market area, sitting between Buffalo and
 4 Cleveland, and to the south of Pittsburgh.

5 And, really, if you look at the
 6 situation that we have at Presque Isle Downs,
 7 as far as a market area, we pretty much sit
 8 alone in the northwest part of Pennsylvania in
 9 order to conduct our business of both
 10 thoroughbred racing and, hopefully, to conduct a
 11 casino slot business. So we are very pleased
 12 with the market that we have to work with.

13 Also, looking at in a little bit
 14 greater detail, the area that we work with in
 15 Erie County, you will notice that we sit right
 16 on Route 90, and right near the Peach Street
 17 corridor, where most of the tourism dollars are
 18 spent in Erie County.

19 We think this is very significant, as
 20 we will talk down about down the road, in that
 21 we believe that this entire project is going to
 22 fit what we like to call the tourism matrix of
 23 Erie County, sitting on lake Erie, creating
 24 additional tourism dollars for the people in
 25 Erie County and certainly for Presque Isle

1 identify yourself and you may proceed with your
 2 presentation.

3 *** MR. ARNOTT: My name is *** Edson
 4 R. Ted Arnett. I am from New Cumberland, West
 5 Virginia.

6 First of all, I would like to thank the
 7 members of the Gaming Control Board who are here
 8 and took the trek up to Erie for the purposes of
 9 this meeting, and I would certainly like to
 10 thank all of the members of the audience who
 11 have shown enough interest in the project to
 12 show up this morning.

13 And I want to thank the members of
 14 Summit Township and citizens of Summit Township
 15 for their help and cooperation throughout this
 16 project, and give special recognition for the
 17 people from *** McKain Township, who showed a
 18 tremendous amount of friendship and hospitality
 19 as we went through this process of deciding a
 20 site; and their encouragement, actually, to be
 21 in Erie County and participate in this as one of
 22 the main reasons why we are here. They were
 23 great.

24 I want to take this from a macro
 25 approach, if I will, and look at the area, what

1 Downs.

2 Just to give a little bit of an idea of
 3 where we are located -- it is interesting, I was
 4 talking to one of the Gaming Control Board
 5 Members, and they asked if we were going to put
 6 on a display, meaning one of the, I'm sure,
 7 little site plans that they have from
 8 architectural drawings.

9 And I said, yes, our display is over on
 10 Route 90, and it is going on as we speak with
 11 about 120 pieces of equipment and other items of
 12 work going on. So, yes, we do have a display,
 13 but not in this room.

14 This project, believe it or not -- it
 15 is funny 'cause I was talking to *** Shelly
 16 Buehler, our architect, has been going on for
 17 five years.

18 We actually submitted, for Presque
 19 Isle Downs, I think it was the first racing
 20 application in 35 years in the Commonwealth of
 21 Pennsylvania, and we have been working on this
 22 project ever since then.

23 If you look at the project, it is 273
 24 acres with 8 acres of wetlands. We have
 25 received every building permit and every

1 environmental permit that we require in order to
2 build this site.

3 In addition, this site has 62 acres of
4 dedicated natural preserve as part of the
5 program. It really takes and conserves what is
6 known as the *** walnutcreek area.

7 I think in everyone's standards they
8 would have to look at the project that we are
9 working on and call it a green project, an
10 environmentally-friendly project.

11 What we have done, since October,
12 however, is start to build the project that we
13 are talking about, Presque Isle Downs. We have
14 had as much as 300 people working at any given
15 time on this site over the winter.

16 Now, luckily, we have had a very, very
17 favorable winter to work in, and we have been
18 able to make a tremendous amount of progress.

19 We are, hopefully, taking this site and
20 going to come up with what you see in front of
21 you right now, which we consider our site plan,
22 which will include the barns for the horses, the
23 facility itself.

24 And let me just go -- Shelly is going
25 to go into great details in what the facility

1 will consist of, but what we have here is really
2 one of the most modern gaming facilities that
3 consist of thoroughbred racing, totally
4 integrated with a more intense gaming product,
5 including all of the entertainment venues that
6 we need to really make Presque Isle Downs a
7 total entertainment gaming venue, once again,
8 that we anticipate will fit into the tourism
9 matrix of Erie County.

10 Right now I would like to bring Shelly
11 Buehler, our architect, up to really take it now
12 from the macro, the site plan, where write are,
13 to the micro, what the inside of these
14 facilities are going to look like, identifying
15 the entertainment aspects of it, the food and
16 beverage aspects and the other aspects.

17 Shelly.

18 MS. BUEHLER: Thank you. I would first
19 like to thank the Board for this opportunity to
20 present to you today. I am going to talk about
21 the buildings that are currently under
22 construction at our facility.

23 This is a rendering of the front entry
24 gates, which is brick structures and signage
25 which frames then, well landscaped and tree

1 lined boulevard that leads across the bridge and
2 to the clubhouse building, and at night it is
3 well lit and the boulevard is also well lit
4 leading the patrons to the clubhouse.

5 The clubhouse facility itself is
6 defined by the large brick pier structure and
7 metal structure of the porticochere, which is at
8 the main entrance of the facility.

9 It also has the -- defined by the large
10 panels on the building structure itself, which
11 are taken and inspired by scenes from Erie in
12 the thirties and forties, which fits into our
13 speak easy theme that we used throughout the
14 facility.

15 We also have a main entrance on the
16 north side of the building, which is directly
17 adjacent to the parking on the north side and
18 also allows for our bus drop-off entrance.

19 The 138,000-square-foot facility also
20 can be seen very well at night from I-90 and
21 Route 97, as you can see here.

22 The east elevation faces the racetrack.
23 We have great views from the apron level and
24 also the covered patio area. The track can also
25 be seen from the interior restaurants on the

1 first floor and the second floor.

2 The floor plans -- the first-floor
3 plan, you can see the main entrances that I
4 talked about previously, both entrances lead
5 into the large, open, Vegas-style gaming area,
6 the green shaded area.

7 In the green shaded area, we also have
8 the premium gaming areas, which are defined by
9 low walls, columns, special lighting in those
10 areas, which also has bars, cashiers in the
11 premium gaming area.

12 Als in the gaming area we have bars
13 with bartop machines, which open up to the large
14 open area. To help the patrons in the
15 supporting areas, we have a players club, which
16 is easy access from both entrances along with
17 the PA lottery ticket sales office and the
18 cashiers areas. There are several cashiers to
19 help with the gaming patrons.

20 The blue-shaded areas show all of the
21 support areas, which includes the vault area,
22 the account rooms, all of the gaming support
23 offices.

24 In the yellow shaded areas we
25 have -- you can have gourmet cuisine in our fine

1 dining, *** Le Blonde D restaurant, which is
2 done in the 19th style design for elegance.

3 We also have more casual dining. We
4 have a buffet area, which seats 120 people and
5 also extends into the mutuals area, which is
6 another 200-seat area, where you can view live
7 and simultaneous-cast racing.

8 Also in that mutuals area is a bar and
9 a lounge area with a nightclub setting, with
10 portable stage and dance floor. All of that
11 area is all glass-front, which faces the
12 racetrack, and opens up to the patio seating,
13 which has 250 seats.

14 Moving to -- and this whole first floor
15 is in our Phase I of the project. We intend to
16 open the gaming area prior to opening the racing
17 venue. So this entire first floor will be done
18 on our first Phase I of construction.

19 The second floor, going to the very
20 spacious lobby, with a bank of elevators and
21 open stairs, leads you to the second floor.
22 Once you leave that lobby space and enter the
23 second floor, we have a very large bar and
24 lounge area, and terrace-seating restaurant,
25 which seats over 400 people. The terrace

1 under construction. I am going to turn it back
2 to Ted.

3 *** MR. ARNOTT: Thank you, *** Shelly.

4 What you see here is the attempt to
5 build, what we call, a full-tourism facility.
6 That means that it encompasses a great racing
7 product, gaming products, live entertainment,
8 fine dining, casual dining and an atmosphere
9 that's conducive to being additive to the
10 entire, as we call, tourism matrix of area.

11 If you notice -- let's go through some
12 of the numbers that Erie already has. Erie
13 already has people that come to Erie County and
14 spend \$500 million a year as tourists; that
15 provide, currently, 10,000 jobs to people who
16 work in the travel-related industry, with \$200
17 million in payroll already existing in Erie.

18 And we think that Erie is going to
19 become the tourism prize of Pennsylvania. And
20 the purpose of this design, the purpose of
21 making this a total destination facility is to
22 give year-round entertainment that will add to
23 the amount of tourism product that is already
24 available in Erie.

25 I mean, let's face it, there is no

1 seating and glass along the east side of the
2 building allows for the great views to the
3 racetrack from any part of the lounge and bar
4 area.

5 Supporting this is a full-service
6 kitchen, and in the support staff we also have
7 an employee lounge area and locker area.

8 We have the administrative offices and
9 the surveillance and security offices to support
10 all of the gaming facility.

11 Also on this floor, on the roof
12 structure of the floor, we have planned the
13 structure to carry a full second floor above the
14 gaming area so we can increase the capacity of
15 the building by another 52,000 square feet.

16 The third floor houses all of the
17 racing offices, the judge's box, press box, the
18 photo finish areas. This rendering shows the
19 gaming floor looking into the premium gaming
20 area, highlighted by the entrance and the
21 columns, and the lighting.

22 This rendering shows the second floor
23 bar and lounge, which overlooks the racetrack.
24 This concludes my description of the building
25 that we are currently under -- that is currently

1 other place in Pennsylvania that has a lake. We
2 got it. So we hope to add to that. We hope to
3 certainly be part of what adds to the overall
4 summer and winter.

5 Probably, people are wondering, what
6 could you possibly do in the winter at a
7 racetrack? And believe it or not, some of the
8 northern tracks have entire weekend events for
9 snowmobile racing and other kinds of events,
10 just with a little bit of snowmaking machine,
11 you can really be creative. And we can have a
12 year-round facility, both indoors and outdoors,
13 and that is part of what we call the tourism
14 matrix.

15 Now I would like to go into a little
16 bit about the business and economic entities
17 that we are talking about.

18 We already have immediate job
19 opportunities that have been created because of
20 our work in Erie. We have already spent \$90
21 million on this project, including \$50 million
22 for the deposit for our gaming fee as required.

23 But we have been using local engineers,
24 architects and realtors to put this program
25 together. We are currently paying real estate

1 and other businesses taxes. We have spent over
2 \$20 million in earth work, and have a project
3 stabilization agreement with the unions in Erie.

4 So this is a team effort. A team
5 project to do these kinds of constructions and
6 make this the kind of facility that we think you
7 are going to be proud of.

8 Once we start our pile and actual
9 erection of the building, which we hope to have
10 commenced within the next 30 days, it is going
11 to average 200 construction workers a day
12 working on our site.

13 Let's look a little bit at the
14 long-term economic impact. We are projecting
15 750 direct jobs, over 1500 indirect jobs with
16 total compensation in excess of \$46 million.
17 That is just the front side or the non-racing
18 part of the business.

19 We expect between 1500 to 2,000
20 licensed horsemen working at Presque Isle Downs
21 and using agrarian economic facilities that are
22 around here as part of our racing product.

23 We think that throughout the entire
24 function of Presque Isle Downs, we will remain
25 at green industry, and it's interesting, looking

1 took it over had 350 employees. Today we have
2 1700 full-time employees.

3 Mountaineer started out, when we took
4 it over in 1993, with approximately 1200
5 licensed horsemen. Today we have over 4,000
6 licensed horsemen operating at Mountaineer
7 throughout the year.

8 Mountaineer, when we started off, had
9 600 acres. We now have 2600 acres. We have a
10 full destination resort facility with 360 rooms,
11 including 20 suites, a world-class spa, a golf
12 course and many other amenities, including
13 the original *** LA BOEM VEE (Le Bonvee)
14 Restaurant, which I hear from other
15 people -- this is certainly not necessarily my
16 opinion -- it is one of the finest restaurants
17 in the entire tri-state area.

18 In addition to Mountaineer, within the
19 last couple of years, we added North Metro
20 Harness Initiative. We are a partner there, a
21 50% partner; that is a standard bred track that
22 will be built just north of Minneapolis and will
23 include a 50-table card room.

24 In addition, we bought Jackson Harness
25 Raceway, in Jackson, Michigan, another small,

1 at the racing industry in the Commonwealth of
2 Pennsylvania, the racing industry already
3 provides 6400 jobs throughout the State of
4 Pennsylvania.

5 The equine industry, which goes beyond
6 the racing industry, provides over 20,000 jobs
7 in the State of Pennsylvania. And we hope to
8 certainly be additive to that.

9 We think because of Erie, because of
10 the rural parts around Erie County, that it's a
11 natural for thoroughbred horse racing
12 development and other equine activities.

13 We think the long-term economic impact
14 is going to be extremely strong for Erie County.

15 Talk a little bit about MTR, the parent
16 company and the related companies to Presque
17 Isle Downs.

18 MTR Gaming Group is a publicly-held
19 company. We have been public since 1993, with
20 the main subsidiary being Mountaineer Race Track
21 and Gaming Resort, down in Chester, West
22 Virginia, approximately 30 miles west of
23 Pittsburgh, sitting on the Ohio River between
24 Pennsylvania and Ohio.

25 Mountaineer started in 1993. When we

1 Standardbred track in southern Michigan.

2 Siota Downs sitting in Columbus, right
3 on High Street, outside of Columbus, another
4 standardbred track; and, of course, Presque
5 Isle Downs will be our second thoroughbred
6 track.

7 In addition, we own the world-class,
8 historic, Billions Gambling Hall and Casino in
9 downtown Las Vegas. Historic because it is
10 where the World Series of Poker started, and it
11 is really one of the very first casinos ever in
12 Las Vegas.

13 About five years ago we bought a little
14 run-down truck stop called -- that we call the
15 Speedway Casino. It consisted of 90 rooms.
16 Today it is doing over \$15 million in revenue
17 and making about \$2 million in profits.

18 So you can see we have a wide range of
19 experience, from almost every aspect of the
20 gaming industry, certainly every aspect that
21 Presque Isle Downs will be involved in.

22 Financial capability, MTR Gaming's
23 Consolidated Group has over \$350 million
24 currently in revenue. It has averaged about \$50
25 million in profits over the last couple years.

1 We have dedicated a substantial amount
2 of profits, obviously, to reinvestment for the
3 kinds of programs and opportunities that you see
4 here.

5 In addition we have a commitment from
6 Jeffries & Company, one of the world-class
7 investment banking firms, to do \$125 million
8 bond offering that we hope to have completed in
9 May, and we have currently a \$100 million line
10 of credit, a hundred-million-dollar line of
11 credit with Wells Fargo, really one of the
12 largest banks operating and servicing the gaming
13 industry in the whole world.

14 The total commitment for this project,
15 like I said, we have spent about \$90 million.
16 We will be about \$220 million that we have
17 expect to have spent over the next year and a
18 half. So certainly you can see that we have
19 plenty of reserves, plenty of anticipated cash
20 to more than meet the needs of completing this
21 project.

22 I want to talk a little bit about MTR's
23 corporate philosophy, and how we would intend to
24 operate in Erie. MTR operates under the
25 philosophy that -- basically we have four

1 constituencies that we like to work with.

2 The first constituency and certainly
3 it is going to become a partnership with the
4 Commonwealth of Pennsylvania that will be very
5 important. The very first constituency that we
6 all have to be cognizant of as employees, as
7 managers, as anybody participating in the
8 benefits of Presque Isle Downs is our customers.

9 The customers are really the ones who
10 start the whole process rolling. So we spent an
11 inordinant amount of time on customer service,
12 making sure that that first constituency is
13 taken care of, and leaves with a very pleasant
14 and happy experience.

15 The second tier that we look at, as far
16 as our constituency are the employees that we
17 work with. In a racetrack you have a little bit
18 of a different mode. You have the both the
19 employees and the horsemen, because those are
20 the people that put on the show, because the
21 customers, your constituency number one, keep
22 coming back.

23 The third constituency are the state
24 and local government agencies that we have to
25 work with. Because of the partnership

1 arrangement anticipated by the Gaming Law in
2 Pennsylvania and the racing law in Pennsylvania,
3 we have kind of a symbiotic relationship with
4 local and state government officials, so that if
5 we need to work with them in changing
6 legislation, work with them in administrating
7 what is going to be a very large operation, we
8 have that community.

9 And lastly -- and sometimes people on
10 Wall Street get a little bit upset with me over
11 this, are the owners, the shareholders.
12 Because, if they are taken care of, if the first
13 three constituencies are taken care of, the
14 shareholders and the owners of the company will
15 do just fine. So I would like to talk a little
16 bit about what MTR has done as a corporate
17 citizen.

18 Over the last couple of years we have
19 given over \$1.9 million to charities that we
20 have certain special causes that we think are
21 special to us, and the first is Our Space is
22 Special Program, where we take from Hancock
23 County 18 special needs kids and we work with
24 them for four months, and we send them down to
25 Huntsville, Alabama to participate in space

1 camp.

2 These are kids who generally have gone
3 through life not necessarily being told that
4 they can succeed. We work with them in this
5 program, teach them diving, send them down
6 there, and they come back with new camaraderie
7 that they have never really experienced before,
8 a new self-esteem and a real feeling that they
9 can win.

10 In addition, we are very strong
11 with Make A Wish Foundation. We have our
12 own scholarship programs. It's funny, the
13 mayor -- acutally, the Mayor of Las Vegas,
14 because of our Billions facility, has really
15 been anticipatory of us bringing a Space Is
16 Special program to Las Vegas, and certainly we
17 can see one of those, very quickly, in Erie; but
18 there are other important elements that we think
19 we have to bring up.

20 As CEO, and certainly as members of the
21 Board, we consider several programs very, very
22 important; and that the responsibility while
23 being all of our employees' responsibility
24 really rest in us to see that as a corporate
25 culture it is watched, believed in and

1 controlled; and that is our Diversity Program
2 and our Compliance Program.

3 Diversity Program we look at and I look
4 at, as CEO, is not just something that we have
5 on paper. We have an active operating Diversity
6 Program at Mountaineer. Our employees believe
7 in it. They believe that it is the right thing
8 to do; that it is the right thing that we are
9 going to do to succeed.

10 Once again, if you look at how we
11 describe our constituencies, having a diverse
12 work force only helps us because we are going to
13 have a diverse customer base, constituency
14 number one.

15 In addition, in our industry, we are a
16 very, very regulated industry. And in having a
17 compliance program, really we are the first
18 defense of any issues that would happen with
19 respect to regulatory issues.

20 And we have a very strict, strong, and
21 adhered-to compliance program that we think is
22 one of the best in the country with respect to
23 the gaming industry. It certainly has passed
24 the review of the Nevada Gaming Control Board,
25 West Virginia, and I think those who review it

1 I want to look a little bit at the time
2 line that we have operated under; and that we
3 will operate under.

4 Once again, I said, we have been
5 working at this. Presque Isle Downs, people
6 have heard it in the papers and rumors and
7 rumors of rumors for over five years now.

8 Well, our racing license was actually
9 obtained on September 28th of 2002, but because
10 of certain litigation, we were not -- we were
11 granted an extension until December 27th of 2007
12 to have the racetrack actually operational.

13 So, working through all of the
14 licensing, working through doing accumulation of
15 land and all of the other aspects of it, we
16 actually started construction on October 3rd,
17 2005.

18 We anticipate opening the gaming
19 operation. Once again, we believe that this
20 facility is a totally integrated facility so
21 that you will have a gaming operation that will
22 segue into a racing operation in 2007, and we
23 hope, as far as our customers are concerned,
24 will basically be seamless.

25 We will start, we hope, sometime in the

1 from Pennsylvania or any other state will be
2 impressed and recognize that we view ourselves
3 as the first line of defense with respect to
4 making sure that the gaming industry in the
5 state is a well-run, well-regulated industry.

6 Another program that we feel is very
7 important about is our Problem Gaming Program.
8 If you look, statistics will show that there is
9 approximately 3% of the population that are
10 going to have problem gambling issues. Those
11 issues exists whether there is legalized
12 gambling or not.

13 The solution to those issues do not
14 exist unless there is legalized gambling,
15 because it is normally from those funds that the
16 solutions occur, that the programs can be
17 developed; and that we teach our employees early
18 recognition that these problems might exist in
19 one of our customers.

20 Remember, go back to our constituency
21 number one, our customers. We have to service
22 our customers. And to me, having a good, active
23 Problem Gambling Program is one of the ways that
24 we service our customers; and that we service
25 the needs of the community.

1 fourth quarter of 2006 with gaming floor, with
2 dining and entertainment areas, mutual
3 operations for OTB and other facilities that
4 will give us a full-entertainment facility right
5 off the bat, when we hope to have a grand
6 opening with thoroughbred races sometime in the
7 fourth quarter of 2007, and I know that that is
8 an event that is being met with great
9 anticipation.

10 I'd like to take, right now, a little
11 bit of time, and we are coming up to the
12 Kentucky Derby, which they say is the most
13 exciting two minutes in sports.

14 So as I summarize, I would like to give
15 you one of the most exciting videos to give you
16 an idea of what Presque Isle Downs will
17 actually look like.

18 We believe, we are anticipating, and we
19 are very thankful for the opportunity to build
20 Presque Isle Downs; but we see this, once the
21 building is done, once the operation is going,
22 our work really begins.

23 We hope to work with the people in Erie
24 County and certainly the Commonwealth of
25 Pennsylvania to create a true destination resort

1 facility based on thoroughbred racing and
2 gambling that the people in this community will
3 see as a true economic advantage, and we hope
4 that we can lead the way or at least participate
5 in making Erie what it should be, the true gem
6 of tourism for the Commonwealth of Pennsylvania.

7 I want to thank everybody for being
8 here. Thank you for listening to me. And open
9 it up to the other speakers.

10 PRESIDING OFFICER EDMISTON: That is
11 the conclusion of your initial presentation?

12 *** MR. ARNOTT: Yes.

13 PRESIDING OFFICER EDMISTON: Thank you.

14 Next we will have presentation by State
15 representative Florindo Fabrizio.

16 REPRESENTATIVE FABRIZIO: Flo Fabrizio,
17 State Representative, Second Legislative
18 District.

19 Good morning and welcome to northwest
20 Pennsylvania. Thank you for inviting me to
21 submit testimony regarding MTR Gaming Group's
22 application for a gaming license for Presque
23 Isle Downs.

24 As we sit here this morning, I would
25 like to remind you that you are closer to Ohio,

1 Throughout all of the deliberations,
2 negotiations and at times consternation
3 surrounding the location and construction of
4 Presque Isle Downs, Mr. Arneault, as an agent
5 of his company, and as the visionary and chief
6 architect of the plans for gaming in northwest
7 Pennsylvania, remained steadfast, professional
8 and steeled in his convictions to enhance the
9 general welfare in our community, while
10 simultaneously applying sound business
11 principles to ensure the success of MTR Gaming
12 Group's investment and future operation.

13 His business acumen, leadership and
14 expertise and unswerving sense of right, not
15 only have proved an immense benefit to our
16 region as a potential gaming site, but also has
17 demonstrated that these character traits, when
18 consciously applied, and when coupled with
19 an affinity for and a sense of community,
20 public/private partnerships can and will prove
21 beneficial.

22 In the conduct of his and the exercise
23 of his responsibilities, Mr. Arneault has
24 exemplified a forthrightness, a resoluteness and
25 an irreproachable integrity that I believe are

1 New York and Canada than you are to the southern
2 boundary of Erie County.

3 I mention this to emphasize our area's
4 unique geographic proximity to dense population
5 centers, where people of diverse interests and
6 economic strata live, work and play, and from
7 where thousands upon thousands of people
8 regularly travel to visit, recreate, shop and do
9 business in our community.

10 For the record, I have been and I
11 remain a proponent of gaming in our
12 Commonwealth. When Act 71 was enacted, the
13 people in our area, as well as those in other
14 parts of the state, felt a vibrancy, sensed an
15 aura of change, and explicably harbored
16 excitement regarding the prospects of and
17 potential for the infusion economic vitality
18 into what many considered at best a lagging, if
19 not sagging economy.

20 Affidavits in a brighter future was
21 bolstered and impetus and momentum so vitally
22 essential to transform hope into reality was
23 provided by MTR Gaming through the dedication,
24 diligence and commitment of its Chief Executive
25 Official, Ted Arneault.

1 inherit to indicative of the highest standards
2 of MTR Gaming Group's fundamental and ethical
3 business practices.

4 MTR and Mr. Arneault have provided the
5 momentum and means for Erie to gain an equitable
6 share of the Commonwealth's gaming revenue.
7 This hearing today is in essence an exercise in
8 momentum, which affords the honorable members of
9 this Board a combination of circumstances to act
10 as change agents and become harbingers of
11 opportunity.

12 You can foment a continuation of the
13 momentum that Erie has been building as it
14 re-emerges from the downturn and limited
15 economic growth, endemic to the industrial
16 decline in cities along the Great Lakes.

17 We, as Pennsylvanians, have an
18 inordinant sense of fair play, an indomitable
19 work ethic and an unyielding tenacity to fend
20 for ourselves.

21 After years of declining population,
22 the Erie area is growing again, thanks to the
23 renaissance demanded by citizens, and
24 effectuated by economic, educational and
25 governmental leaders. The awarding of a gaming

1 license will quantify the transition in quantum
2 leaps and markedly accelerate the timetable of
3 progress.

4 The awarding of gaming license to
5 Presque Isle Downs, in my opinion, may well be
6 the single most important economic initiative in
7 which this community has involved itself in many
8 years.

9 Under the egis of an extraordinary and
10 incomparable diversity program proposed by MTR
11 Gaming, employment at Presque Isle Downs will
12 ensure that everyone deserving, willing and able
13 will enjoy the opportunity to earn a
14 family-sustaining income if employed in one of
15 the hundreds of jobs created by the project.

16 Additionally, the economic benefits of
17 which will accrue to the entire area are
18 calculable in hundreds of millions of dollars.
19 Our area is at the intersection of three major
20 highways Interstate 79, 86 and 90, and the Erie
21 International Airport is the fastest growing
22 airport in the state.

23 I truly believe that with the onset of
24 racing and gaming, hundreds of thousands of
25 travelers, laden with their accompanying wallets

1 understanding -- by understanding, agreements
2 and principle may soon be in place to ensure
3 that such proceeds are allocated and distributed
4 as ratably and equitably as possible.

5 We are hopeful that the testimony
6 before you today will prove both meaningful and
7 resourceful.

8 In a finaly analysis, your decision
9 will result from the ingestion of general
10 information, the weighting of an eclectic array
11 of variables, the integratin of relevant
12 factors, the compilation of empirical data and
13 the conclusion of fact.

14 I have no compunction, nor any
15 reservation in wholeheartedly and
16 enthusiastically endorsing and supporting MTR's
17 application for a gaming license.

18 I am hopeful that once the Board has
19 completed its due diligence and whether it has
20 examined --

21 PRESIDING OFFICER EDMISTON:
22 Representative?

23 REPRESENTATIVE FABRIZIO: I am done.

24 PRESIDING OFFICER EDMISTON: Thank you.

25 REPRESENTATIVE FABRIZIO: Thank you.

1 and purses, will consider Erie a final
2 destination and will also join us for sustained
3 periods for time to enjoy our historical,
4 natural and recreational assets. The upside to
5 our community may well startle even the most
6 vocal and acerbic naysayers.

7 I respectfully remind the Gaming Board
8 Members that the reduction in property taxes was
9 the driving force behind the gaming legislation
10 in Pennsylvania, and ultimately the awarding of
11 a license must be, in part, dependent upon the
12 area's attractiveness, potential and likelihood
13 to generate adequate revenues, provide our
14 overburdened property owners with much-needed
15 tax relief which they so justifiably deserve.

16 The Erie area easily meets and
17 well-exceeds these basic requisites, and its
18 time-tested attractiveness is a matter of
19 record. The proposed operations of Presque Isle
20 Downs would only underscore and may help to
21 endemnify this attractiveness.

22 Under the revenue-sharing formulary, as
23 prescribed by Act 71, county municipal
24 governments stand to gain vitally vitally-needed
25 funds for a myriad of projects and from

1 PRESIDING OFFICER EDMISTON: Our next
2 speaker is State Representative Jane -- I'm
3 sorry -- Senator M. Earll. And, Senator, I
4 apologize for what some might regard as a
5 demotion, but certainly you are a State Senator.

6 And I did start the timer a little bit
7 late on Representative Fabrizio, so you may
8 proceed and I will hit it in an instant or too.

9 SENATOR EARLL: Good morning. I can't
10 promise I am going to talk as fast as Flo, but I
11 am going to give it a good shot.

12 I appreciate the opportunity to share
13 some thoughts with you some this morning, and I
14 certainly want to thank you for coming to Erie.

15 My name is Jane Earll. I am the State
16 Senator representing the 49th District. My
17 district encompasses -- lies entirely within
18 Erie County, although I don't represent the
19 entire county, but I do represent the host
20 municipality, the venue for this racetrack and
21 casino.

22 I am sure that I don't have to tell you
23 that you, as a board, face an enormous challenge
24 and a significant responsibility as you have the
25 task of integrating a new multi-billion dollar

1 industry in this Commonwealth.

2 It is critically important, and it's an
3 extremely complex undertaking. This new
4 industry in Pennsylvania has the promise of
5 creating jobs, funding statewide property tax
6 relief, and reviving our floundering horse
7 racing industry.

8 In addition, it is going to provide new
9 revenues for municipalities, the host
10 municipality, contiguous municipalities, as well
11 as the counties.

12 Presque Isle Downs, as we just heard,
13 and what we have learned from the impact
14 statement that they filed in March, projects to
15 spend about \$200 million on construction for the
16 racetrack and casino from now through 2008.
17 They expect to employ 615 people in the year
18 2006; 750 people in 2007; 615 of those workers
19 will be in the slots casino all year, while 135
20 workers will be at the racetrack October through
21 December.

22 Between 2006 and 2010, that gaming
23 revenue is projected for the racino amount to
24 about \$593.5 million, projections for total
25 direct and induced economic impacts through the

1 first five years of the operation will generate
2 cumulatively -- and, again, this is according to
3 their own numbers -- \$468.4 million additional
4 output and \$140.4 million in additional
5 earnings, obviously beneficial to this region.
6 Again, these are the numbers that have been put
7 forth by MTR Presque Isle Downs.

8 Now, I recognize that there is no
9 competition for the license up here, but
10 regardless, I implore you to still conduct a
11 thorough and comprehensive due diligence
12 investigation of the application because
13 sole-applicant or not, this community, this
14 region deserves to know that this developer has
15 the wherewithal and the financial stability to
16 meet the commitments that they have made; and
17 that their pro formas indicated are achievable.

18 I was thoroughly engaged for several
19 years in the drafting and negotiation of Act 71.
20 As a matter of fact, it was my Finance
21 Committee, which I chair, which conducted the
22 public hearings, as we kicked off the
23 negotiations for Act 71.

24 But I have to tell you that ultimately
25 I was a reluctant yes vote for Act 71. I have

1 very mixed feelings about whether Pennsylvania
2 should be going down the path of legalized
3 gaming, but I realize that we are. It is here.
4 It is here to stay, but to me it is very
5 critically important that we integrate and birth
6 this industry in a way that gives the public
7 confidence.

8 Now, that being said, I was persuaded,
9 and it does make sense to me in terms of the
10 district that I represent. As you've heard,
11 tourism is our number two driver in this economy
12 and this region.

13 We have many tourist attractions
14 including Presque Isle, which we all consider to
15 be the jewel of the state park system, with over
16 4 million visitors a year.

17 We have a NASCAR-sanctioned racetrack.
18 We have a sports stadium, both with the Ontario
19 Hockey League. We have a AA baseball team. We
20 have a new Tom Ridge Environmental Center that
21 is being built. We have a new convention center
22 and hotel being built on the bay front.

23 For a lot of reasons, this racetrack
24 and casino is yet another venue in the tourism
25 industry that certainly makes sense in terms of

1 the area that I represent.

2 The revenues which are -- as the
3 financial impact statements suggest will be
4 generated, are significant. And I recognize
5 that it is not every day that a publicly-traded
6 company wants to invest \$200 million in Erie
7 County; and that is certainly an opportunity I
8 couldn't pass up.

9 Yet, with all of that being said, I
10 still do have concerns about how this industry
11 is being birthed. Not so much even specifically
12 here in the northwest corner with MTR, but
13 statewide generally.

14 You know, I recognize that you have a
15 very difficult task compounded by the fact, and
16 complicated by the fact, that the legislature
17 has muddied the waters with Act 71.

18 The legislation is not drafted well.
19 It is drafted sloppily. We, in my opinion,
20 don't have appropriate checks and balances in
21 this legislation. I believe that the Attorney
22 General should be playing a more prominent role,
23 and I pledge to work with you to fix some of
24 those problems, and even more difficult is the
25 fact that this legislation keeps changing as you

1 are trying to implement the legislation.
 2 Most important to me, and one last
 3 final point that I would make, is the local
 4 share of revenue. That was really a big selling
 5 feature for me to support this legislation, and
 6 I hope that you will make sure that the
 7 commitments that have been made are honored in
 8 terms of the local revenues that are going to be
 9 driven to the host municipality as well as the
 10 County. Thank you.

11 PRESIDING OFFICER EDMISTON: Thank you,
 12 Senator.

13 Our next scheduled speakers will be
 14 Marlin Coon and Nancy Agostine.

15 MS. AGOSTINE: Agostine.

16 PRESIDING OFFICER EDMISTON: Nancy
 17 Agostine, on behalf of Summit Township. You
 18 will be sharing a 30-minute time slot.

19 MS. AGOSTINE: Thank you. My name is
 20 Nancy Agostine. I am the Director of Land
 21 Development, Zoning and Public Relations for
 22 Summit Township, where I reside. Thank you for
 23 the opportunity to speak before you today.

24 On behalf of Summit Township I have
 25 been working closely with MTR Gaming on the

1 impacted by the proposed project stated traffic
 2 concerns, PIDI arranged for a detailed
 3 presentation by their traffic consultant and
 4 staff to explain, gain input and propose
 5 alternatives for addressing the neighborhood
 6 traffic issues.

7 PIDI has offered to escrow funds to
 8 ensure any modifications deemed necessary are
 9 addressed, even if unanticipated problems arrive
 10 after the facility has opened.

11 All of Summit Township zoning and land
 12 development requirements have been closely
 13 adhered to resulting in final approval of the
 14 Presque Isle Downs Land Development Plan by our
 15 Board of Supervisors on December 22nd, 2005.

16 An operations permits allowing site
 17 work to begin issued October 3rd, 2005, and the
 18 commission has been provided a copy of this
 19 permit.

20 Although PIDI's site work has been the
 21 largest dirt-moving project in Erie County
 22 history, we have had minimal complaints. The
 23 complicated process of closing an existing
 24 township roadway and extending another roadway
 25 transitioned quite smoothly.

1 Presque Isle Downs project for five years now.

2 I found them to be very accommodating
 3 in providing information and documentation to
 4 address the many development issues associated
 5 with their site.

6 Mr. Arneault has provided us direct
 7 access to all of the consultants working on the
 8 PIDI projects, their architects, engineers,
 9 contractors, traffic consultants, attorneys, et
 10 cetera.

11 If we have a question or problem, we
 12 can immediately contact the individual or
 13 company closest to the issue.

14 This is critical in a community
 15 developer partnership, particularly for a small
 16 municipality like Summit Township with limited
 17 staff and resources.

18 For example, when dealing with complex
 19 floodplain information, we felt most comfortable
 20 asking FEMA to assist us with our review. PIDI
 21 readily provided extra copies of all engineering
 22 documents, maps and computer disks at their
 23 expense; so that FEMA might more easily assist
 24 us.

25 When the residents most closely

1 We have direct access to the on-site
 2 contractor to correct any problem as it is
 3 encountered. From signage issues to cleaning up
 4 mud on the road, the response is immediate.

5 In my 11 years in this position, I have
 6 experienced much less cooperation by other
 7 developers on many smaller projects. So I am
 8 extremely pleased with MTR's quick response in
 9 addressing Summit's concerns.

10 MTR recently realized there may be
 11 instances where continuous pours of concrete or
 12 other time-sensitive work may have to be
 13 performed after the hours of operation allowed
 14 by Summit Township.

15 Due to Supervisor and resident
 16 concerns, PIDI revised their work request and
 17 agreed to perform only non-appreciable
 18 noise-generating work that is absolutely
 19 necessary after hours.

20 The project coordinator personally
 21 reviewed this anticipated work schedule with our
 22 board, addressed all of their concerns and
 23 PIDI's request was granted.

24 In reality, most developers stretch the
 25 rules first and comply only after being cited.

1 I can emphatically say that has not been the
2 case with MTR.

3 This past Monday at a public meeting of
4 the Board, a resident who owns two parcels of
5 property along Route 97, across the street from
6 the PIDI site, raised concerns about how the
7 proposed widening of Route 97 will impact access
8 to his businesses.

9 MTR Gaming immediately arranged for
10 their traffic consultant to directly meet with
11 this resident and provide up-to-date drawings
12 and information. The meeting took place just
13 three days after the request.

14 In closing, I would just like to stress
15 that MTR has already become a valued corporate
16 citizen in Summit Township by meeting all of our
17 development requirements and milestones,
18 including posting of numerous financial
19 securities.

20 We look forward to continuing this
21 mutually-beneficial public/private partnership
22 for many years into the future, and would
23 respectfully request that MTR's gaming license
24 for Presque Isle Downs be approved. Thank you.

25 PRESIDING OFFICER EDMISTON: Thank you.

1 Presque Isle Downs first approached Summit in
2 2001 with the idea of building a thoroughbred
3 racetrack on Route 97, just south of Interstate
4 90.

5 During the last four years, Presque
6 Isle Downs has considered a site neighboring
7 McKean Township, as well as a site in the city
8 of Erie, the former International Paper site.

9 As Presque Isle Downs and Mr. Arneault
10 looked at all of those other sites, most of us
11 in Summit had confidence that the final
12 destination would be right here in Summit.

13 In 2004, Mr. Arneault made the final
14 decision to build in Summit. We are pleased
15 with the decision. Summit Township welcomes
16 Presque Isle Downs.

17 Second, I would like to speak as the
18 Roadmaster of Summit Township. During
19 negotiations with Presque Isle Downs to expand
20 its site, Summit Township agreed to close
21 Tootemill Road, but only on the condition that
22 Presque Isle Downs would first build a
23 replacement road. Pennbriar Drive is the name
24 of that road, to our Township's specifications.

25 Presque Isle did so, but upon

1 Your name, sir, is Marlin Coon?

2 MR. COON: Yes.

3 PRESIDING OFFICER EDMISTON: You may
4 proceed.

5 MR. COON: My name is Marlin Coon. I
6 am a life-long resident of Summit Township and
7 currently serve as an elected supervisor and
8 roadmaster of Summit Township. I also have the
9 pleasure of serving on the Board of Directors of
10 the Summit Township Industrial and Economic
11 Development Authority, which we refer to as
12 STIEDA

13 First, I would like to say hello to the
14 good gentlemen and ladies of the Pennsylvania
15 Gaming Control Board and honored elected
16 officials, guests and citizens and to
17 Mr. Arneault.

18 I would like to thank the Board for
19 this opportunity to speak to you, but I don't
20 have to stay up here until this light goes red
21 do I?

22 PRESIDING OFFICER EDMISTON: You do
23 want to make friends, don't you?

24 MR. COON: I would like to first speak
25 this morning as an elected Supervisor of Summit.

1 completion of Pennbriar Drive, the Township
2 realized there was a section of the road that
3 had been previously paved and that the paving
4 was in bad condition.

5 We approached Presque Isle Downs and
6 asked them to do additional work at additional
7 cost, and they did not blink an eye.

8 Consequently, when completed, the
9 entire Pennbriar Drive will now be a first-class
10 local road, offering a safe and convenient route
11 to get to the neighborhoods east of the
12 facility.

13 Presque Isle Downs has shown a spirit
14 of cooperation in Summit Township that makes us
15 proud to have this new company as one of the
16 varied businesses which call Summit Township
17 home.

18 Third, I would like to speak to you as
19 a member of STIEDA. As you probably know, there
20 is a provision in the Gaming Act which provides
21 for about half the local share of gaming
22 revenues to be used for municipal grants.

23 The Act further states that these
24 grants shall be used to fund the costs of human
25 services, infrastructure improvements,

1 facilities, emergency services, health and
2 public safety expenses associated with licensed
3 facility operations.

4 Presque Isle Downs and STIEDA have
5 successfully negotiated a limited amount of
6 infrastructure improvements to be constructed.
7 Presque Isle Downs approached STIEDA with a
8 budget for infrastructure at total amount of \$49
9 million.

10 STIEDA identified approximately \$14.6
11 million in infrastructure improvements, which it
12 felt benefitted Summit Township and the public
13 as a whole. We believe that this arrangement
14 between STIEDA and Presque Isle Downs is a model
15 corporation for the whole state.

16 Presque Isle Downs will pay full real
17 estate taxes on its facilities and will create
18 virtually no burden on our schools and public
19 services.

20 Consequently we believe this corporate
21 infrastructure agreement will help to ensure
22 that Presque Isle Downs will be able to compete
23 successfully with the many casinos just over the
24 Boarder in New York State and Canada.

25 Lastly, let me speak to you as a

1 PA. I work for Hills Family Campground. We
2 have a campground in McKean Township, and I am
3 very involved with McKean Township businesses
4 and its Business Association.

5 The McKean Township Business
6 Association is a group working to promote
7 positive growth development and forward thinking
8 political environment in McKean Township.

9 MTR Gaming owns a large parcel of land
10 at I-90 and Sterrettania Road intersection,
11 which is located in McKean Township.

12 In 2003 the McKean Township constructed
13 a new wastewater treatment facility to address
14 present and future pollution concerns and to
15 allow for future growth.

16 MTR's property is current vacant and
17 generates no wastewater. MTR Gaming has,
18 however, been paying a very substantial amount,
19 every month, which is approximately one-third of
20 the entire monthly debt of the plant cost of the
21 plant towards the debt service of this
22 wastewater plant.

23 Their generosity has helped to
24 stabilize the finances of this facility and kept
25 the rates for other users, both business and

1 private citizen. Having lived in Summit
2 Township all of my 67 years, I have watched as
3 we have grown from being a small township on the
4 outskirts of Erie to a township with a balanced
5 budget, debt-free, reasonable taxes, wonderful
6 citizens and dozens of businesses in the hotel,
7 restaurant and retail business, plus a
8 well-diversified industrial base.

9 I truly believe that this project could
10 very well be the largest economic development in
11 this community in my lifetime.

12 Mr. Arneault, welcome to Summit
13 Township, and we wish you good luck and great
14 success. Thank you very much.

15 PRESIDING OFFICER EDMISTON: Thank you
16 and thank you for the additional time.

17 Our next speaker will be Jeffrey D.
18 Hill, speaking in behalf of a community group;
19 that community group being the McKean Township
20 Business and Citizen Association.

21 Mr. Hill.

22 MR. HILL: Good morning. I would like
23 to to thank you for the opportunity to speak on
24 behalf of the McKain Township Group.

25 I reside at 1146 Brown Avenue, Erie,

1 residential, within reasonable boundaries.

2 MTR's financial contributions has had a
3 very positive influence on the economic health
4 of McKean Township.

5 Thank you for allowing me to speak.

6 PRESIDING OFFICER EDMISTON: Thank you,
7 sir.

8 Our next scheduled speaker is Irvin L.
9 Coleman, Jr.

10 Good morning, Mr. Coleman. You will be
11 speaking on behalf of the Wesley United
12 Methodist Church; is that correct?

13 MR. COLEMAN: Yes.

14 PRESIDING OFFICER EDMISTON: You may
15 proceed.

16 MR. COLEMAN: Good morning.

17 Yes, and a specific function an
18 activity of that church, which is a
19 strengthening and encouraging marriage in Erie
20 County.

21 We, in 1999, brought Marriage Savers
22 here to train pastors and mentor couples from 30
23 churches in Erie County how to pre-marital
24 mentor couples who are going to be married in
25 their churches.

1 Since that time, I know we have
2 mentored 65 coupled in our church, and the other
3 churches have mentored probably 1,000; but the
4 result of that has been that the divorce rate in
5 Erie County has come down by 15% since 1999,
6 which is typical of the 200 cities who have done
7 this same thing.

8 When I began doing a little research
9 into the impact that Presque Isle Downs might
10 have on Erie County, I was shocked and startled
11 by one bit of information that I came across;
12 and that is it will create at least 3,920
13 pathological gamblers. Now, that is based on
14 2%. If Mr. Arneault's number of 3% is correct,
15 that will be 5,800. Those pathological gamblers
16 will cost Erie County \$53 million.

17 Well, I suppose you are asking, what
18 does that have to do with marriage? Well, it is
19 this: According to studies that I have done on
20 people who work with pathological gamblers, they
21 say these pathological gamblers affect 10 to 20
22 other people, primarily family members and, of
23 course, in addition to that, business associates
24 and neighbors.

25 The primary affect on, of course,

1 is on family members and the primary impact is
2 on -- causes divorce because the pathological
3 gambler loses all of his assets, oftentimes
4 begins stealing money or embezzling money in
5 order to support his habit, and as a result his
6 family has to go on welfare. Often they get
7 divorced.

8 And based on that and the numbers that
9 I saw, for example, from professor Reno and
10 others who have done extensive studies on this,
11 that would cost Erie County, if Mr. Arneault is
12 correct, \$75 million a year. And those costs
13 would primarily be social costs to support the
14 families of these pathologic gamblers.

15 This morning's paper of Erie County
16 said that the county is probably only going to
17 get \$3 million. So where is that other \$70
18 million going to come from? It is going to have
19 to come from the taxpayers.

20 My greatest concern is all of the
21 divorces are going to be created by that, and I
22 did not see much of anything that is going to be
23 offered to help to prevent pathological
24 gambling.

25 So I would really like to encourage you

1 to put out additional regulations to ensure that
2 pathological gamblers are excluded; that there
3 should be something done before they open to
4 allow every person in this community to put
5 themself on the exclusion list or be put on that
6 list by others who might be aware of the fact
7 that they are potential pathological gamblers.

8 And then I would like to ask that you
9 would check the ID of everybody who comes in
10 there, with picture ID, to make sure that nobody
11 on the exclusion list gets in there, because we
12 have to do everything possible to prevent the
13 creation of pathological gamblers that
14 Mr. Arneault said are going to be created, or we
15 are going to have a disaster in Erie County.

16 PRESIDING OFFICER EDMISTON: Thank you.

17 Our next scheduled speaker is Colleen
18 A. Masi, and you will be speaking on behalf of
19 the Erie Family Center for Child Development?

20 MS. MASI: Correct.

21 PRESIDING OFFICER EDMISTON: You may
22 proceed.

23 MS. MASI: Good morning. My name is
24 Colleen A. Masi. I am the Program Manager for
25 the Erie Family Center for Child Development,

1 and I reside in Mill Creek Township.

2 I just want to share a brief statement
3 that I submitted for the record earlier. It is
4 documentation of Presque Isle Downs and MTR's
5 community contributions under the direction of
6 Ted Arneault, in support of the operations for
7 the Erie Family Center beginning in October of
8 2004.

9 Our family center is one of over
10 40-state funded family centers in Pennsylvania
11 whose mission is to strengthen families and the
12 communities in which they live. Family Centers
13 work with local government, education, public
14 health and social services to provide an array
15 of services that support families and children.

16 The Erie Family Center and our
17 community partners had been leasing office
18 space, approximately 12,000 square feet, at the
19 former International Paper Administration
20 Building since August of 2000.

21 Most of the first floor and a portion
22 of the second floor of the building were
23 occupied by the Family Center, the Student
24 Assistance Program staff, our partners from
25 Sarah Reed's Children Center and the Lower East

1 Side Justice Center.

2 When the building was purchased by
3 MTR/Presque Isle Downs in -- actually 2004.
4 My written record has a typo. I'm
5 sorry -- Mr. Arneault and his associates in
6 Erie were supportive of the Family Center's
7 need to continue doing business in providing
8 support to families until a suitable location
9 could be found to relocate our programs and
10 services.

11 Presque Isle Downs/MTR maintained the
12 terms of our lease at that time, extending it on
13 a month-to-month basis at our request.

14 The monthly facility fees were
15 maintained at rates that are significantly below
16 the market value for leased office space in
17 Erie; and, in fact, Presque Isle Downs
18 contributed the actual cost to keep the building
19 open as an in-kind contribution to support our
20 operations.

21 It should be noted that the actual cost
22 to staff to maintain the administration building
23 was about \$11,000 a month more than what they
24 were receiving in revenue through the lease
25 agreement.

1 Baptist -- excuse me -- at Grace Fellowship
2 Church.

3 My name is Leonard J. Ransil. I was
4 born and raised in Pittsburgh, and moved to Erie
5 in 1973 to help start and operate a Christian
6 school, from which I retired last June. I
7 earned a master's degree here at Gannon
8 University in 1980.

9 I am representing Grace Fellowship
10 Church, an inner-city church, which began a food
11 pantry years ago that now feeds about 600
12 families per month.

13 I am here today to speak on something I
14 passionately believe in time and spend time and
15 energy praying for. The welfare of the citizens
16 and civil servants of Pennsylvania in general
17 and of Erie, in particular, as this newspaper
18 picture attests.

19 That is why I am motivated to publicly
20 endorse and submit the findings of four separate
21 reports that document the negative impact of big
22 gambling on all citizens.

23 First, the National Gambling Impact
24 Study Commission released on June 18th, 1999 to
25 President Clinton and all State Governors.

1 Further, during the months of June
2 through September 2005, Presque Isle Downs/MTR
3 waived the monthly fee for space, saving the
4 Family Center almost \$40,000, \$39,847 in
5 facility expenses. The total value of Presque
6 Isle Downs contributions to the Family Center
7 exceeded \$170,000 during the 12-month period
8 beginning in October 2004 through September of
9 2005.

10 Presque Isle Downs and Mr. Arneault
11 have contributed significantly to our programs
12 and the community of Erie and the families that
13 we serve.

14 The Board's favorable consideration of
15 their license application is encouraged. Thank
16 you very much.

17 PRESIDING OFFICER EDMISTON: Thank you.

18 Our next scheduled speaker is Leonard
19 J. Ransil. And you will be speaking on behalf
20 of the Grace Fellowship Church; is that correct?

21 MR. RANSIL: Yes.

22 PRESIDING OFFICER EDMISTON: You may
23 proceed.

24 MR. RANSIL: Good morning. I am an
25 ordained minister. I am an elder at the Grace

1 Second, the economics of gambling by a
2 professor Earl J. Grinols, Department of
3 Economics, his report was given to both the PA
4 Senate Finance Committee on April 30th, 2003, as
5 well as the PA House Finance Committee. He came
6 and testified.

7 These two reports document in detail
8 the evidence of the high social costs of big
9 gambling on communities around the nation,
10 including, but not limited to, increased crime,
11 business and employment costs, illnesses, social
12 service costs and family costs.

13 Mr. Arneault said that 3% of the
14 population have problem issues, whether with or
15 without legalized gambling; and big gambling
16 provides a solution in his thinking. I have
17 seen figures in these reports as high as 8.5 to
18 10% of the population.

19 The third reports estimates a negative
20 impact of big gambling in our region and was
21 given at the Fifth Annual Erie Economic
22 Conference in Penn State, on campus last August,
23 2005. It's a very detailed study on the
24 potential negative impact of our area.

25 The fourth report comes from the

1 Business Law Journal, which also presents
2 findings on the negative impacts of legalized
3 gambling on business. And I brought copies of
4 the pertinent parts of all four reports for your
5 consideration.

6 The Evils of Big Gambling -- rather
7 than uphold the welfare of its citizens, PA and
8 47 other states have chosen to legalize big
9 gambling, a so-called industry, but one that
10 when pursued beyond the limits of recreation or
11 the so-called entertainment value, actually
12 subtract from the national income, according to
13 the 1994 Congressional hearing on gambling.

14 As one person put it, big gambling is
15 nothing more than a tax on the ignorant. Those
16 who think they have a good chance of striking it
17 rich despite outlandish odds. As the Bible
18 wisely warns, a fool and his money are soon
19 parted.

20 Where do we think the millions of
21 revenue MTR anticipates and is committed to
22 provide the state and local government to build
23 its proposed casino is ultimately going to come
24 from? Mostly from the people who can least
25 afford it, and are hooked on groundless dreams

1 been delegated the unenviable task of regulating
2 an activity that should not even be lawful for
3 at least two reasons:

4 Because of the inevitable high costs of
5 big gambling; and two, because Act 71 was not
6 legally passed, according to the procedures
7 outlined in our PA constitution.

8 The gambling legislation was rammed
9 through, much like the infamous pay raise
10 debacle of 2005, and therefore should be
11 repealed.

12 Worse yet, MTR apparently has ignored,
13 in the impact statement, that the moral
14 obligations to admit, address and assess the
15 extent that the social damage always caused by
16 big gambling, let alone guarantee practice
17 ongoing help to offset the harm, again as much
18 as much as 8.5 not 3% of population run into
19 problems.

20 Since the numerous warnings of the
21 evils of big gambling are being ignored by
22 politicians and MTR, I feel an obligation to PA
23 citizens to offer a list of proposals to try to
24 minimize the inevitable social damage to our
25 citizens, especially to the most vulnerable to

1 and empty fantasies fostered by slick
2 advertised.

3 Big gambling can be just as addictive
4 as drugs, smoking and alcohol because it feeds a
5 very powerful lust called greed. One of the
6 seven deadly sins, also known as covetousness.

7 Big gambling is the business of
8 greed-driven owners victimizing greed-driven
9 hopefuls. And just like the social problems
10 caused by other addictions, and even by passive
11 cigarette smoking, big gambling also affects
12 spouses and children, yet in far more
13 destructive ways.

14 The government saw fit to outlaw drug
15 abuse and discourage and even outlaw in some
16 states the harmful practice of smoking in public
17 places.

18 Why haven't these same legislators not
19 only discouraged and outlawed the far worse evil
20 of big gambling but now actually facilitate and
21 even sponsor this destructive practice? It is a
22 moral outrage that has William Penn,
23 figuratively, spinning in his grave.

24 You can make a positive difference.
25 The members of this powerful Commission have

1 this temptation.

2 First, I endorse the many constructive
3 recommendations in the 1999 NGISC report. I
4 have included my list -- this list in my written
5 submissions. Responsible action on your part
6 will go far to buffer and minimize big
7 gambling's effect of corrosive affects on
8 citizens and tourists, not to mention on our
9 economy.

10 Secondly, I also respectfully
11 recommend, search testimony and articles From
12 the Experts -- that is the title -- regarding
13 gambling found on the website wwfamily.org
14 compiled by Chad Hills. This site continuously
15 updates the research and findings done by NGISC
16 in 1999.

17 Third, slot machines have undergone a
18 revolutionary technological makeover that is now
19 being tested in Las Vegas, which I document in
20 my written submissions. Based on these
21 potentially problematic computerized
22 innovations, I offer the following
23 recommendations to minimize the social costs
24 detailed in the above reports.

25 Goal: To minimize, if not prevent, the

1 policing of the public through one responsible
2 monitoring made possible by the slots new
3 technology; constructive and responsible
4 regulation; and what I call prevention
5 incentives.

6 The purpose of blanket monitoring is
7 to, one, gather information of potential victims
8 of addiction in order to offer them and their
9 families early intervention and remediation; and
10 two, to tax gambling income; that would be a
11 prevention incentive.

12 How is this done? Every new visitor to
13 the casino would pay a one-time administrative
14 fee of \$10 or more, or an every-visit-fee of \$5
15 one more to, one, register personal information,
16 including Social Security number; two, receive a
17 zebra card, much like those given in grocery
18 stores, and be screened and registered at every
19 future visit one.

20 That zebra card would then be used to,
21 one, trigger and track every gambling machine
22 the patron used and to record all of his
23 spending and net winnings for local, state and
24 IRS tax purposes. All of this would be
25 relatively easy with the new computerized slot

1 The actual percentage of reasonably good odds,
2 as defined by objective standards not by big
3 gambling, of a return on the money gambled would
4 be posted on each machine.

5 This is imperative since there is only
6 one casino in town, preventing the
7 self-regulation affect of competition. Such
8 regulations would tend to promote legitimate
9 investors and entrepreneurs and discourage
10 obscene profits by unscrupulous, greedy or even
11 mob operators that big gambling tends to
12 attract.

13 With sex offenders the motive is to
14 regulate against a "predatory" casino operation
15 that harms rather than entertains its patrons.
16 Such a policy would tend to attract patrons from
17 other states, whose casinos take far, far more
18 than they return to all but a few individuals.

19 Secondly, in additional entertainment
20 tax would be levied for every patron visit, as
21 is done with other "attractions" in our area,
22 and that money go tot he current fund.

23 Thirdly, social cost index or benchmark
24 be established based on current levels that MTR
25 should be assessed a high percentage, at least

1 technology. His losses would not qualify for
2 reduced taxes.

3 Prevention incentives. These fees and
4 taxes are prevention incentives that would act,
5 one, as a break for the irrational behavior of
6 addiction, similar to the rationale behind
7 taxing cigarettes;

8 Two, help pay for remediate addicts;
9 and three, help pay for other increased social
10 costs that inevitably occur within a 50-mile
11 radius of a casino. There is much research to
12 document this tragic result.

13 Such tracking process would also enable
14 the state to document how much profit a consumer
15 is ranking in at the expense of its patrons and
16 mandate a maximum net profit gain, say 5%, of
17 all of the money gambled at machines. Like
18 comparison grocery stores only make about 2% net
19 profit on their products.

20 Also payouts should be moderate and
21 offer per-machine, say \$100 to \$125 to cover
22 gross and net profit to discourage the greed
23 behind the get-rich-quick mentality.

24 This would help ensure each patron is
25 actually entertained, not mercilessly fleeced.

1 90% of the increased cost above indexed levels
2 after it opens. MTR should not object, since it
3 apparently thinks none will be incurred.

4 And, lastly, children have been known
5 to roam Las Vegas casinos at all hours. A
6 person under legalized gambling age should not
7 be allowed into PA casinos any more than into
8 the evils of a porn shop.

9 Thank you for your kind attention.

10 PRESIDING OFFICER EDMISTON: The
11 material that you referred to at the outset,
12 those four reports or the experts thereof, have
13 they been delivered to the clerk?

14 MR. RANSIL: No, sir.

15 PRESIDING OFFICER EDMISTON: If you
16 would, please.

17 Our next scheduled speaker this morning
18 is Michael F. Chevalier?

19 MR. CHEVALIER: You've done very well.
20 Thank you.

21 PRESIDING OFFICER EDMISTON: It's the
22 first time today. I guess my luck finally
23 caught up with me.

24 You will be speaking on behalf of
25 Preferred Systems, Inc.?

1 MR. CHEVALIER: Right.
2 PRESIDING OFFICER EDMISTON: You may
3 proceed.

4 MR. CHEVALIER: Okay. Good morning.
5 My name is Mike Chevalier. I represent a
6 company called Preferred Systems. We do
7 training throughout the country, and we
8 specialize in working with minority populations,
9 and we have worked on the Pennsylvania Welfare
10 to Work Program.

11 We established a Risk Management
12 Certificate Program, focusing in on high-risk
13 populations, and we are currently working with
14 Erie Convention Center to identify qualified
15 minorities to work with in the Building Trades
16 Unions on the convention project.

17 I was very much impressed with MTR's
18 economic impact study here, and the impact it's
19 going to have on the Erie community.

20 With that, I just want to stress that
21 it provides -- they talk about the economic
22 impact. They talk about its plans for
23 diversity. The report talks about working with
24 local community organizations for the
25 recruitment of minorities within the Erie area,

1 minorities.

2 Also, once that facility is constructed
3 up in Summit Township on Interstate 90, that the
4 people working within the organization from
5 kitchen staff, all of the way up to the
6 management staff, people working in the stables,
7 the minority population is represented, local
8 minorities, people who have grown up in this
9 community, people who have seen opportunities
10 pass them by.

11 We have had other building projects and
12 other programs where the minority population has
13 been bypassed. They haven't been able to share
14 in the wealth. Provide the wealth for the
15 minority population in Erie, the Hispanics, the
16 African Americans, the Asian Americans, the
17 women.

18 Make this a showcase for Erie County.
19 This is an opportunity that we are not going to
20 have. It is here now. Make sure that it is an
21 opportunity that people who were missing out on
22 the opportunities have an opportunity to
23 participate in. That is all I have to say.
24 Thank you.

25 PRESIDING OFFICER EDMISTON: Thank you.

1 and that is what I want to focus in on.
2 Focusing in on hiring recruitment, identifying
3 quality minors to work on this project from
4 start to finish.

5 We have, as what was identified by the
6 Supervisor of Summit Township, one of the
7 largest earth-moving projects, construction
8 projects in Erie County in its recent history.
9 And making sure that the contractors, the unions
10 that are working within that project to the
11 hiring of qualified minorities in that project.
12 Let's spread the wealth, not only for the total
13 population of Erie County, but also to the
14 minority population in Erie.

15 This is an opportunity that is not
16 going to be here -- it's here now and it won't
17 be here for a long time, even if in the future;
18 but it's an opportunity now to embrace the
19 minority community to hire qualified minorities
20 in this project from start to finish.

21 The construction that is going on right
22 now, making sure that the contractors have some
23 sort of -- having MTR establish some
24 aspirational goal in hiring, as the convention
25 center has, 10% of its work force being

1 Our next scheduled speaker is Gary N.
2 Horton. And, Mr. Horton, I don't believe you
3 were here when we swore in your predecessor
4 speakers.

5 So for a moment, if you would -- do you
6 swear or affirm that the testimony you are about
7 to give, shall be the truth, the whole truth and
8 nothing but the truth so help you God?

9 MR. HORTON: Yes.

10 PRESIDING OFFICER EDMISTON: Thank you.

11 MR. HORTON: Good morning.

12 PRESIDING OFFICER EDMISTON: Of the
13 Urban Erie Community Development Corporation?

14 MR. HORTON: Right.

15 PRESIDING OFFICER EDMISTON: You may
16 proceed.

17 MR. HORTON: Thank you.

18 My name is Gary Horton and I am the CEO
19 for the Urban Area Community Development
20 Corporation, also an elected member to the Erie
21 Board of Education. I am an appointed member to
22 the Erie Western Pennsylvania Port Authority. I
23 am the Vice President of our local branch of the
24 NAACP, National Association for the Advancement
25 of Colored People.

1 I am an elected trustee in the -- in my
2 church, the Historical St. James AME Church, and
3 I am also a 1975 graduate of the Historical
4 Cheney State University of Pennsylvania.

5 I come here today with mixed emotions,
6 and I would first of all like to thank the
7 Gaming Commission for bringing your program of
8 community involvement or input to the Erie
9 region. I think it is definitely a critical
10 part of the licensing process.

11 As a member of the School Board, I know
12 that the property tax reduction component would
13 be a major improvement in the City of Erie. I
14 know that you have some -- or will be conducting
15 some 16 or 17 hearings and -- or 9 hearings over
16 some 16 or 17 days, reviewing some 22 applicants
17 for 14 licenses. So I know that your work is
18 cut out for you.

19 With that in mind, I would like to say
20 that I support the Commission's efforts.
21 Particularly I'd like to talk about the -- first
22 of all, the diversity goals of the Board and
23 Commission itself.

24 The intent is -- "It is the intent and
25 goal of the General Assembly that the Board

1 promote and ensure diversity in all aspects of
2 the gaming activities authorized under this Act.
3 The Board shall work to enhance the
4 representation of diverse groups in the
5 ownership, participation and operation of
6 licensed entities and licensed facilities in
7 this Commonwealth and throughout the ownership,
8 enterprises associated with or utilized by
9 licensed entities and licensed facilities and
10 through the provision of goods and services
11 utilized by slot machine licenses under this
12 part."

13 That leads into my second part. I am
14 also here as a supporter of the local applicant,
15 MTR, and their efforts to bring -- or to develop
16 Presque Isle Downs.

17 I believe that in some way opens up a
18 way for a partnership between the Commission,
19 between MTR and between the local community.

20 If MTR is the only applicant, and they
21 should be -- this license should be granted to
22 them, I see it as the Commission's challenge to
23 ensure that the diversity aspects are, in fact,
24 met since they are the only applicant.

25 To date they have been a good community

1 partner, but they also have a track record, both
2 a time line that they indicated where their work
3 has begun, they have been working up in this
4 area since 2003; and also, looking at the impact
5 study, their diversity plan. I think there is
6 opportunity for improvement.

7 We at the Urban area Community
8 Development Corporation would like to assist
9 both the Commission and MTR in meeting their
10 local diversity -- work force diversity needs.

11 As my previous speaker spoke about our
12 fashioning an agreement with the Erie County
13 Convention Center Authority, a work force
14 diversity agreement, that would allow local
15 minorities, labor unions to, in fact, share in
16 the economic well-being of that \$100 million
17 investment in this community.

18 I'd like to make a plea that that
19 diversity plan and the impact study be
20 strengthened. For instance, I looked in it and
21 there were two NAACPs listed as outreaching, and
22 neither one of them are from this area. I
23 believe one is from Bethlehem and one is from
24 Easton.

25 We need people whose feet are on the

1 ground in Erie, Pennsylvania. People who have a
2 history of working with the poor population and
3 the under-represented and under-utilized
4 populations of our community.

5 Now, that is a tall order in our
6 community. Primarily because as one of the
7 previous speakers spoke, I think Representative
8 Fabrizio said that we are actually closer to
9 Ohio and New York than we are to our
10 counterparts in southern Pennsylvania.

11 I noticed, also, in the impact study,
12 an outreach to areas that will have gaming
13 licenses or applicants in their particular area.
14 I believe we need a stronger Erie plan. A plan
15 that is real and providing economic benefit and
16 opportunity for minority citizens in Erie.

17 I am not -- although I represent a
18 public body or two public bodies, I am not very
19 optimistic that the public sector will insure
20 that economic impact is shared by all, which,
21 again, increases the challenge of the Gaming
22 Commission.

23 If you look at the record of public
24 sector here in Erie, whether it is in the county
25 government, city government, some of our

1 suburban governments, public authorities, our
2 court system and some of our area school
3 systems, they are still wrestling with the
4 challenge of inclusion and minority inclusion
5 and diversity.

6 The minority population in Erie is
7 larger than the -- is the largest in our region
8 in the City of Erie. It is the second largest
9 in western Pennsylvania. The percentage is
10 higher than the state. There has to be a
11 focused, committed outreach effort to the
12 citizens of the City of Erie.

13 The Urban Erie Community Development
14 Corporation was founded in 1997. I began
15 working for them in the year 2000. We have
16 provided entrepreneurial training and assistance
17 to minority businesses. We operate a
18 educational facility, where we provide GED,
19 English as a second language, an after-school
20 program where we have adult basic education,
21 English as a second language and a number of
22 other pre-employment training programs.

23 I would like to make sure that, I
24 guess, in any future impact study that is
25 conducted or put together by this licensee, that

1 our agency is looked to as someone that is in a
2 positive position to help them meet their
3 diversity work force needs in the City of Erie.

4 I believe that we can be flexible; that
5 we have an outreach or inreach in Erie community
6 that is second-to-none, and I think we want to
7 be fair to make sure that all are included.

8 In closing, I would like to just give
9 you one a brief -- or one thing about lasting
10 impact to Erie's school segregation raises red
11 flags.

12 This was something that was done by the
13 Brookings Institute, and I think it illustrates
14 the severe poverty that we face in the City of
15 Erie and why this economic boom is a great
16 opportunity for us to change the fabric of the
17 economic well-being of a lot of Erie's
18 underprivileged citizens.

19 Myron Orfield and his colleagues show
20 that the isolation of poor and minority families
21 is manifested in the high and growing percentage
22 of the state's inner-city students receiving
23 free and reduced-costs meals. They also note
24 that fiscal binds created by such patterns.

25 In Erie, for example, 5 of the 14 Erie

1 school districts, elementary schools, saw the
2 number of students eligible for free and reduced
3 cost lunch increased 12 percentage points from
4 1996 to 2001.

5 By 2001, in fact, the eligibility rate
6 for free and reduced cost lunch exceeded 46% the
7 regional average, in every elementary school
8 building in the Erie school system. Two
9 schools, Burton and *** McKinley, nearly ever
10 student qualified, given its needy students in
11 the Erie City school district incur
12 substantially higher costs than the other
13 districts in the region, but its total revenue
14 capacity and hence its ability to meet students'
15 needs at reasonable rates remains just average
16 for the area.

17 What more, the city's low tax base
18 requires heavy reliance on state aid, and this
19 fashion, the high concentration of poverty in
20 Erie's city schools and inner-city neighborhoods
21 and the urban districts across the state, truly
22 has implications for all Pennsylvanians.

23 In fact, given the strong correlation
24 between economic segregation and poor school
25 performance, Pennsylvania's growth patterns are

1 not just undermining opportunity for many of its
2 citizens today, but also reducing the prospects
3 of those coming of age tomorrow.

4 Again, I would encourage you to grant
5 this licensee -- this applicant its license, and
6 I look forward to working with both the
7 Commission and Applicant to make economic
8 opportunity a real goal in the City of Erie.
9 Thank you.

10 PRESIDING OFFICER EDMISTON: Thank you,
11 Mr. Horton.

12 Our next scheduled speaker is Lawrence
13 Maxted.

14 MR. MAXTED: My name is Lawrence
15 Maxted. I am an individual. I live in
16 Harborcreek Township, Erie County.

17 It's been nice to hear about the
18 racetrack and how we are going to bring horse
19 racing to Erie County, but the reality is, MTR's
20 own estimates are that almost 98% of the gaming
21 revenue will come from slots.

22 The cheery scenario is that out-of-town
23 family visit Presque Isle or the Millcreek Mall,
24 extend their vacation so they have time to lose
25 substantially at slots, and then head home

1 happily planning their next visit.

2 The other scenerio is that most of the
3 gambling losses come from locals, who then cut
4 back on other local spending, and some become
5 burdens to our criminal justice and social
6 welfare systems. There are or will be casinos
7 available within a couple hour drive in most
8 directions.

9 Why would people from Pittsburgh gamble
10 here when they will have their own slots? New
11 York and Ontario are already served with
12 elaborate casinos that offer the added
13 incentives of table games.

14 Cleveland is lobbying for casinos that
15 will include table games, becaues city leaders,
16 including their mayor feel slots alone would not
17 draw tourists or be able to compete with the
18 existing casinos in Detroit and Windsor.

19 The reality is that the Summit racino
20 will be a utilitarian complex, mainly for use by
21 local day-trippers. A hope is that some gaming
22 is done by locals in other states, will now
23 return; but many local gamblers will still go to
24 major destination gaming resorts and casinos in
25 neighboring states that offer more variety.

1 Gaming expert, Professor William
2 Thompson of the University of Nevada at Las
3 Vegas, predicts that the majority of gamblers
4 and their losses, if the Summit racino will come
5 from the local population of Erie and its
6 neighboring counties.

7 He estimates that the total negative
8 economic impact of the racino in dollars lost to
9 the local region as direct and societal costs
10 will be \$105 million per year.

11 PRESIDING OFFICER EDMISTON: Mr.
12 Horton, I hit the wrong button. Your digital
13 clock tells you you have two more minutes left,
14 but I hit the five-minute button. I didn't give
15 you a warning at your 30-second point. Do you
16 have one sentence to wrap for us.

17 MR. MAXTED: I have a quick wrapping
18 up.

19 PRESIDING OFFICER EDMISTON: If you can
20 do it in one sentence and then submit your
21 comments --

22 MR. MAXTED: And I have comments to
23 submit.

24 Basically, I just ask you, close
25 monitoring needs to be done of how MTR builds,

1 MTR cites, alike, but they are located
2 on I-90. They had the opportunity to locate at
3 the IP site on the lake. And I will remind the
4 commission from down state that Ohio and New
5 York and Ontario and Michigan also share lake
6 Erie.

7 When I think destination resort, I
8 think of luxury hotels. Where are the luxury
9 hotels in the MTR proposal? If MTR were to
10 build major hotels on site, they would at least
11 then have an incentive to attract gamblers from
12 outside of our area. Does MTR have the
13 financial strength to build a destination
14 resort?

15 They have been asking for government
16 subsidies from the beginning. Their
17 profitability has declined. Net income has gone
18 from 15 million down to 8 million. Their last
19 quarterly report shows a decline from last year
20 of 2.6 million down to some 46,000. I don't
21 know if they have the financial strength.

22 If MTR cannot attract a large
23 percentage of out-of-region gamblers, than the
24 overall economic impact of slots on Erie will be
25 negative.

1 markets its racino, where the gamblers come
2 from, how local businesses fare, traffic
3 congestion, land values, government outlays and
4 the local crime and poverty rates.

5 Thank you.

6 PRESIDING OFFICER EDMISTON: Thank you,
7 sir.

8 Our next scheduled speaker is Diane
9 Thompson. I did hit the right button for you,
10 Ms. Thompson.

11 MS. THOMPSON: Thank you.

12 You gentlemen have a big decision to
13 make, and no matter what decision you do make,
14 someone is going to disagree with it; that is
15 the American way.

16 As a member of the working class of
17 this community, I have seen hundreds and
18 hundreds of jobs leave here. This has caused a
19 great burden on the heads of the household and
20 providers of the family.

21 What we see as working people is a
22 golden opportunity. We have a gentleman, a
23 Mr. Arneault, that has an impeccable reputation,
24 not only in the business world but as a human
25 being.

1 I have visited his small community down
2 in Chester, Newell and East Liverpool. Down
3 there he is known as a leader among leaders, not
4 only by providing jobs but giving back to the
5 community.

6 I am asking that you listen to the
7 people that need these jobs. A lot of people
8 have come before you that want something from
9 you. I am asking you to listen to the people
10 that need.

11 We need to allow the working class of
12 this community to give this man a good day's
13 work for a fair day's pay. I am asking that you
14 let us get back to the American way.

15 Thank you.

16 PRESIDING OFFICER EDMISTON: Thank you.

17 Our next scheduled speaker is Andy
18 Zafiropoulos.

19 Good morning you may proceed.

20 MR. ZAFIROPOULOS: At this time I would
21 like to submit written comments. Thank you.

22 PRESIDING OFFICER EDMISTON: Thank you,
23 Mr. Zafiropoulos.

24 PRESIDING OFFICER EDMISTON: Our next
25 scheduled speaker is Carmen Dawson.

1 gambling coming to the State of Pennsylvania.

2 From a standpoint of a young
3 entrepreneur in pursuit of my MBA, I think that
4 the gambling industry coming to Pennsylvania
5 creates a wealth of opportunity and, you know,
6 from the standpoint of security, Internet-based
7 services, point of sale, I think at the local
8 level those create some opportunities for
9 individuals of diverse background as well as the
10 community at large to develop some new skill
11 sets.

12 In terms of the statewide, I think as
13 you -- as I read through Act 2330, there is a
14 relevant network that is going to be put into
15 place that is actually responsible for
16 monitoring the 13 facilities or whatnot.

17 I think in regards to that, that is a
18 pretty exciting opportunity for local
19 individuals who are entrepreneurs and interested
20 in the high-tech field to maybe embrace an
21 opportunity to, A, offer services here locally
22 but maybe train a work force that can actually
23 address some of the needs abroad in some of the
24 other 13 locations to make your initiative a
25 success.

1 PRESIDING OFFICER EDMISTON: You may
2 proceed.

3 MR. DAWSON: Good morning and thanks
4 for the opportunity to speak with you all.

5 I am here just, essentially, as an
6 individual --

7 PRESIDING OFFICER EDMISTON: Mr.
8 Dawson --

9 MR. DAWSON: Yes, sir?

10 PRESIDING OFFICER EDMISTON: I didn't
11 get to swear you this morning because you joined
12 us a little bit later than your colleagues. If
13 you would just raise your right hand.

14 MR. DAWSON: Certainly.

15 PRESIDING OFFICER EDMISTON: Do you
16 swear or affirm that the testimony that you are
17 about to give is the truth, the whole truth and
18 nothing but the truth so help you God?

19 MR. DAWSON: Yes, sir.

20 PRESIDING OFFICER EDMISTON: You may
21 proceed.

22 MR. DAWSON: Okay.

23 I am coming here, essentially, speaking
24 to you as an individual who is a proponent of
25 MTR Gaming coming to the region as well as

1 Finally, as a community member, I think
2 that this is pretty exciting. I wanted to thank
3 MTR Gaming and Presque Isle Downs for
4 contributing to the Big Brothers Program as a
5 silver sponsor. We are in a time of need and,
6 you know, money was tight and they kicked in,
7 which I appreciate.

8 And, finally, just as a participant in
9 the minority community, I think that with all of
10 these -- with everything written into the Act
11 2330, it promotes an interesting opportunity for
12 the minority community to embrace some traits
13 that they might not have had in the past, and
14 with that being said, I appreciate your time and
15 look forward to working with you all in the
16 future.

17 PRESIDING OFFICER EDMISTON: Thank you.

18 That concludes our last scheduled
19 speakers.

20 The next portion of the public input
21 hearing accords MTR Gaming Group, Presque Isle
22 Downs, 15 minutes -- up to 15 minutes for its
23 closing or responsive remarks to things that
24 have been said here today by others.

25 You may proceed.

1 MR. ARNEAULT: First of all, I want to
2 thank the Gaming Control Board, once again, for
3 coming up to Erie.

4 I would encourage you, if you have the
5 opportunity, drive by Route 97 and Route 90 to
6 see our display of what is going on.

7 I want to thank everybody, everybody
8 who came here to speak. Everybody's points are
9 well noted. We recognize that any industry has
10 issues.

11 I think what the legislature did with
12 the legislation that was passed is recognize a
13 lot of these issues. Certainly we discussed
14 diversity. Diversity is something that I think
15 has to be part of the corporate culture. It is
16 part of our corporate culture.

17 As we are building the facility at
18 Presque Isle Downs, all of our contractors had
19 to meet the requirements that are enunciated in
20 the gaming bill and have met them.

21 We look at this as an opportunity. We
22 talked about a lot of social problems, a lot of
23 social ills, and there was mention made to the
24 National Gaming Report.

25 If you study the National Gaming

1 unemployment rate, in spite of decreases in the
2 steel industry, was at the state average or
3 lower, not until they had massive layoffs at ***
4 Weirton Steel. Did the unemployment rate rise.

5 And I will contend to you that
6 unemployment, lack of jobs, lack of economic
7 opportunities create many more social ills than
8 gaming. Gaming is out there, whether we want to
9 accept it or not. It is on the internet. There
10 is sports wagering, that is probably going on in
11 Erie and other parts, that are uncontrolled.

12 Only legalized gaming provides the
13 opportunity to present programs that can deal
14 with these issues. So I think what the
15 legislature did was really create solutions to
16 problems, not create the problems themselves.

17 Once again, I want to thank everybody
18 that was here. Your participation, whether pro
19 or against, generating issues, not; certainly we
20 have an ear that is open to the community.

21 As I spoke about earlier, I look at our
22 business as a series of constituencies; and
23 certainly more than ownership, I felt the people
24 in the Community, working with them, state and
25 local government, I think is one of the most

1 Report, it truly differentiated as the
2 legislature noted; that there is a distinction
3 between destination gaming and convenience
4 gaming. One is entertainment-based and the
5 other is not.

6 I think the legislature went out of its
7 way to ensure that what Pennsylvania has is
8 destination gaming facilities so that we can
9 emphasize the entertainment portion.

10 As far as hotels, we tried to discuss
11 how Presque Isle Downs wants to fit into the
12 tourism matrix, and what already is a blossoming
13 tourism industry in Erie County.

14 To that extent, we hope to work with
15 many of the current hotels. With just the Peach
16 Street area alone has almost 2,000 hotel rooms
17 that we can work with the current people. If
18 there needs to be an expansion of hotels,
19 certainly we would look at participation. We
20 would look at encouraging other entrepreneurs.
21 We want to make this a much bigger pie.

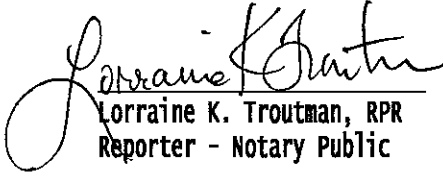
22 And if you look at *** CK. AUDIO
23 social aisles, I will guarantee -- you go to
24 look at our experience in a little town on the
25 Ohio River, the little town of Chester, and our

1 important things that we can do. I want to
2 thank you once again.

3 PRESIDING OFFICER EDMISTON: On behalf
4 of the Pennsylvania Gaming Control Board, I
5 would like to thank the applicant, each of the
6 speakers before us here today, Gannon University
7 who has made this facility available and the
8 Erie community for welcoming us here for this
9 public input hearing. We are adjourned.

10 (Hearing adjourned at 10:20 a.m.)
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

I hereby certify that the proceedings
and evidence are contained fully and accurately
in the notes taken by me on the within
proceedings and that this is a correct
transcript of the same.


Lorraine K. Troutman, RPR
Reporter - Notary Public

NOTARIAL SEAL
Lorraine K. Troutman, Notary Public
Lower Allen Township, Cumberland County
My Commission Expires July 24, 2006

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

<p style="text-align: center;">\$</p> <p>\$10 69:14 \$100 25:9 70:21 79:16 \$105 87:10 \$11,000 61:23 \$125 25:7 70:21 \$140.4 42:4 \$15 24:16 \$170,000 62:7 \$2 24:17 \$20 21:2 \$200 19:16 41:15 44:6 \$220 25:16 \$3 58:17 \$350 24:23 \$39,847 62:4 \$40,000 62:4 \$46 21:16 \$49 53:8 \$5 69:14 \$50 20:21 24:24 \$500 19:14 \$53 57:16 \$70 58:17 \$75 58:12 \$90 20:20 25:15</p>	<p>62:7 120 12:11 17:4 1200 23:4 13 91:16 91:24 135 41:19 138,000-square-foot 15:19 14 77:17 82:25 14.6 53:10 15 6:19 86:18 92:22 92:22 15% 57:5 1500 21:15 21:19 16 77:15 77:16 17 77:15 77:16 1700 23:2 18 77:23 18th 63:24 1973 63:5 1975 77:3 1980 63:8 1993 22:19 22:25 23:4 1994 63:13 1996 83:4 1997 81:14 1999 56:21 57:5 63:24 63:3 68:16 19th 17:2</p>	<p>62:2 62:9 64:23 67: 10 2006 1:9 32:1 41:18 41: 22 2007 31:11 31:22 32:7 41:18 2008 41:16 2010 41:22 21 1:9 4:6 22 77:16 22nd 47:15 2330 91:13 92:11 250 17:13 2600 23:9 273 12:23 27th 31:11 28th 31:9 2nd 3:25</p>	<p>49th 40:16</p> <p style="text-align: center;">5</p> <p>5 82:25 5% 70:16 5,800 57:15 50% 23:21 50-mile 70:10 50-table 23:23 52,000 18:15 593.5 41:24</p> <p style="text-align: center;">6</p> <p>600 23:9 63:11 615 41:17 41:18 62 13:3 6400 22:3 65 57:2 67 54:2</p> <p style="text-align: center;">7</p> <p>71 4:14 34:12 38:23 42:19 42:23 42:25 44:17 67:5 750 21:15 41:18 79 37:20</p>	<p>75:13 85:17 Above 18:13 68:24 72:1 Abroad 91:23 Absolutely 48:18 Abuse 66:15 Accelerate 37:2 Accept 95:9 Access 16:16 46:7 48:1 49: 7 Accommodating 46:2 Accompanying 37:25 According 42:2 57:19 65:12 67:6 Accords 92:21 Account 16:22 Accrue 37:17 Accumulation 31:14 Accurately 97:2 Acerbic 38:6 Achievable 42:17 Acknowledge 8:9 Acres 12:24 12:24 13:3 23:9 23:9 Across 15:1 49:5 57:11 83: 21 Act 4:14 34:12 36:9 38: 23 42:19 42:23 42: 25 44:17 52:20 52: 23 67:5 70:4 78:2 91:13 92:10 Action 68:5 Active 29:5 30:22 Activities 22:12 78:2 Activity 56:18 67:2 Actual 21:8 61:21 71:1 Actually 10:20 12:18 31:8 31:12 31:16 32:17 61:3 65:11 66:20 70:25 80:8 91:15 91:22 Acumen 35:13 Acutal 61:18 Acutally 28:13 Add 19:22 20:2 Added 23:19 85:12 Addiction 69:8 70:6 Addictions 66:10</p>
<p style="text-align: center;">1</p> <p>'cause 12:15</p>	<p style="text-align: center;">2</p> <p>2% 57:14 70:18 2,000 21:19 94:16 2.6 86:20 20 23:11 57:21 20,000 22:6 200 21:11 57:6 200-seat 17:6 2000 60:20 81:15 2001 51:2 83:4 83:5 2002 31:9 2003 55:12 64:4 79:4 2004 4:14 51:13 60:8 61: 3 62:8 2005 31:17 47:15 47:17</p>	<p style="text-align: center;">3</p> <p>3% 30:9 57:14 64:13 67:18 3,920 57:12 30 6:12 9:1 21:10 22: 22 56:22 30-minute 45:18 30-second 87:15 300 13:14 30th 64:4 35 12:20 350 23:1 360 23:10 3rd 31:16 47:17</p> <p style="text-align: center;">4</p> <p>4 43:16 4,000 23:5 40 6:8 6:23 40-state 60:10 400 17:25 441.2 4:16 46% 83:6 46,000 86:20 468.4 42:3 47 65:8</p>	<p style="text-align: center;">8</p> <p>8 12:24 86:18 8.5 64:17 67:18 86 37:20 8:30 1:9</p> <p style="text-align: center;">9</p> <p>9 77:15 90 11:16 12:10 24:15 37:20 51:4 75:3 93: 5 90% 72:1 97 15:21 49:5 49:7 51: 3 93:5 98% 84:20</p>	<p style="text-align: center;">8</p> <p>8 12:24 86:18 8.5 64:17 67:18 86 37:20 8:30 1:9</p> <p style="text-align: center;">9</p> <p>9 77:15 90 11:16 12:10 24:15 37:20 51:4 75:3 93: 5 90% 72:1 97 15:21 49:5 49:7 51: 3 93:5 98% 84:20</p>
<p style="text-align: center;">1</p> <p>1,000 57:3 1.9 27:19 10 6:13 57:21 10% 64:18 74:25 10,000 19:15 10:20 96:10 11 48:5 1146 54:25 12 83:3 12,000 60:18 12-month</p>	<p style="text-align: center;">2</p> <p>2% 57:14 70:18 2,000 21:19 94:16 2.6 86:20 20 23:11 57:21 20,000 22:6 200 21:11 57:6 200-seat 17:6 2000 60:20 81:15 2001 51:2 83:4 83:5 2002 31:9 2003 55:12 64:4 79:4 2004 4:14 51:13 60:8 61: 3 62:8 2005 31:17 47:15 47:17</p>	<p style="text-align: center;">4</p> <p>4 43:16 4,000 23:5 40 6:8 6:23 40-state 60:10 400 17:25 441.2 4:16 46% 83:6 46,000 86:20 468.4 42:3 47 65:8</p>	<p style="text-align: center;">9</p> <p>9 77:15 90 11:16 12:10 24:15 37:20 51:4 75:3 93: 5 90% 72:1 97 15:21 49:5 49:7 51: 3 93:5 98% 84:20</p> <p style="text-align: center;">A</p> <p>A.M. 1:9 AA 43:19 Ability 83:14 Able 13:18 37:12 53:22</p>	<p style="text-align: center;">9</p> <p>9 77:15 90 11:16 12:10 24:15 37:20 51:4 75:3 93: 5 90% 72:1 97 15:21 49:5 49:7 51: 3 93:5 98% 84:20</p> <p style="text-align: center;">A</p> <p>A.M. 1:9 AA 43:19 Ability 83:14 Able 13:18 37:12 53:22</p>

66:3 Addicts 70:8 Addition 13:3 23:18 23:24 24:7 25:5 28:10 29: 15 41:8 57:23 Additional 11:24 42:3 42:4 52: 6 52:6 54:16 59:1 71:19 Additionally 37:16 Additive 19:9 22:8 Address 46:4 55:13 67:14 91:23 Addressed 47:9 48:22 Addressing 47:5 48:9 Add 20:3 Adequate 38:13 Adhered 7:9 29:21 47:13 Adhered-to 29:21 Adhering 8:12 Adjacent 15:17 Adjourned 96:9 96:10 Administrating 27:6 Administration 60:19 61:22 Administrative 18:8 69:13 Admit 67:14 Adult 81:20 Advancement 76:24 Advantage 33:3 Advertised 66:2 Affect 57:21 57:25 71:7 Affects 66:11 68:7 Affidavits 34:20 Affinity 35:19 Affirm 9:19 76:6 90:16 Afford 65:25 Affords 36:8 African 75:16 After 6:22 7:12 36:21 47: 10 48:13 48:19 48: 25 49:13 72:2 81:19 After-school 81:19 Again 14:7 29:10 31:4 31: 19 36:22 42:2 42:6 67:17 80:21 84:4 93:2 95:17 96:2 Against 71:14 95:19	Age 72:6 84:3 Agencies 26:24 Agency 82:1 Agent 35:4 Agents 36:10 Ago 24:13 63:11 Agostine 2:8 45:14 45:15 45: 17 45:19 45:20 Agrarian 21:21 Agreed 48:17 51:20 Agreement 21:3 53:21 61:25 79:12 79:14 Agreements 39:1 Aid 83:18 Airport 37:21 37:22 Aisles 94:23 Alabama 27:25 Alcohol 66:4 Alike 86:1 Allegiance 3:19 Allocated 39:3 Allotted 8:4 Allow 5:11 5:14 55:15 59: 4 79:14 89:11 Allowed 48:13 72:7 Allowing 47:16 56:5 Allows 15:18 18:2 Almost 24:19 62:4 84:20 94:16 Alone 11:8 67:16 85:16 94:16 Along 16:16 18:1 36:16 49:5 Already 19:12 19:13 19:17 19:23 20:18 20:20 22:2 49:15 85:11 94:12 Als 16:12 Alternatives 47:5 Although 40:18 47:20 80:17 Always 67:15 AME 77:2 Amenities 23:12 American 88:15 89:14 Americans	75:16 75:16 Among 7:17 89:3 Amount 10:18 13:18 19:23 25:1 26:11 41:23 53:5 53:8 55:18 Analysis 39:8 Andy 89:17 Annual 64:21 Another 17:6 18:15 23:25 24:3 30:6 43:24 47: 24 Anticipate 14:8 31:18 Anticipated 25:19 27:1 48:21 Anticipates 65:21 Anticipating 32:18 Anticipation 32:9 Anticipatory 28:15 Anybody 26:7 Anyone 3:14 Anything 58:22 Apologize 40:4 Apparently 67:12 72:3 Applause 7:19 Applicant 5:23 6:7 6:19 8:23 42:13 78:14 78:20 78:24 84:5 84:7 96: 5 Applicant's 6:22 Applicants 5:11 77:16 80:13 Application 4:10 5:23 12:20 33: 22 39:17 42:12 62: 15 Applied 35:18 Applying 35:10 Appointed 76:21 Appreciable 48:17 Appreciate 40:12 92:7 92:14 Approach 9:25 10:25 Approached 51:1 52:5 53:7 Appropriate 44:20 Approval 47:13 Approved 49:24 Approximately 22:22 23:4 30:9 53: 10 55:19 60:18 April 1:9 4:5 64:4 Apron 15:23	Architect 12:16 14:11 35:6 Architects 20:24 46:8 Architectural 12:8 Area 8:11 10:25 11:1 11: 3 11:7 11:14 13:6 15:24 16:5 16:6 16: 7 16:11 16:12 16: 14 16:21 17:4 17:5 17:6 17:8 17:9 17: 11 17:16 17:24 18: 4 18:7 18:7 18:14 18:20 19:10 23:17 34:13 36:22 37:17 37:19 38:16 44:1 64:24 71:21 73:25 76:19 79:4 79:7 79: 22 80:13 81:2 83: 16 86:12 94:16 Area's 34:3 38:12 Areas 16:8 16:10 16:15 16:18 16:20 16:21 16:24 18:18 32:2 80:12 Arneault 34:25 35:4 35:23 36:4 46:6 50:17 51: 9 51:13 54:12 58: 11 59:14 60:6 61:5 62:10 64:13 88:23 93:1 Arneault's 57:14 Arnott 10:3 10:4 19:3 33: 12 Around 21:22 22:10 64:9 Arranged 47:2 49:9 Arrangement 27:1 53:13 Array 39:10 60:14 Arrive 47:9 Articles 68:11 Asian 75:16 Ask 3:5 3:19 7:20 9:14 59:8 87:24 Asked 8:11 12:5 52:6 Asking 46:20 57:17 86:15 89:6 89:9 89:13 Aspect 24:19 24:20 Aspects 14:15 14:16 14:16 31:15 78:1 78:23 Aspirational 74:24 Assembly 77:25 Assess 67:14 Assessed 71:25 Assets 38:4 58:3 Assist 3:14 8:12 8:14 46: 20 46:23 79:8 Assistance 7:20 60:24 81:16	Associated 46:4 53:2 78:8 Associates 57:23 61:5 Association 54:20 55:4 55:6 76: 24 Assurance 4:23 Assuring 7:23 Atmosphere 19:8 Attempt 19:4 Attending 9:10 Attention 9:7 9:13 72:9 Attests 63:18 Attorney 44:21 Attorneys 46:9 Attract 71:12 71:16 86:11 86:22 Attractions 43:13 71:21 Attractiveness 38:12 38:18 38:21 Audience 3:8 7:14 7:17 7:18 7:22 10:10 AUDIO 94:22 AUGUSTINE 45:15 August 60:20 64:22 Aura 34:15 Authorities 81:1 Authority 4:14 8:10 50:11 76: 22 79:13 Authorized 78:2 Available 3:14 3:24 5:4 8:15 9:5 19:24 85:7 96:7 Avenue 54:25 Average 21:11 83:7 83:15 95:2 Averaged 24:24 Avoid 7:13 Awarding 36:25 37:4 38:10 Aware 59:6
B				
Back 19:1 26:22 28:6 30: 20 85:4 89:4 89:14 Background 91:9 Bad 52:4 Balanced 54:4 Balances 44:20 Bank				

25:7
Banks
25:12
Baptist
63:1
Bar
17:8 17:23 18:3 18:
23
Barns
13:22
Bars
16:10 16:12
Bartop
16:13
Base
29:13 54:8 83:17
Baseball
43:19
Based
33:1 57:13 58:8 68:
20 71:24 91:6 94:4
Basic
38:17 81:20
Basically
25:25 31:24 87:24
Basis
61:13
Bat
32:5
Bay
43:22
Beacues
66:4 85:15
Become
19:19 26:3 36:10
49:15 85:4
Beepers
3:5
Beeping
9:2
Began
57:8 63:10 81:14
Begin
6:24 9:3 47:17
Beginning
60:7 62:8 86:16
Begins
32:22 58:4
Begun
79:3
Behalf
4:11 4:23 6:4 7:3
45:17 45:24 54:18
54:24 56:11 59:18
62:19 72:24 96:3
Behavior
70:5
Behind
38:9 70:6 70:23
Being
19:9 22:20 28:3 28:
23 32:8 33:7 43:8
43:21 43:22 44:9
44:11 48:25 54:3
54:19 67:21 68:19
74:25 88:25 92:14
Believe
9:1 11:21 12:14 20:
7 29:6 29:7 31:19
32:18 35:25 37:23
44:21 53:13 53:20
54:9 63:14 76:2 78:
17 79:23 80:14 82:4
Believed
28:25
Below
61:15
Benchmark
71:23
Beneficial
35:21 42:5
Benefit

35:15 80:15
Benefits
26:8 37:16
Benefitted
53:12
Best
29:22 34:18
Bethlehem
79:23
Between
11:3 21:19 22:23
41:22 53:14 78:18
78:19 78:19 83:24
94:3
Beverage
14:16
Beyond
22:5 65:10
Bible
65:17
Big
45:4 63:21 64:8 64:
15 64:20 65:6 65:8
65:14 66:3 66:7 66:
11 66:20 67:5 67:
16 67:21 68:6 71:2
71:11 88:12 92:4
Bigger
94:21
Bill
93:20
Billion
40:25
Billions
24:8 28:14
Binds
82:24
Birth
43:5
Birthed
44:11
Bit
11:13 12:2 20:10
20:16 21:13 22:15
25:22 26:17 27:10
27:16 31:1 32:11
40:6 57:11 90:12
Blake
2:5
Blanket
69:6
Blink
52:7
Blonde
17:1
Blossoming
94:12
Blue
16:20
Blue-shaded
16:20
Board
1:2 3:14 4:4 4:7 4:
13 4:15 4:17 4:20
5:2 5:9 5:13 5:18
7:8 7:15 10:7 12:4
14:19 28:21 29:24
36:9 38:7 39:18 40:
23 47:15 48:22 49:
4 50:9 50:15 50:18
76:21 77:11 77:22
77:25 78:3 93:2 96:
4
Board's
62:14
Boarder
53:24
Bodies
80:18
Body
80:18
BOEM
23:13

Bolstered
34:21
Bomvee
23:13
Bond
25:8
Boom
82:15
Born
63:4
Both
9:6 11:9 16:4 16:
16 20:12 26:18 39:
6 43:18 55:25 64:3
79:1 79:9 84:6
Bought
23:24 24:13
Boulevard
15:1 15:3
Boundaries
56:1
Boundary
34:2
BOX
18:17 18:17
Branch
76:23
Break
70:5
Bred
23:21
Brick
14:24 15:6
Bridge
15:1
Brief
60:2 82:9
Brighter
34:20
Bring
14:10 28:19 78:15
84:18
Bringing
5:6 28:15 77:7
Brookings
82:13
Brothers
92:4
Brought
56:21 65:3
Brown
54:25
Budget
53:8 54:5
Buehler
12:16 14:11 14:18
Buffalo
16:20
11:3
Buffer
68:6
Buffet
17:4
Build
13:2 13:12 19:5 32:
19 51:14 51:22 65:
22 86:10 86:13
Building
12:25 15:2 15:10
15:16 18:2 18:15
18:24 21:9 32:21
36:13 51:2 60:20
60:22 61:2 61:18
61:22 73:15 75:11
83:8 93:17
Buildings
14:21
Builds
87:25
Built
23:22 43:21 43:22
Burden

53:18 88:19
Burdens
85:5
Burton
83:9
BUS
15:18
Business
11:9 11:11 20:16
21:18 34:9 35:10
35:13 36:3 54:7 54:
20 55:4 55:5 55:25
57:23 61:7 64:11
65:1 65:3 66:7 88:
24 95:22
Businesses
21:1 49:8 52:16 54:
6 55:3 81:17 88:2
Button
87:12 87:14 88:9
Bypassed
75:13

C

Calculable
37:18
Call
8:6 11:22 13:9 19:
5 19:10 20:13 24:
14 52:16 69:4
Called
24:14 65:9 66:5 73:
6
Camaraderie
28:6
Came
57:11 64:5 93:8
Camp
28:1
Campground
55:1 55:2
Campus
64:22
Can't
40:9
Canada
34:1 53:24
Cannot
86:22
Capability
24:22
Capacity
18:14 83:14
Card
23:23 69:17 69:20
Care
26:13 27:12 27:13
Carmen
89:25
Carry
18:13
Case
49:2
Casey
4:21
Cash
25:19
Cashiers
16:10 16:18 16:18
Casino
11:11 24:8 24:15
40:21 41:16 41:19
43:24 65:23 69:13
70:11 71:6 71:14
Casinos
24:11 53:23 71:17
72:5 72:7 85:6 85:
12 85:14 85:18 85:
24
Cast
17:7
Casual

17:3 19:8
Category
4:10
Caught
72:23
Caused
66:10 67:15 88:18
Causes
27:20 58:2
Cell
3:5
Center
4:8 43:20 43:21 59:
19 59:25 60:7 60:9
60:16 60:23 60:25
61:1 62:4 62:6 73:
14 74:25 79:13
Center's
61:6
Centers
34:5 60:10 60:12
CEO
28:20 29:4 76:18
Certain
27:20 31:10
Certainly
10:9 11:25 20:3 22:
8 23:15 24:20 25:
18 26:2 28:16 28:
20 29:23 32:24 40:
5 40:14 43:25 44:7
90:14 93:13 94:19
95:19 95:23
Certificate
73:12
Certify
97:1
Cetera
46:10
Chad
68:14
Chair
42:21
Challenge
40:23 78:22 80:21
81:4
Chance
65:16
Change
34:15 36:10 82:16
Changing
27:5 44:25
Character
35:17
Charities
27:19
Check
59:9
Checks
44:20
cheery
84:22
Cheney
77:4
Chester
22:21 89:2 94:25
Chevalier
2:14 72:18 72:19
73:1 73:4 73:5
Chief
34:24 35:5
Child
59:19 59:25
Children
60:15 60:25 66:12
72:4
Chosen
65:8
Christian
63:5
Church

62:20 63:2 63:10
63:10 77:2 77:2
Churches
56:23 56:25 57:3
Cigarette
66:11
Cigarettes
70:7
Circumstances
36:9
Cited
48:25
Cites
86:1
Cities
36:16 57:6
Citizen
27:17 49:16 54:1
54:20
Citizens
10:14 36:23 50:16
54:6 63:15 63:22
65:7 67:23 67:25
68:8 80:16 81:12
82:18 84:2
City
51:7 77:13 80:25
81:8 81:12 82:3 82:
14 82:22 83:11 83:
20 83:20 84:8 85:15
City's
83:17
Civil
63:16
CK
94:22
Class
23:11 24:7 25:6 52:
9 88:16 89:11
Cleaning
48:3
Clerk
5:2 72:13
Cleveland
11:4 85:14
Clinton
63:25
Clock
87:13
Close
51:20 87:24
Closed
4:1
Closely
45:25 46:25 47:12
Closer
33:25 80:8
Closest
46:13
Closing
47:23 49:14 82:8
92:23
Club
16:15
Clubhouse
15:2 15:4 15:5
Code
7:6
Cognizant
26:6
Coleman
2:11 56:9 56:10 56:
13 56:16
Colleagues
82:19 90:12
Colleen
2:12 59:17 59:24
Colored
76:25
Columbus
24:2 24:3

Columns
16:9 18:21
Combination
36:9
Come
13:20 19:13 28:6
57:5 58:18 58:19
65:23 77:5 84:21
85:3 87:4 88:1 89:8
Comes
59:9 64:25
Comfortable
46:19
Coming
4:12 26:22 32:11
40:14 84:3 90:23
90:25 91:1 91:4 93:
3
Commenced
8:19 21:10
Commentary
6:22
Comments
87:21 87:22 89:21
Commission
84:7
Commission
47:18 63:24 66:25
77:7 77:23 78:18
79:9 80:22 86:4
Commission's
77:20 78:22
Commitment
25:5 25:14 34:24
Commitments
42:16 45:7
Committed
65:21 81:11
Committee
42:21 64:4 64:5
Commonwealth
12:20 22:1 26:4 32:
24 33:6 34:12 41:1
78:7
Commonwealth's
36:6
Communities
60:12 64:9
Community
5:15 6:4 6:12 27:8
30:25 33:2 34:9 35:
9 35:19 37:7 38:5
42:13 46:14 54:11
54:18 54:19 59:4
60:5 60:17 62:12
73:19 73:24 74:19
75:9 76:13 76:19
77:8 78:19 78:25
79:7 79:17 80:4 80:
6 81:13 82:5 88:17
89:1 89:5 89:12 91:
10 92:1 92:9 92:12
95:20 95:24 96:8
Companies
22:16
Company
22:16 22:19 25:6
27:14 35:5 44:6 46:
13 52:15 73:6
Comparison
70:18
Compensation
21:16
Compete
53:22 85:17
Competition
42:9 71:7
Compilation
39:12
Compiled
68:14
Complaints
47:22

Completed
5:20 25:8 39:19 52:
8
Completing
25:20
Completion
52:1
Complex
41:3 46:18 85:20
Compliance
29:2 29:17 29:21
Complicate
7:23
Complicated
44:16 47:23
Complied
3:21
Comply
48:25
Complying
7:20
Component
77:12
Composed
4:18
Compounded
44:15
Comprehensive
42:11
Compunction
39:14
Computer
46:22
Computerized
68:21 69:25
Concentration
83:19
Concern
58:20
Concerned
31:23
Concerns
5:18 44:10 47:2 48:
9 48:16 48:22 49:6
55:14
Concludes
18:24 92:18
Conclusion
7:5 33:11 39:13
Concrete
48:11
Condition
51:21 52:4
Conductive
19:9
Conduct
7:6 11:9 11:10 35:
22 42:10
Conducted
42:21 81:25
Conducting
77:14
Conference
64:22
Confidence
43:7 51:11
Congestion
88:3
Congressional
65:13
Consciously
35:18
Consequently
52:8 53:20
Conserves
13:5
Consider
11:1 13:21 28:21
38:1 43:14
Consideration

62:14 65:5
Considered
34:18 51:6
Consist
14:1 14:3
Consisted
24:15
Consolidated
24:23
Consternation
35:2
Constituencies
27:13 29:11 95:22
Constituency
26:5 26:12 26:16
26:21 26:23 29:13
30:20
Constituentcies
26:1
Constituentcy
26:2
Constitution
67:7
Constructed
53:6 55:12 75:2
Construction
14:22 17:18 19:1
21:11 31:16 35:3
41:15 74:7 74:21
Constructions
21:5
Constructive
68:2 69:3
Consultant
47:3 49:10
Consultants
46:7 46:9
Consumer
70:14
Contact
46:12
Contained
97:2
Contend
95:5
Contiguous
41:10
Continuously
68:14
Continuation
36:12
Continue
5:19 61:7
Continuing
49:20
Continuous
48:11
Contractor
48:2
Contractors
46:9 74:9 74:22 93:
18
Contributed
61:18 62:11
Contributing
92:4
Contribution
61:19
Contributions
56:2 60:5 62:6
Control
1:2 3:13 4:4 4:7 4:
15 5:9 5:13 7:8 10:
7 12:4 29:24 50:15
93:2 96:4
Controlled
29:1
Convened
4:13
Convenience

94:3
Convenient
52:10
Convention
43:21 73:14 73:16
74:24 79:13
Conversations
9:11
Converse
9:10
Convictions
35:8
Coon
2:7 45:14 50:1 50:
2 50:5 50:5 50:24
Cooperation
5:5 9:7 9:14 10:15
48:6 52:14
Coordinator
48:20
Copies
46:21 65:3
Copy
47:18
Corner
44:12
Corporate
25:23 27:16 28:24
49:15 53:20 93:15
93:16
Corporation
53:15 76:13 76:20
79:8 81:14
Correct
48:2 56:12 57:14
58:12 59:20 62:20
97:4
Correlation
83:23
Corridor
11:17
Corrosive
68:7
Cost
52:7 55:20 57:16
58:11 61:18 61:21
71:23 72:1 83:3 83:
6
Costs
52:24 58:12 58:13
64:8 64:11 64:12
64:12 67:4 68:23
70:10 82:23 83:12
87:9
Couldn't
44:8
Counterparts
80:10
Counties
41:11 87:6
Country
29:22 73:7
County
10:21 11:15 11:18
11:23 11:25 14:9
19:13 22:10 22:14
27:23 32:24 34:2
38:23 40:18 40:19
44:7 45:10 47:21
56:20 56:23 57:5
57:10 57:16 58:11
58:15 58:16 59:15
74:8 74:13 75:18
79:12 80:24 84:16
84:19 94:13
Couple
23:19 24:25 27:18
85:7
Coupled
35:18 57:2
Couples
56:22 56:24
Course

81:2
 Courtesy
 7:16 7:21
 Cover
 70:21
 Covered
 15:24
 Covetousness
 66:6
 Create
 32:25 53:17 57:12
 91:8 95:7 95:15 95:
 16
 Created
 20:19 37:15 58:21
 59:14 82:24
 Creates
 91:5
 Creating
 11:23 41:5
 Creation
 59:13
 Creative
 20:11
 Credit
 25:10 25:11
 Creek
 60:1
 Crime
 64:10 88:4
 Criminal
 85:5
 Critical
 46:14 77:9
 Critically
 41:2 43:5
 Cuisine
 16:25
 Culture
 28:25 93:15 93:16
 Cumberland
 10:4
 Cumbers
 2:5
 Cumulatively
 42:2
 Current
 55:16 71:22 71:24
 94:15 94:17
 Currently
 14:21 18:25 18:25
 19:15 20:25 24:24
 25:9 50:7 73:13
 Customer
 26:11 29:13
 Customers
 26:8 26:9 26:21 30:
 19 30:21 30:22 30:
 24 31:23
 Cut
 77:18 85:3

D

D
 2:1 2:10 17:1 54:17
 Damage
 67:15 67:24
 Dance
 17:10
 Data
 39:12
 Date
 49:11 78:25
 Dawson
 89:25 90:3 90:8 90:
 9 90:14 90:19 90:22
 Day
 21:11 44:5 85:21
 Day's
 89:12 89:13
 Day-trippers

85:21
 Days
 21:10 49:13 77:16
 Deadly
 66:6
 Deal
 95:13
 Dealing
 46:18
 Debacle
 67:10
 Debt
 54:5 55:20 55:21
 Debt-free
 54:5
 December
 31:11 41:21 47:15
 Deciding
 10:19
 Decision
 39:8 51:14 51:15
 88:12 88:13
 Decline
 36:16 86:19
 Declined
 86:17
 Declining
 36:21
 Decreases
 95:1
 Dedicated
 13:4 25:1
 Dedication
 34:23
 Deemed
 47:8
 Defense
 29:18 30:3
 Defined
 15:6 15:9 16:8 71:2
 Definitely
 77:9
 Degree
 63:7
 Delegated
 67:1
 Deliberations
 35:1
 Delivered
 72:13
 Demanded
 36:23
 Demonstrated
 35:17
 Demotion
 40:5
 Dense
 34:4
 Department
 64:2
 Dependent
 38:11
 Deposit
 20:22
 Derby
 32:12
 Describe
 29:11
 Description
 18:24
 Deserve
 38:15
 Deserves
 42:14
 Deserving
 37:12
 Design
 17:2 19:20
 Designed

5:10 7:13
 Desk
 3:11
 Destination
 19:21 23:10 32:25
 38:2 51:12 85:24
 86:7 86:13 94:3 94:
 8
 Destructive
 66:13 66:21
 Detail
 11:14 64:7
 Detailed
 47:2 64:23 68:24
 Details
 13:25
 Determine
 8:5
 Detroit
 85:18
 Develop
 78:15 91:10
 Developed
 30:17
 Developer
 42:14 46:15
 Developers
 48:7 48:24
 Development
 22:12 45:21 46:4
 47:12 47:14 49:17
 50:11 54:10 55:7
 59:19 59:25 76:13
 76:19 79:8 81:13
 Diane
 88:8
 Didn't
 87:14 90:10
 Difference
 66:24
 Different
 26:18
 Differentiated
 94:1
 Difficult
 8:1 44:15 44:24
 Digital
 87:12
 Diligence
 34:24 39:19 42:11
 Dining
 17:1 17:3 19:8 19:
 8 32:2
 Direct
 21:15 41:25 46:6
 48:1 87:9
 Direction
 60:5
 Directions
 85:8
 Directly
 15:16 49:10
 Director
 4:22 45:20
 Directors
 50:9
 Dirt
 47:21
 Dirt-moving
 47:21
 Disagree
 88:14
 Disaster
 59:15
 Discourage
 66:15 70:22 71:9
 Discouraged
 66:19
 Discuss
 94:10
 Discussed

93:13
 Disks
 46:22
 Dispite
 65:17
 Display
 12:6 12:9 12:12 93:
 6
 Disruptive
 8:6
 Distinction
 94:2
 Distracting
 7:13
 Distributed
 7:11 39:3
 District
 4:23 33:18 40:16
 40:17 43:10 83:11
 Districts
 83:1 83:13 83:21
 Diverse
 29:11 29:13 34:5
 78:4 91:9
 Diversified
 54:8
 Diversity
 29:1 29:3 29:5 37:
 10 73:23 77:22 78:
 1 78:23 79:5 79:10
 79:10 79:14 79:19
 81:5 82:3 93:14 93:
 14
 Diving
 28:5
 Divorce
 57:4 58:2
 Divorced
 58:7
 Divorces
 58:21
 Document
 63:21 64:7 68:19
 70:12 70:14
 Documentation
 46:3 60:4
 Documents
 46:22
 Doing
 24:16 31:14 57:8
 61:7
 Dollar
 25:10 40:25
 Dollars
 11:17 11:24 37:18
 87:8
 Down
 11:20 11:20 22:21
 24:14 27:24 28:5
 43:2 57:5 86:4 86:
 18 86:20 89:1 89:2
 Downs
 4:11 5:24 9:25 11:
 2 11:6 12:1 12:19
 13:13 14:6 21:20
 21:24 22:17 24:2
 24:5 24:21 26:8 31:
 5 32:16 32:20 33:
 23 35:4 37:5 37:11
 38:20 41:12 42:7
 46:1 47:14 49:24
 51:1 51:6 51:9 51:
 16 51:19 51:22 52:
 5 52:13 53:4 53:7
 53:14 53:16 53:22
 57:9 60:4 61:3 61:
 17 62:6 62:10 78:
 16 92:3 92:22 93:
 18 94:11
 Downs/MTR
 61:11 62:2
 Downtown
 24:9
 Downturn

36:14
 Dozens
 54:6
 Drafted
 44:18 44:19
 Drafting
 42:19
 Draw
 85:17
 Drawings
 12:8 49:11
 Dreams
 65:25
 Drive
 51:23 52:1 52:9 85:
 7 93:5
 Driven
 45:9 66:8 66:8
 Driver
 43:11
 Driving
 38:9
 Drop
 15:18
 Drop-off
 15:18
 Drug
 66:14
 Drugs
 66:4
 Dsteadfast
 35:7
 Due
 39:19 42:11 48:15
 During
 51:5 51:18 62:1 62:
 7

E

E
 2:1
 Each
 6:24 7:21 7:23 8:
 13 70:24 71:4 96:5
 Ear
 95:20
 Earl
 64:2
 Earlier
 60:3 95:21
 Earll
 2:9 40:3 40:9 40:15
 Early
 30:17 69:9
 Earn
 37:13
 Earned
 63:7
 Earnings
 42:5
 Earth
 21:2 74:7
 Earth-moving
 74:7
 Easily
 38:16 46:23
 East
 15:22 18:1 52:11
 60:25 89:2
 Easton
 79:24
 Easy
 15:13 16:16 69:25
 Eclectic
 39:10
 Economic
 20:16 21:14 21:21
 22:13 33:3 34:6 34:
 17 36:15 36:24 37:
 6 37:16 41:25 50:

16 80:15 80:20 82:
 15 82:17 83:24 84:
 7 86:24 87:8 95:6
 Economics
 64:1 64:3
 Economy
 34:19 43:11 68:9
 Edmiston
 1:13 3:1 3:2 3:22
 9:18 9:23 33:10 33:
 13 39:21 39:24 40:
 1 45:11 45:16 49:
 25 50:3 50:22 54:
 15 56:6 56:14 59:
 16 59:21 62:17 62:
 22 72:10 72:15 72:
 21 73:2 75:25 76:
 10 76:12 76:15 84:
 10 87:11 87:19 88:
 6 89:16 89:22 89:
 24 90:1 90:7 90:10
 90:15 90:20 92:17
 96:3
 Edson
 10:3
 Education
 60:13 76:21 81:20
 Educational
 36:24 81:18
 Effect
 68:7
 Effectuated
 36:24
 Effort
 21:4 81:11
 Efforts
 77:20 78:15
 Egis
 37:9
 Elaborate
 85:12
 Elder
 62:25
 Elected
 5:15 50:7 50:15 50:
 25 76:20 77:1
 Electronic
 8:16
 Elegance
 17:2
 Elementary
 83:1 83:7
 Elements
 28:18
 Elevation
 15:22
 Elevators
 17:20
 Eligibility
 83:5
 Eligible
 83:2
 Embezzling
 58:4
 Embrace
 74:18 91:20 92:12
 Emergency
 53:1
 Emerges
 36:14
 Emotions
 77:5
 Emphasize
 34:3 94:9
 Empirically
 49:1
 Empirical
 39:12
 Employ
 41:17
 Employed
 37:14

Employee
 18:7
 Employees
 23:1 23:2 26:6 26:
 16 26:19 29:6 30:17
 Employees'
 28:23
 Employment
 37:11 64:11 81:22
 Empty
 66:1
 En
 9:17
 Enable
 70:13
 Enacted
 34:12
 Encompasses
 19:6 40:17
 Encountered
 48:3
 Encourage
 58:25 84:4 93:4
 Encouraged
 62:15
 Encouragement
 10:20
 Encouraging
 56:19 94:20
 End
 6:17 6:18
 Endemic
 36:15
 Endemify
 38:21
 Endorse
 63:20 68:2
 Endorsing
 39:16
 Energy
 63:15
 Engaged
 42:18
 Engineering
 46:21
 Engineers
 20:23 46:8
 English
 81:19 81:21
 Enhance
 35:8 78:3
 Enjoy
 37:13 38:3
 Enormous
 40:23
 Enough
 10:11
 Ensure
 35:11 37:12 39:2
 47:8 53:21 59:1 70:
 24 78:1 78:23 94:7
 Enter
 17:22
 Enterprises
 78:8
 Entertained
 70:25
 Entertainment
 14:5 14:7 14:15 19:
 7 19:22 32:2 32:4
 65:11 71:19 94:4
 94:9
 Entertainment-based
 94:4
 Entertains
 71:15
 Enthusiastically
 39:16
 Entire
 11:21 17:17 19:30

28:22 27
 37:4 59
 520
 Entirely
 4:17
 Entities
 21:6 67:9
 Entity
 72
 Entrance
 13:1 13:18
 13:20
 Entrances
 13:1 13:16
 Entrepreneur
 93
 Entrepreneurial
 81:6
 Entrepreneurs
 75:9 159:20
 Entry
 12:3
 Enunciated
 9:19
 Environment
 58
 Environmental
 13:4 20
 Environmentally
 1:10
 Environmentally-friendly
 1:10
 Equine
 25:22
 Equipment
 12:1
 Equitable
 35
 Equitably
 34
 Erection
 219
 Erie
 17:45 118
 12:11 118
 11:2 11:25
 13:1 11:12
 11:1 11:17
 11:1 11:20
 21:2 11:22
 12:2 11:23
 23:5 11:25
 31:3 11:27
 41:4 11:29
 51:5 11:31
 61:6 11:33
 71:7 11:35
 81:8 11:37
 91:9 11:39
 101:10 11:41
 111:11 11:43
 121:12 11:45
 131:13 11:47
 141:14 11:49
 151:15 11:51
 161:16 11:53
 171:17 11:55
 181:18 11:57
 191:19 11:59
 201:20 12:1
 211:21 12:3
 221:22 12:5
 231:23 12:7
 241:24 12:9
 251:25 12:11
 261:26 12:13
 271:27 12:15
 281:28 12:17
 291:29 12:19
 301:30 12:21
 311:31 12:23
 321:32 12:25
 331:33 12:27
 341:34 12:29
 351:35 12:31
 361:36 12:33
 371:37 12:35
 381:38 12:37
 391:39 12:39
 401:40 12:41
 411:41 12:43
 421:42 12:45
 431:43 12:47
 441:44 12:49
 451:45 12:51
 461:46 12:53
 471:47 12:55
 481:48 12:57
 491:49 12:59
 501:50 13:1
 511:51 13:3
 521:52 13:5
 531:53 13:7
 541:54 13:9
 551:55 13:11
 561:56 13:13
 571:57 13:15
 581:58 13:17
 591:59 13:19
 601:60 13:21
 611:61 13:23
 621:62 13:25
 631:63 13:27
 641:64 13:29
 651:65 13:31
 661:66 13:33
 671:67 13:35
 681:68 13:37
 691:69 13:39
 701:70 13:41
 711:71 13:43
 721:72 13:45
 731:73 13:47
 741:74 13:49
 751:75 13:51
 761:76 13:53
 771:77 13:55
 781:78 13:57
 791:79 13:59
 801:80 14:1
 811:81 14:3
 821:82 14:5
 831:83 14:7
 841:84 14:9
 851:85 14:11
 861:86 14:13
 871:87 14:15
 881:88 14:17
 891:89 14:19
 901:90 14:21
 911:91 14:23
 921:92 14:25
 931:93 14:27
 941:94 14:29
 951:95 14:31
 961:96 14:33
 971:97 14:35
 981:98 14:37
 991:99 14:39
 1001:100 14:41
 1011:101 14:43
 1021:102 14:45
 1031:103 14:47
 1041:104 14:49
 1051:105 14:51
 1061:106 14:53
 1071:107 14:55
 1081:108 14:57
 1091:109 14:59
 1101:110 15:1
 1111:111 15:3
 1121:112 15:5
 1131:113 15:7
 1141:114 15:9
 1151:115 15:11
 1161:116 15:13
 1171:117 15:15
 1181:118 15:17
 1191:119 15:19
 1201:120 15:21
 1211:121 15:23
 1221:122 15:25
 1231:123 15:27
 1241:124 15:29
 1251:125 15:31
 1261:126 15:33
 1271:127 15:35
 1281:128 15:37
 1291:129 15:39
 1301:130 15:41
 1311:131 15:43
 1321:132 15:45
 1331:133 15:47
 1341:134 15:49
 1351:135 15:51
 1361:136 15:53
 1371:137 15:55
 1381:138 15:57
 1391:139 15:59
 1401:140 16:1
 1411:141 16:3
 1421:142 16:5
 1431:143 16:7
 1441:144 16:9
 1451:145 16:11
 1461:146 16:13
 1471:147 16:15
 1481:148 16:17
 1491:149 16:19
 1501:150 16:21
 1511:151 16:23
 1521:152 16:25
 1531:153 16:27
 1541:154 16:29
 1551:155 16:31
 1561:156 16:33
 1571:157 16:35
 1581:158 16:37
 1591:159 16:39
 1601:160 16:41
 1611:161 16:43
 1621:162 16:45
 1631:163 16:47
 1641:164 16:49
 1651:165 16:51
 1661:166 16:53
 1671:167 16:55
 1681:168 16:57
 1691:169 16:59
 1701:170 17:1
 1711:171 17:3
 1721:172 17:5
 1731:173 17:7
 1741:174 17:9
 1751:175 17:11
 1761:176 17:13
 1771:177 17:15
 1781:178 17:17
 1791:179 17:19
 1801:180 17:21
 1811:181 17:23
 1821:182 17:25
 1831:183 17:27
 1841:184 17:29
 1851:185 17:31
 1861:186 17:33
 1871:187 17:35
 1881:188 17:37
 1891:189 17:39
 1901:190 17:41
 1911:191 17:43
 1921:192 17:45
 1931:193 17:47
 1941:194 17:49
 1951:195 17:51
 1961:196 17:53
 1971:197 17:55
 1981:198 17:57
 1991:199 17:59
 2001:200 18:1

90:5 90:23
 Establish
 74:23
 Established
 71:24 73:11
 Estate
 20:25 53:17
 Esteem
 28:8
 Estimates
 64:19 84:20 87:7
 Et
 46:9
 Ethic
 36:19
 Ethical
 36:2
 Even
 38:5 44:11 44:24
 47:9 66:10 66:15
 66:21 67:2 71:10
 74:17
 Event
 32:8
 Events
 20:8 20:9
 Ever
 12:22 24:11 83:9
 Every
 12:25 12:25 24:19
 24:20 44:5 55:19
 59:4 69:12 69:14
 69:18 69:21 71:20
 83:7
 Every-visit-fee
 69:14
 Everybody
 33:7 59:9 93:7 93:
 7 95:17
 Everybody's
 93:8
 Everyone
 37:12
 Everyone's
 13:7
 Everything
 59:12 92:10
 Evidence
 64:8 97:2
 Evil
 66:19
 Evils
 65:6 67:21 72:8
 Ex-officio
 4:20
 Examined
 39:20
 Example
 46:18 58:9 82:25
 Exceeded
 62:7 83:6
 Exceeds
 38:17
 Excess
 21:16
 Excitement
 34:16
 Exciting
 32:13 32:15 91:18
 92:2
 Excluded
 59:2
 Exclusion
 59:5 59:11
 Excuse
 63:1
 Executive
 34:24
 Exemplified
 35:24
 Exercise

35:22 36:7
 Exist
 30:14 30:18
 Existing
 19:17 47:23 85:18
 Exists
 30:11
 Expand
 51:19
 Expansion
 94:18
 Expect
 21:19 25:17 41:17
 Expected
 9:4
 Expects
 7:15
 Expense
 46:23 70:15
 Expenses
 53:2 62:5
 Experience
 24:19 26:14 94:24
 Experienced
 28:7 48:6
 Expert
 87:1
 Expertise
 35:14
 Experts
 68:12 72:12
 Explain
 47:4
 Explicably
 34:15
 Express
 5:17
 Expressions
 7:22
 Extend
 84:24
 Extending
 47:24 61:12
 Extends
 17:5
 Extension
 31:11
 Extensive
 58:10
 Extent
 67:15 94:14
 Extra
 46:21
 Extraordinary
 37:9
 Extremely
 11:2 22:14 41:3 48:
 8
 Eye
 52:7

F

F
 2:14 72:18
 Fabric
 82:16
 Fabrizio
 2:6 33:15 33:16 33:
 16 39:23 39:25 40:
 7 80:8
 Face
 19:25 40:23 82:14
 Faces
 15:22 17:11
 Facilitate
 66:20
 Facilities
 14:2 14:14 21:21
 32:3 53:1 53:17 78:
 6 78:9 91:16 94:8

5:4 13:23 13:25 14:
22 15:5 15:8 15:14
15:19 18:10 19:5
19:21 20:12 21:6
23:10 28:14 31:20
31:20 32:4 33:1 47:
10 52:12 53:3 55:
13 55:24 61:14 62:
5 75:2 81:18 93:17
96:7
Fact
39:13 42:20 44:15
44:16 44:25 59:6
61:17 78:23 79:15
83:5 83:23
Factors
39:12
Fair
36:18 82:7 89:13
Families
58:14 60:11 60:15
61:8 62:12 63:12
69:9 82:20
Family
37:14 55:1 57:22
58:1 58:6 59:19 59:
25 60:7 60:9 60:10
60:12 60:16 60:23
61:6 62:4 62:6 64:
12 84:23 88:20
Family-sustaining
37:14
Fantasies
66:1
Far
11:7 26:15 31:23
66:12 66:19 68:6
71:17 71:17 94:10
Fare
88:2
Fargo
25:11
Fashion
83:19
Fashioning
79:12
Fast
40:10
Fastest
37:21
Favorable
13:17 62:14
Feature
45:5
Fee
20:22 62:3 69:14
69:14
Feeds
63:11 66:4
Feel
30:6 67:22 85:16
Feeling
28:8
Feelings
43:1
Fees
61:14 70:3
Feet
18:15 60:18 79:25
Fellowship
62:20 63:1 63:9
Felt
34:14 46:19 53:12
95:23
FEMA
46:20 46:23
Fend
36:19
Few
71:18
Field
91:20
Fifth

6:4 64:21
Figuratively
66:23
Figures
64:17
Filed
41:14
Final
38:1 45:3 47:13 51:
11 51:13
Finally
9:9 72:22 92:1 92:8
Finaly
39:8
Finance
42:20 64:4 64:5
Finances
55:24
Financial
24:22 42:15 44:3
49:18 56:2 86:13
86:21
Findings
63:20 65:2 68:15
Fine
16:25 19:8 27:15
Finest
23:16
Finish
18:18 74:4 74:20
Finished
3:10
Firms
25:7
First
5:23 10:6 12:19 14:
18 16:1 16:2 17:14
17:17 17:18 24:11
26:2 26:5 26:12 27:
12 27:21 29:17 30:
3 42:1 48:25 50:13
50:24 51:1 51:22
52:9 60:21 63:23
68:2 72:22 77:6 77:
21 93:1
First-class
52:9
First-floor
16:2
Fiscal
82:24
Fit
11:22 14:8 66:14
94:11
Fits
15:12
Five
6:10 12:17 24:13
31:7 42:1 46:1 87:
14
Five-minute
87:14
Fix
44:23
Flag
3:19
Flags
82:11
Fleeced
70:25
Flexible
82:4
Flo
33:16 40:10
Floodplain
46:19
Floor
16:1 16:1 16:2 16:
2 17:10 17:14 17:
17 17:19 17:21 17:
23 18:11 18:12 18:
13 18:16 18:19 18:

22 32:1 60:21 60:22
Florindo
2:6 33:15
Floundering
41:6
Focus
74:1
Focused
81:11
Focusing
73:12 74:2
Following
4:18 68:22
Follows
5:23
Foment
36:12
Food
14:15 68:10
Fool
65:18
Force
29:12 38:9 74:25
79:10 79:13 82:3
91:22
Form
3:11
Formas
42:17
Former
51:8 60:19
Forms
3:24
Formulary
38:22
Forth
42:7
Forthrightness
35:24
Forties
15:12
Forward
49:20 55:7 84:6 92:
15
Fostered
66:1
Found
46:2 61:9 68:13
Foundation
28:11
Founded
81:14
Four
6:3 25:25 27:24 51:
5 63:20 65:4 72:12
Fourth
32:1 32:7 64:25
Frames
14:25
Free
54:5 82:23 83:2 88:
6
Friendly
13:10
Friends
50:23
Friendship
10:18
Front
8:17 13:20 14:23
17:11 21:17 43:22
Full
9:6 18:5 18:13 19:
5 23:10 32:4 53:16
Full-entertainment
32:4
Full-service
18:5
Full-time
23:2

Full-tourism
19:5
Fully
97:2
Function
21:24 56:17
Fund
52:24 71:22
Fundamental
36:2
Funded
60:10
Funding
41:5
Funds
30:15 38:25 47:7
Funny
12:15 28:12
Further
52:23 62:1
Future
34:20 35:12 49:22
55:14 55:15 69:19
74:17 81:24 92:16

G

Gain
36:5 38:24 47:4 70:
16
Gamble
85:9
Gambled
70:17 71:3
Gambler
58:3
Gamblers
57:13 57:15 57:20
57:21 58:14 59:2
59:7 59:13 85:23
86:11 86:23 87:3
88:1
Gambling
24:8 30:10 30:12
30:14 30:23 33:2
58:24 63:22 63:23
64:1 64:9 64:15 64:
15 64:20 65:3 65:6
65:9 65:13 65:14
66:3 66:7 66:11 66:
20 67:5 67:8 67:16
67:21 68:13 69:10
69:21 71:3 71:11
72:6 85:3 91:1 91:4
Gambling's
68:7
Games
85:13 85:15
Gaming
1:2 3:13 4:4 4:6 4:
15 5:9 5:11 5:13 7:
8 10:7 12:4 14:2
14:4 14:7 16:5 16:
8 16:11 16:12 16:
19 16:22 17:16 18:
10 18:14 18:19 18:
19 19:7 20:22 22:
18 22:21 24:20 25:
12 27:1 29:23 29:
24 30:4 30:7 31:18
31:21 32:1 33:21
33:22 34:11 34:23
35:6 35:11 35:16
36:2 36:6 36:25 37:
4 37:11 37:24 38:7
38:9 39:17 41:22
43:3 45:25 49:9 49:
23 50:15 52:20 52:
21 55:9 55:17 77:7
78:2 80:12 80:21
84:20 85:21 85:24
87:1 90:25 92:3 92:
21 93:2 93:20 93:
24 93:25 94:3 94:4
94:8 95:8 95:8 95:
12 96:4
Gaming's

24:22
Gannon
1:6 4:7 5:3 63:7
96:6
Gary
2:15 76:1 76:18
Gates
14:24
Gather
69:7
GED
81:18
Gem
33:5
General
6:6 6:14 35:9 39:9
44:22 63:16 77:25
Generally
28:2 44:13
Generate
38:13 42:1
Generated
44:4
Generates
55:17
Generating
48:18 95:19
Generosity
55:23
Gentleman
88:22
Gentlemen
50:14 88:12
Geographic
34:4
Get
8:23 8:24 27:10 52:
11 58:6 58:17 70:
23 89:14 90:11
Get-rich-quick
70:23
Gets
59:11
Give
9:20 10:16 12:2 19:
22 32:4 32:14 32:
15 40:11 76:7 82:8
87:14 89:12 90:17
Given
13:14 27:19 64:3
64:21 69:17 83:10
83:23
Gives
43:6
Giving
89:4
Glass
17:11 18:1
Glass-front
17:11
Go
13:24 13:25 19:11
20:15 30:20 58:6
68:6 71:22 85:23
94:23
Goal
68:25 74:24 77:25
84:8
Goals
77:22
God
9:21 76:8 90:18
Goes
22:5 50:20
Going
11:21 12:5 12:10
12:12 12:16 13:20
13:24 14:14 14:20
17:19 19:1 19:18
21:7 21:10 22:14
26:3 27:7 29:9 29:
12 30:10 32:21 40:

58:18 58:18 58:21
 58:22 59:14 59:15
 65:23 73:19 74:16
 74:21 75:19 84:18
 88:14 91:14 93:6
 95:10
 Golden
 88:22
 Golf
 23:11
 Gone
 28:2 86:17
 Good
 3:1 30:22 33:19 40:
 9 40:11 50:14 54:
 13 54:22 56:10 56:
 16 59:23 62:24 65:
 16 71:1 73:4 76:11
 78:25 89:12 89:19
 90:3
 Goods
 78:10
 Got
 20:2
 Gourmet
 16:25
 Government
 5:16 6:3 6:10 26:
 24 27:4 60:13 65:
 22 66:14 80:25 80:
 25 86:15 88:3 95:25
 Governmental
 36:25
 Governments
 38:24 81:1
 Governors
 63:25
 Grace
 62:20 62:25 63:1
 63:9
 Graduate
 77:3
 Grand
 32:5
 Grant
 84:4
 Granted
 31:11 48:23 78:21
 Grants
 52:22 52:24
 Grave
 66:23
 Great
 10:23 13:25 15:23
 18:2 19:6 32:8 36:
 16 54:13 82:15 88:
 19
 Greater
 11:14
 Greatest
 58:20
 Greed
 66:5 66:8 66:8 70:
 22
 Greed-driven
 66:8 66:8
 Greedy
 71:10
 Green
 8:18 13:9 16:6 16:
 7 21:25
 Grinols
 64:2
 Grocery
 69:17 70:18
 Gross
 70:22
 Grotevant
 4:22
 Ground
 80:1
 Groundless

65:25
 Group
 22:18 24:23 54:18
 54:19 54:24 55:6
 92:21
 Group's
 33:21 35:12 36:2
 Groups
 5:15 6:4 6:13 78:4
 Growing
 36:22 37:21 82:21
 Grown
 54:3 75:8
 Growth
 36:15 55:7 55:15
 83:25
 Guarantee
 67:16 94:23
 Guess
 72:22 81:24
 Guests
 50:16
 Guidelines
 7:10

H

Habit
 58:5
 Half
 25:18 52:21
 Hall
 1:6 24:8
 Hancock
 27:22
 Hand
 9:16 90:13
 Happen
 29:18
 Happily
 85:1
 Happy
 26:14
 Harbingers
 36:10
 Harborcreek
 84:16
 Harbored
 34:15
 Harm
 67:17
 Harmful
 66:16
 Harms
 71:15
 Harness
 23:20 23:24
 Haven't
 66:18 75:13
 Having
 8:14 29:11 29:16
 30:22 54:1 74:23
 Head
 84:25
 Heads
 88:19
 Health
 53:1 56:3 60:14
 Hear
 23:14 84:17
 Heard
 8:15 31:6 41:12 43:
 10
 Hearing
 3:3 3:7 3:12 3:17
 4:3 4:5 4:6 4:9 4:
 13 5:7 5:19 7:7 7:
 7 8:8 9:8 9:11 9:
 12 36:7 65:13 92:
 21 96:9 96:10
 Hearings
 1:4 4:1 5:10 5:10

5:14 7:12 42:22 77:
 15 77:15
 Heavy
 83:18
 Held
 22:18
 Hello
 50:13
 Help
 9:21 10:15 16:14
 16:19 38:20 53:21
 58:23 63:5 67:17
 70:8 70:9 70:24 76:
 8 82:2 90:18
 Helped
 55:23
 Helps
 29:12
 Hence
 83:14
 Her
 5:1 6:24 6:25
 Here
 3:10 3:14 10:7 10:
 22 14:1 15:21 19:4
 21:22 25:4 33:8 33:
 24 42:9 43:3 43:4
 44:12 50:20 51:12
 56:22 63:7 63:13
 73:18 74:16 74:16
 74:17 75:20 76:3
 77:5 78:14 80:24
 85:10 88:18 90:5
 90:23 91:21 92:24
 93:8 95:18 96:6 96:
 8
 Hereby
 97:1
 High
 24:3 64:8 64:17 67:
 4 71:25 73:12 82:
 21 83:19
 High-risk
 73:12
 High-tech
 91:20
 Higher
 81:10 83:12
 Highest
 36:1
 Highlighted
 18:20
 Highways
 37:20
 Hill
 2:10 54:18 54:21
 54:22
 Hills
 55:1 68:14
 Hire
 74:19
 Hiring
 74:2 74:11 74:24
 Hispanics
 75:15
 Historic
 24:8 24:9
 Historical
 38:3 77:2 77:3
 History
 47:22 74:8 80:2
 Hit
 40:8 87:12 87:14
 88:9
 Hockey
 43:19
 Home
 52:17 84:25
 Honorable
 36:8
 Honored
 45:7 50:15
 Hooked

65
 Hope
 202021922:
 7283123125
 253233334:
 22466521914
 Hopeful
 395318
 Hopefully
 11101319
 Hopefuls
 669
 Horse
 221146818
 Horsemen
 21202523626:
 19
 Horses
 1322
 Horton
 21576276276:
 97611761476:
 177618811187:
 12
 Hospitality
 1018
 Host
 41949459
 Hotel
 482546916
 Hotels
 86886961091:
 109159118
 Hour
 87
 Hours
 48134819725
 House
 615
 Household
 8819
 Houses
 1816
 How
 222910410
 4965623012
 7014818875
 8829411
 However
 13125518
 Human
 5224824
 Hundred
 2510
 Hundred-million-dollar
 2510
 Hundreds
 3715718724
 88178818
 Huntsville
 275

I

I'm
 126402614
 I-90
 15205510862
 ID
 999910
 Idea
 1223216512
 Identified
 5310745
 Identify
 1017314
 Identifying
 1414742
 Ignorant
 6515
 Ignored
 67126721

Illnesses
 64:11
 Ills
 93:23 95:7
 Illustrates
 82:13
 Immediate
 5:1 20:18 48:4
 Immediately
 46:12 49:9
 Immense
 35:15
 Impact
 21:14 22:13 41:13
 44:3 49:7 57:9 58:
 1 63:21 63:23 64:
 20 64:24 67:13 73:
 18 73:18 73:22 79:
 4 79:19 80:11 80:
 20 81:24 82:10 86:
 24 87:8
 Impacted
 47:1
 Impacts
 41:25 65:2
 Impeccable
 88:23
 Imperitive
 71:5
 Impetus
 34:21
 Implement
 45:1
 Implications
 83:22
 Implore
 42:10
 Important
 26:5 28:18 28:22
 30:7 37:6 41:2 43:
 5 45:2 96:1
 Impressed
 30:2 73:17
 Improvement
 77:13 79:6
 Improvements
 52:25 53:6 53:11
 In-kind
 61:19
 Inc
 72:25
 Incentive
 69:11 86:11
 Incentives
 69:5 70:3 70:4 85:
 13
 Include
 13:22 23:23 85:15
 Included
 68:4 82:7
 Includes
 16:21
 Including
 7:18 14:5 20:21 23:
 11 23:12 43:14 49:
 18 64:10 69:16 85:
 16
 Inclusion
 81:4 81:4
 Income
 37:14 65:12 69:10
 86:17
 Incomparable
 37:10
 Increase
 18:14
 Increased
 64:10 70:9 72:1 83:
 3
 Increases
 80:21
 Incur

Incurred 72:3
Index 71:23
Indexed 72:1
Indicate 8:18 8:20 8:21
Indicated 42:17 79:2
Indicative 36:1
Indirect 21:15
Individual 5:14 6:5 6:14 6:18 46:12 84:15 90:6 90:24
Individuals 71:18 91:9 91:19
Indomitable 36:18
Indoors 20:12
Induced 41:25
Industrial 36:15 50:10 54:8
Industry 19:16 21:25 22:1 22:2 22:5 22:6 24: 20 25:13 29:15 29: 16 29:23 30:4 30:5 41:1 41:4 41:7 43: 6 43:25 44:10 65:9 91:4 93:9 94:13 95: 2
Inessence 36:7
Inevitable 67:4 67:24
Inevitably 70:10
Infamous 67:9
Influence 56:3
Inforation 69:7
Information 39:10 46:3 46:19 49:12 57:11 69:15
Infrastructure 52:25 53:6 53:8 53: 11 53:21
Infusion 34:17
Ingestion 39:9
Inherit 36:1
Initial 6:23 33:11
Initiative 23:20 37:6 91:24
Inner 82:22 83:20
Inner-city 63:10 82:22 83:20
Innovations 68:22
Inordinant 26:11 36:18
Input 1:4 3:3 3:7 3:17 4: 1 4:3 5:6 5:10 7:6 47:4 77:8 92:20 96: 9
Inreach 82:5
Inside

14:13
Insist 7:16
Inspired 15:11
Instance 79:20
Instances 48:11
Instant 40:8
Institute 82:13
Insure 80:19
Integrate 43:5
Integrated 14:4 31:20
Integratin 39:11
Integrating 40:25
Integrity 35:25
Intend 17:15 25:23
Intense 14:4
Intent 77:24 77:24
Interest 10:11
Interested 91:19
Interesting 12:3 21:25 92:11
Interests 34:5
Interior 15:25
International 37:21 51:8 60:19
Internet 91:6 95:9
Internet-based 91:6
Interrupted 8:2
Intersection 37:19 55:10
Interstate 37:20 51:3 75:3
Intervention 69:9
Into 13:25 14:8 15:12 16:5 17:5 18:19 20: 15 31:22 34:18 34: 22 49:22 57:9 67: 18 72:7 72:7 78:13 91:14 92:10 94:11
Invest 44:6
Investigation 42:12
Investment 25:7 35:12 79:17
Investors 71:9
Inviting 33:20
Involved 24:21 37:7 55:3
Involvement 77:8
IP 86:3
Irrational 70:5

Irreproachable 35:25
IRS 69:24
Irvin 2:11 56:8
Isle 4:11 5:24 9:25 11: 1 11:6 11:25 12:19 13:13 14:6 21:20 21:24 22:17 24:5 24:21 26:8 31:5 32: 16 32:20 33:23 35: 4 37:5 37:11 38:19 41:12 42:7 43:14 46:1 47:14 49:24 51:1 51:6 51:9 51: 16 51:19 51:22 51: 25 52:5 52:13 53:4 53:7 53:14 53:16 53:22 57:9 60:4 61: 3 61:11 61:17 62:2 62:6 62:10 78:16 84:23 92:3 92:21 93:18 94:11
Isolation 82:20
Issue 46:13
Issued 47:17
Issues 6:21 29:18 29:19 30:10 30:11 30:13 46:4 47:6 48:3 64: 14 93:10 93:13 95: 14 95:19
Items 12:11
Its 5:24 34:24 38:17 39:19 51:20 53:17 55:4 65:7 65:23 70: 15 71:15 73:22 74: 8 74:25 83:10 83: 13 83:14 84:1 84:5 87:5 88:1 92:22 94: 6
Itself 13:23 15:5 15:10 37:7 77:23

J

J 2:13 62:19 63:3 64: 2
Jackson 23:24 23:25
James 77:2
Jane 2:9 40:2 40:15
Jeffrey 2:10 54:17
Jeffries 25:6
Jewel 43:15
Job 20:18
Jobs 19:15 21:15 21:15 22:3 22:6 37:15 41: 5 88:18 89:4 89:7 95:6
Join 3:20 38:2
Joined 90:11
Journal 65:1
Jr 2:11 4:21 56:9
Judge's

18:17
June 3:25 62:1 63:6 63: 24
Just 3:4 3:22 12:2 13: 24 20:10 21:17 23: 22 27:15 29:4 41: 12 49:12 49:14 51: 3 53:23 60:2 66:3 66:9 73:20 82:8 83: 15 84:1 87:24 90:5 90:13 92:8 94:15
Justice 61:1 85:5
Justifiably 38:15

K

K 1:19 97:9
Kane 5:1
Keep 26:21 61:18
Keeps 44:25
Ken 4:19
KENNETH 1:14
Kentucky 32:12
Kept 55:24
Kicked 42:22 92:6
Kids 27:23 28:2
Kind 21:6 27:3 72:9
Kinds 20:9 21:5 25:3
Kitchen 18:6 75:5
Know 32:7 42:14 44:14 52:19 57:1 77:11 77:14 77:17 86:21 91:5 92:6
Known 13:6 66:6 72:4 89:3

L

L 2:11 56:8
LA 23:13
Labor 79:15
Lack 95:6 95:6
Laden 37:25
Ladies 50:14
Lagging 34:18
Lake 11:23 20:1 86:3 86: 5
Lakes 36:16
Land 31:15 45:20 47:11 47:14 55:9 88:3
Landscaped 14:25
Language 81:19 81:21
Large

15:6 15:9 16:5 16: 13 17:23 27:7 55:9 86:22 91:10
Larger 81:7
Largest 25:17 47:21 54:10 74:7 81:7 81:8
Las 24:9 24:12 28:13 28:16 68:19 72:5 87:2
Last 23:19 24:25 27:18 45:2 51:5 63:6 64: 22 86:18 86:19 92: 18
Lasting 82:9
Lastly 27:9 53:25 72:4
Late 40:7
Later 90:12
Law 27:1 27:2 65:1
Lawful 67:2
Lawrence 84:12 84:14
Layoffs 95:3
Le 17:1 23:13
Lead 16:4 33:4
Leader 89:3
Leaders 36:25 85:15 89:3
Leadership 35:13
Leading 15:4
Leads 15:1 17:21 78:13
League 43:19
Leaps 37:2
Learned 41:13
Lease 61:12 61:24
Leased 61:16
Leasing 60:17
Least 33:4 57:12 65:24 67:3 71:25 86:10
Leave 8:11 9:4 17:22 88: 18
Leaves 26:13
Left 4:19 87:13
Legalize 65:8
Legalized 30:11 30:14 43:2 64:15 65:2 72:6 95: 12
Legally 67:6
Legislation 27:6 38:9 44:18 44: 21 44:25 45:1 45:5 67:8 93:12
Legislative

6:2 66:18
Legislature
44:16 93:11 94:2
94:6 95:15
Legitimate
71:8
Leonard
2:13 62:18 63:3
Less
48:6
Let
13:24 53:25 67:16
89:14
Let's
19:11 19:25 21:13
74:12
Level
15:23 91:8
Levels
71:24 72:1
Levied
71:20
License
4:10 5:24 6:7 31:8
33:22 37:1 37:4 38:
11 39:17 42:9 49:
23 62:15 78:21 84:5
Licensed
21:20 23:5 23:6 53:
2 78:6 78:6 78:9
78:9
Licensee
81:25 84:5
Licenses
5:11 77:17 78:11
80:13
Licensing
31:14 77:10
Lies
40:17
Life
28:3 50:6
Life-long
50:6
Lifetime
54:11
Light
8:18 8:19 8:21 8:
23 8:25 9:2 50:20
Lighting
16:9 18:21
Like
3:5 3:6 3:8 3:15 3:
19 5:3 10:6 10:9
11:22 14:10 14:14
14:19 20:15 25:15
26:1 27:15 32:10
32:14 32:17 33:25
46:16 49:14 50:13
50:18 50:24 51:17
52:18 54:22 58:25
59:8 66:9 67:9 69:
17 70:17 77:6 77:
19 77:21 79:8 79:
18 81:23 82:8 89:
21 96:5
Likelihood
38:12
Limited
36:14 46:16 53:5
64:10
Limits
8:12 65:10
Line
25:9 25:10 30:3 31:
2 79:2
Lined
15:1
List
59:5 59:6 59:11 67:
23 68:4 68:4
Listed
79:21

Listen
89:6 89:9
Listening
33:8
Lit
15:3 15:3
Litigation
31:10
Little
11:13 12:2 12:7 20:
10 20:15 21:13 22:
15 24:13 25:22 26:
17 27:10 27:15 31:
1 32:10 40:6 57:8
90:12 94:24 94:25
Live
17:6 19:7 34:6 60:
12 84:15
Lived
54:1
Liverpool
89:2
Lobby
17:20 17:22
Lobbying
85:14
Local
5:16 6:3 6:10 20:
23 26:24 27:4 45:3
45:8 52:10 52:21
60:13 65:22 69:23
73:24 75:7 76:23
78:14 78:19 79:10
79:14 85:4 85:21
85:23 87:5 87:9 88:
2 88:4 91:7 91:18
95:25
Locally
91:21
Locals
85:3 85:22
Locate
86:2
Located
4:7 8:16 12:3 55:
11 86:1
Location
35:3 61:8
Locations
91:24
Locker
18:7
Long
21:14 22:13 50:6
74:17
Long-term
21:14 22:13
Longer
8:3
Look
10:25 11:5 12:23
13:8 14:14 21:13
26:15 29:3 29:3 29:
10 30:8 31:1 32:17
49:20 80:23 84:6
92:15 93:21 94:19
94:20 94:22 94:24
95:21
Looked
51:10 79:20 82:1
Looking
11:13 18:19 21:25
79:4
Lorraine
1:19 4:25 97:9
Lose
84:24
Loses
58:3
Losses
70:1 85:3 87:4
Lost
87:8

Lot
43:23 82:17 89:7
93:13 93:22 93:22
Lottery
16:17
Lounge
17:9 17:24 18:3 18:
7 18:23
Low
16:9 83:17
Lower
60:25 95:3
Luck
54:13 72:22
Luckily
13:16
Lunch
83:3 83:6
Lust
66:5
Luxury
86:8 86:8

M

M
2:9 40:3
Machine
20:10 69:21 70:21
71:4 78:11
Machines
16:13 68:17 70:17
Macro
10:24 14:12
Made
42:16 45:7 51:13
69:2 93:23 96:7
Main
10:22 15:8 15:15
16:3 22:20
Mainly
85:20
Maintain
61:22
Maintained
61:11 61:15
Major
37:19 77:13 85:24
86:10
Majority
87:3
Make
5:24 7:25 13:18 14:
6 21:6 28:11 43:9
45:3 45:6 50:23 59:
10 66:24 70:18 75:
18 75:20 79:18 81:
23 82:7 84:7 88:13
88:13 91:24 94:21
Makeover
68:18
Makes
43:25 52:14
Making
5:4 9:5 19:21 24:
17 26:12 30:4 33:5
74:9 74:22
Mall
84:23
Man
89:12
Management
73:11 75:6
Manager
59:24
Managers
26:7
Mandate
70:16
Manifested
82:21
Many

8:14 23:12 34:18
37:7 43:13 46:4 48:
7 49:22 53:23 68:2
84:1 85:23 94:15
95:7
Maps
46:22
March
41:14
Marital
56:23
Markedly
37:2
Market
11:3 11:7 11:12 61:
16
Marketing
11:1
Markets
88:1
Marlin
2:7 45:14 50:1 50:5
Marriage
56:19 56:21 57:18
Married
56:24
Masi
2:12 59:18 59:20
59:23 59:24
Masse
9:17
Massive
95:3
Master's
63:7
Material
72:11
Matrix
11:22 14:9 19:10
20:14 94:12
Matter
38:18 42:20 88:13
Maximum
70:16
Maxted
84:13 84:14 84:15
87:17 87:22
May
3:9 6:21 8:10 10:1
25:9 37:5 38:5 38:
20 39:2 40:7 48:10
48:12 50:3 50:5 56:
14 59:21 62:22 73:
2 76:15 89:19 90:1
90:20 92:25
Maybe
91:20 91:22
Mayor
28:13 28:13 85:16
MBA
91:3
McCabe
1:14 4:19
McKain
10:17 54:24
McKean
51:7 54:19 55:2 55:
3 55:5 55:8 55:11
55:12 56:4
McKinley
83:9
Meals
82:23
Mean
19:25
Meaning
12:6
Meaningful
39:6
Means
19:6 36:5
Media

7:10 7:11
Meet
25:20 42:16 49:10
82:2 83:14 93:19
Meeting
10:9 49:3 49:12 49:
16 79:9
Meets
38:16
Member
4:20 52:19 76:20
76:21 77:11 88:16
92:1
Members
4:18 5:15 6:5 6:14
10:7 10:10 10:13
12:5 28:20 36:8 38:
8 57:22 58:1 66:25
Mentality
70:23
Mention
34:3 68:8 93:23
Mentioned
3:23
Mentor
56:22 56:24
Mentored
57:2 57:3
Mercilessly
70:25
Met
32:8 78:24 93:20
Metal
15:7
Methodist
56:12
Metro
23:19
Michael
1:13 2:14 3:2 72:18
Michigan
23:25
Michigan
24:1 86:5
Mickey
5:1
Micro
14:13
Microphone
9:5
Might
30:18 40:4 46:23
57:9 59:6 92:13
Mike
73:5
Miles
22:22
Milestones
49:17
Mill
60:1
Millcreek
84:23
Million
19:14 19:17 20:21
20:21 21:2 21:16
24:16 24:17 24:23
24:25 25:7 25:9 25:
10 25:15 25:16 27:
19 41:15 41:24 42:
3 42:4 43:16 44:6
53:9 53:11 57:16
58:12 58:17 58:18
79:16 86:18 86:18
86:20 87:10
Millions
37:18 65:20
Mind
77:19
Minimal
47:22
Minimize

62:25
Minneapolis
 23:22
Minorities
 73:15 73:25 74:11
 74:19 75:1 75:8 79:
 15
Minority
 73:8 74:14 74:19
 75:7 75:12 75:15
 80:16 81:4 81:6 81:
 17 82:20 92:9 92:12
Minors
 74:3
Minute
 6:19 87:14
Minutes
 6:8 6:10 6:12 6:14
 6:16 6:20 6:23 8:
 24 32:13 87:13 92:
 22 92:22
Missing
 75:21
Mission
 60:11
Mixed
 43:1 77:5
Mob
 71:11
Mode
 26:18
Model
 53:14
Moderate
 70:20
Modern
 14:2
Modifications
 47:8
Moment
 3:4 76:5
Momentum
 34:21 36:5 36:8 36:
 13
Monday
 49:3
Money
 58:4 58:4 65:18 70:
 17 71:3 71:22 92:6
Monitoring
 69:2 69:6 87:25 91:
 16
Month
 55:19 61:13 61:13
 61:23 63:12
Month-to-month
 61:13
Monthly
 55:20 61:14 62:3
Months
 27:24 62:1
Moral
 66:22 67:13
More
 8:1 14:4 17:3 25:
 20 44:22 44:24 46:
 23 61:23 65:15 66:
 12 69:14 69:15 71:
 17 72:7 83:17 85:
 25 87:13 95:7 95:23
Morning
 3:2 10:12 33:19 33:
 24 40:9 40:13 50:
 25 54:22 56:10 56:
 16 59:23 62:24 72:
 17 73:4 76:11 89:
 19 90:3 90:11
Morning's
 58:15
Most
 11:17 14:2 32:12
 32:15 37:6 38:5 45:
 2 46:19 46:25 48:

24 51:30 60:21 67:
 25 85:2 85:7 95:25
Mostly
 66:24
Motivated
 63:19
Motive
 71:13
Mountaineer
 22:20 22:25 23:3
 23:6 23:8 23:18 29:
 6
Moved
 63:4
Moving
 17:14 47:21 74:7
MTR
 22:15 22:18 24:22
 25:24 27:16 33:21
 34:23 35:11 36:2
 36:4 37:10 42:7 44:
 12 45:25 48:10 49:
 2 49:9 49:15 55:9
 55:17 65:21 67:12
 67:22 71:24 72:2
 74:23 78:15 78:19
 78:20 79:9 86:1 86:
 9 86:9 86:12 86:22
 87:25 90:25 92:3
 92:21
MTR's
 25:22 39:16 48:8
 49:23 55:16 56:2
 60:4 73:17 84:19
MTR/Presque
 61:3
Much
 11:7 13:14 38:14
 44:11 48:6 54:14
 58:22 62:16 67:9
 67:17 67:18 69:17
 70:11 70:14 73:17
 94:21
Much-needed
 38:14
Mud
 48:4
Muddied
 44:17
Multi
 40:25
Multi-billion
 40:25
Municipal
 38:23 52:22
Municipalities
 41:9 41:10
Municipality
 7:1 40:20 41:10 45:
 9 46:16
Must
 38:11
Mutual
 32:2
Mutually-beneficial
 49:21
Mutuals
 17:5 17:8
Myriad
 38:25
Myron
 82:19

N

N
 2:1 2:15 76:1
NAACP
 76:24
NAACPS
 79:21
Name
 3:2 6:25 7:2 10:3
 40:15 45:19 50:1

50:5 51:23 59:23
 63:3 73:5 76:18 84:
 14
Nancy
 2:8 45:14 45:16 45:
 20
NASCAR
 43:17
NASCAR-sanctioned
 43:17
Nation
 64:9
National
 63:23 65:12 76:24
 93:24 93:25
Natural
 13:4 22:11 38:4
Naysayers
 38:6
Near
 11:16
Nearly
 83:9
Necessarily
 23:15 28:3
Necessary
 9:9 47:8 48:19
Need
 9:6 14:6 27:5 61:7
 79:25 80:14 89:7
 89:10 89:11 92:5
Needed
 38:14 38:24
Needs
 25:20 27:23 30:25
 79:10 82:3 83:15
 87:25 91:23 94:18
Needy
 83:10
Negative
 63:21 64:19 64:24
 65:2 86:25 87:7
Negotiated
 53:5
Negotiation
 42:19
Negotiations
 35:2 42:23 51:19
Neighborhood
 47:5
Neighborhoods
 52:11 83:20
Neighboring
 51:6 85:25 87:6
Neighbors
 57:24
Neither
 79:22
Net
 69:23 70:16 70:18
 70:22 86:17
Network
 91:14
Nevada
 29:24 87:2
Never
 28:7
New
 10:4 28:6 28:8 34:
 1 40:25 41:3 41:8
 43:20 43:21 52:15
 53:24 55:13 69:2
 69:12 69:25 80:9
 85:10 86:4 91:10
Newell
 89:2
Newspaper
 63:17
Next
 9:5 21:10 25:17 33:
 14 40:1 45:13 54:
 17 56:8 59:17 62:

18 72:17 76:1 84:
 12 85:1 88:8 89:17
 89:24 92:20
NGISC
 68:3 68:15
Nice
 84:17
Night
 15:2 15:20
Nightclub
 17:9
Ninth
 5:8
No
 7:18 8:3 19:25 39:
 14 42:8 53:18 55:
 17 72:14 88:13
Nobody
 59:10
Noise
 48:18
Noise-generating
 48:18
Non
 21:17 48:17
Non-appreciable
 48:17
Non-racing
 21:17
None
 72:3 82:6
Nor
 39:14
Normally
 30:15
North
 15:16 15:17 23:19
 23:22
Northern
 20:8
Northwest
 11:8 33:19 35:6 44:
 12
Not
 3:16 8:2 12:13 12:
 14 20:7 23:15 28:3
 29:4 30:12 30:13
 31:10 34:19 35:14
 42:13 44:5 44:11
 44:18 49:1 52:7 58:
 22 64:10 66:18 67:
 2 67:5 67:18 68:8
 68:25 70:1 70:25
 71:2 72:2 72:6 74:
 12 74:15 75:19 80:
 17 80:18 84:1 85:
 16 88:24 89:3 92:
 13 94:5 95:3 95:9
 95:16 95:19
Notary
 1:20 97:9
Note
 82:23
Noted
 61:21 93:9 94:2
Notes
 97:3
Nothing
 9:21 65:15 76:8 90:
 18
Notice
 11:15 19:11
Noticed
 80:11
Now
 4:11 13:16 13:21
 14:10 14:11 20:15
 23:9 31:7 32:10 41:
 16 42:8 43:8 46:1
 52:9 57:13 63:11
 66:20 68:18 74:16
 74:18 74:22 75:20
 80:5 85:22
Number

26:21 29:14 30:21
 43:11 57:14 69:16
 81:21 83:2
Numbers
 19:12 42:3 42:6 58:
 8
Numerous
 49:18 67:20

O

Obey
 8:10
Object
 72:2
Objective
 71:2
Obligation
 67:22
Obligations
 67:14
Obscene
 71:10
Obtained
 31:9
Obviously
 25:2 42:5
Occupied
 60:23
Occur
 30:16 70:10
October
 13:11 31:16 41:20
 47:17 60:7 62:8
Odds
 65:17 71:1
Off
 3:5 15:18 23:8 32:
 5 42:22
Offenders
 71:13
Offer
 67:23 68:22 69:8
 70:21 85:12 85:25
 91:21
Offered
 47:7 58:23
Offering
 25:8 52:10
Office
 16:17 60:17 61:16
Officer
 1:13 3:1 4:3 8:10
 9:18 9:23 33:10 33:
 13 39:21 39:24 40:
 1 45:11 45:16 49:
 25 50:3 50:22 54:
 15 56:6 56:14 59:
 16 59:21 62:17 62:
 22 72:10 72:15 72:
 21 73:2 75:25 76:
 10 76:12 76:15 84:
 10 87:11 87:19 88:
 6 89:16 89:22 89:
 24 90:1 90:7 90:10
 90:15 90:20 92:17
 96:3
Offices
 16:23 18:8 18:9 18:
 17
Official
 34:25
Officials
 5:16 6:9 27:4 50:16
Offset
 67:17
Often
 58:6
Oftentimes
 58:3
Ohio
 22:23 22:24 33:25
 80:9 86:4 94:25
On-site

48:1
Once
14:7 17:22 21:8 29:
10 31:4 31:19 32:
20 32:21 39:18 75:
2 93:2 95:17 96:2
One
7:4 10:21 12:4 12:
6 14:2 23:16 24:11
25:6 25:11 26:21
28:17 29:14 29:22
30:19 30:21 30:23
32:15 37:14 45:2
52:15 55:19 57:11
60:9 65:9 65:14 66:
5 69:1 69:7 69:15
69:15 69:19 69:21
70:5 71:6 74:6 79:
22 79:23 79:23 80:
6 82:9 82:9 87:16
87:20 94:4 95:25
One-third
55:19
One-time
69:13
Ones
26:9
Ongoing
67:17
Only
29:12 35:15 38:20
48:17 48:25 51:21
58:16 66:19 70:18
71:5 74:12 78:20
78:24 88:24 89:4
95:12
Onset
37:23
Ontario
43:18 85:11 86:5
Open
16:5 16:13 16:14
17:16 17:21 33:8
59:3 61:19 95:20
Opened
47:10
Opening
17:16 31:18 32:6
Opens
17:12 72:2 78:17
Operate
25:24 31:3 63:5 81:
17
Operated
31:2
Operates
25:24
Operating
23:6 25:12 29:5
Operation
27:7 31:19 31:21
31:22 32:21 35:12
42:1 48:13 71:14
78:5
Operational
31:12
Operations
32:3 38:19 47:16
53:3 60:6 61:20
Operator
5:11 6:7
Operator's
4:10
Operators
71:11
Opinion
23:16 37:5 44:19
Opportunities
20:19 25:3 75:9 75:
22 91:8 95:7
Opportunity
14:19 32:19 36:11
37:13 40:12 44:7
45:23 50:19 54:23

74:15 74:18 75:19
75:21 75:22 79:6
80:16 82:16 84:1
84:8 86:2 88:22 90:
4 91:5 91:18 91:21
92:11 93:5 93:21
95:13
Optimistic
80:19
Ordained
62:25
Order
4:12 5:22 8:7 11:9
13:1 58:5 69:8 80:5
Orfield
82:19
Organization
75:4
Organizations
73:24
Original
23:13
OTB
32:3
Other
8:24 12:11 14:16
20:1 20:9 21:1 22:
12 23:12 23:14 28:
18 30:1 31:15 32:3
33:9 34:13 48:6 48:
12 51:10 55:25 57:
2 57:22 58:17 65:8
66:10 70:9 71:17
71:21 75:11 75:12
81:22 83:12 85:2
85:4 85:22 91:24
94:5 94:20 95:11
Others
58:10 59:6 92:24
Our
3:3 4:25 5:1 6:17
11:9 12:9 12:16 13:
21 14:11 14:22 15:
12 15:18 16:25 17:
15 17:18 20:20 20:
22 21:8 21:12 21:
22 24:5 26:8 26:16
27:21 28:11 28:14
28:23 29:1 29:2 29:
6 29:11 29:15 30:7
30:17 30:19 30:20
30:21 30:22 30:24
31:8 31:23 32:22
34:3 34:9 34:11 34:
13 35:9 35:15 37:
19 38:3 38:5 38:13
40:1 41:6 43:11 45:
13 46:20 47:14 48:
21 49:16 51:24 53:
18 54:17 56:8 57:2
59:17 60:9 60:16
60:24 61:9 61:12
61:13 61:19 62:11
62:18 64:20 64:24
67:7 67:24 68:8 71:
21 72:17 76:1 76:
23 79:11 80:4 80:5
80:9 80:25 81:1 81:
2 81:7 82:1 84:12
85:5 86:12 88:8 89:
17 89:24 92:18 93:
6 93:16 93:18 94:
24 94:25 95:21
Ourselves
30:2 36:20
Out
23:3 59:1 75:21 77:
18 84:22 86:23 94:
6 95:8
Out-of-region
86:23
Out-of-town
84:22
Outburst
8:5
Outbursts
7:18

Outdoors
20:12
Outlandish
65:17
Outlaw
66:14 66:15
Outlawed
66:19
Outlays
88:3
Outlined
67:7
Output
42:4
Outrage
66:22
Outreach
80:12 81:11 82:5
Outreaching
79:21
Outset
72:11
Outside
3:11 7:7 9:12 24:3
86:12
Outskirts
54:4
Over
12:9 13:15 17:25
21:1 21:15 22:6 23:
1 23:4 23:5 24:16
24:23 24:25 25:17
27:10 27:18 27:19
31:7 43:15 53:23
60:9 77:15
Overall
20:3 86:24
Overburdened
38:14
Overlooks
18:23
Own
24:7 28:12 42:3 84:
20 85:10
Owners
27:11 27:14 38:14
66:8
Ownership
78:5 78:7 95:23
Owens
49:4 55:9

P

P
1:13 4:21
PA
16:17 55:1 64:3 64:
5 65:7 67:7 67:22
72:7
PAGE
2:3
Panel
4:17 7:14
Panels
15:10
Pantry
63:11
Paper
29:5 51:8 58:15 60:
19
Papers
31:6
Parcel
55:9
Parcels
49:4
Parent
22:15
Park
43:15
Parking

15:17
Part
11:8 13:4 18:3 20:
3 20:13 21:18 21:
22 38:11 68:5 77:
10 78:12 78:13 93:
15 93:16
Parted
65:19
Participant
92:8
Participate
10:21 27:25 33:4
75:23
Participating
26:7
Participation
78:5 94:19 95:18
Particular
63:17 80:13
Particularly
46:15 77:21
Partner
23:20 23:21 79:1
Partners
60:17 60:24
Partnership
26:3 26:25 46:15
49:21 78:18
Partnerships
35:20
Parts
22:10 34:14 65:4
95:11
Pass
44:8 75:10
Passed
29:23 67:6 93:12
Passionately
63:14
Passive
66:10
Past
49:3 92:13
Pastors
56:22
Path
43:2
Pathologic
58:14
Pathological
57:13 57:15 57:20
57:21 58:2 58:23
59:2 59:7 59:13
Patio
15:24 17:12
Patron
69:22 70:24 71:20
Patrons
15:4 16:14 16:19
70:15 71:15 71:16
Patterned
7:11
Patterns
82:24 83:25
Paved
52:3
Paving
52:3
Pay
53:16 67:9 69:13
70:8 70:9 89:13
Paying
20:25 55:18
Payouts
70:20
Payroll
19:17
Peach
11:16 94:15
Penn

64:22 66:22
Pennbriar
51:23 52:1 52:9
Pennsylvania
1:2 1:7 3:13 4:4 4:
6 4:8 4:15 5:9 7:8
11:8 12:21 19:19
20:1 22:2 22:4 22:
7 22:24 26:4 27:2
27:2 30:1 32:25 33:
6 33:20 35:7 38:10
41:4 43:1 50:14 60:
10 63:16 73:9 76:
22 77:4 80:1 80:10
81:9 91:1 91:4 94:
7 96:4
Pennsylvania's
83:25
Pennsylvanians
36:17 83:22
People
10:17 11:24 13:14
17:4 17:25 19:13
19:15 20:5 23:15
26:20 27:9 31:5 32:
23 33:2 34:5 34:7
34:13 41:17 41:18
57:20 57:22 65:24
75:4 75:6 75:8 75:
9 75:21 76:25 79:
25 80:1 85:9 88:21
89:7 89:7 89:9 94:
17 95:23
Per
63:12 70:21 87:10
Per-machine
70:21
Percentage
71:1 71:25 81:9 82:
21 83:3 86:23
Perform
48:17
Performance
83:25
Performed
48:13
Period
8:25 62:7
Periods
38:3
Permit
12:25 13:1 47:19
Permits
47:16
Permitted
6:8 6:9 6:11 6:13
6:15 7:19 8:3
Person
59:4 65:14 72:6
Personal
69:15
Personally
48:20
Persons
8:9
Persuaded
43:8
Pertinent
65:4
Phase
17:15 17:18
Philosophy
25:23 25:25
Phones
3:6
Photo
18:18
Picture
59:10 63:18
PIDI
46:8 46:20 47:2 47:
7 48:16 49:6
PIDI's

94:21
Pieces
12:11
Pier
15:6
Pile
21:8
Pittsburgh
11:4 22:23 63:4 85:
9
Place
3:23 4:5 20:1 39:2
49:12 91:15
Places
66:17
Plan
13:21 14:12 16:3
47:14 79:5 79:19
80:14 80:14
Planned
18:12
Planning
85:1
Plans
5:12 12:7 16:2 35:
6 73:22
Plant
55:20 55:21 55:22
Play
34:6 36:18
Players
16:15
Playing
44:22
Plea
79:18
Pleasant
26:13
Please
9:11 9:15 9:25 72:
16
Pleased
11:11 48:8 51:14
Pleasure
9:14 50:9
Pledge
3:18 3:22 44:23
Plenty
25:19 25:19
Plus
54:7
Point
45:3 87:15 91:7
Points
83:3 93:8
Poker
24:10
Policing
69:1
Policy
71:16
Political
55:8
Politicians
67:22
Pollution
55:14
Poor
80:2 82:20 83:24
Population
30:9 34:4 36:21 64:
14 64:18 67:18 74:
13 74:14 75:7 75:
12 75:15 80:2 81:6
87:5
Populations
73:8 73:13 80:4
Porn
72:8
Port
76:22

Portable
17:10
Porticochere
15:7
Portion
60:21 92:20 94:9
Position
48:5 82:2
Positive
55:7 56:3 66:24 82:
2
Possible
39:4 59:12 69:2
Possibly
20:6
Posted
7:7 71:4
Posting
49:18
Potential
34:17 35:16 38:12
59:7 64:24 69:7
Potentially
68:21
Pours
48:11
Poverty
82:14 83:19 88:4
Play
66:5 66:25
Practice
66:16 66:21
Practices
36:3
Practicle
67:16
Praying
63:15
Pre
56:23 81:22
Pre-employment
81:22
Pre-marital
56:23
Predatory
71:14
Predecessor
76:3
Predicts
87:3
Preferred
72:25 73:6
Premium
16:8 16:11 18:19
Prepared
7:25
Prescribed
38:23
Present
3:21 5:12 14:20 55:
14 95:13
Presentation
5:25 10:2 33:11 33:
14 47:3
Presentations
6:1 6:2
Presented
6:22
Presenter
9:24
Presenters
6:18 7:17
Presents
65:1
Preserve
13:4
President
63:25 76:23
Presiding
1:13 3:1 4:2 8:10

9:18 9:23 33:10 33:
13 39:21 39:24 40:
1 45:11 45:16 49:
25 50:3 50:22 54:
15 56:6 56:14 59:
16 59:21 62:17 62:
22 72:10 72:15 72:
21 73:2 75:25 76:
10 76:12 76:15 84:
10 87:11 87:19 88:
6 89:16 89:22 89:
24 90:1 90:7 90:10
90:15 90:20 92:17
96:3
Presque
11:1 21:20 26:8 33:
22 37:11 38:19 41:
12 42:7 43:14 46:1
47:14 49:24 51:1
51:5 51:9 51:16 51:
19 51:22 51:25 52:
5 52:13 53:4 53:7
53:14 53:16 53:22
57:9 60:4 61:11 61:
17 62:2 62:5 62:10
78:16 84:23 92:3
92:21 93:18 94:11
Presure
4:11 5:24 9:24 11:
6 11:25 12:18 13:
13 14:6 21:24 22:
16 24:4 24:21 31:5
32:16 32:20 35:4
37:5
Press
18:17
Pretty
11:7 91:18 92:2
Prevail
7:16
Prevent
58:23 59:12 68:25
Preventing
71:6
Prevention
69:4 69:11 70:3 70:
4
Previous
79:11 80:7
Previously
16:4 52:3
Primarily
57:22 58:13 80:6
Primary
57:25 58:1
Principle
39:2
Principles
35:11
Prior
17:16
Private
54:1
Prize
19:19
Pro
42:17 95:18
Probably
20:5 52:19 57:3 58:
16 95:10
Problem
30:7 30:10 30:23
46:11 48:2 64:14
68:21
Problems
30:18 44:24 47:9
66:9 67:19 93:22
95:16 95:16
Procedures
67:6
Proceed
10:1 40:8 50:4 56:
15 59:22 62:23 73:
3 76:16 89:19 90:2

90:21 92:25
Proceedings
97:1 97:4
Proceeds
39:3
Process
6:17 8:6 10:19 26:
10 47:23 70:13 77:
10
Product
14:4 19:7 19:23 21:
22
Products
19:7 70:19
Professional
35:7
Professor
58:9 64:2 87:1
Profit
70:14 70:16 70:19
70:22
Profitability
86:17
Profits
24:17 24:25 25:2
71:10
Program
13:5 20:24 27:22
28:5 28:16 29:1 29:
2 29:3 29:6 29:17
29:21 30:6 30:7 30:
23 37:10 59:24 60:
24 73:10 73:12 77:
7 81:20 92:4
Programs
25:3 28:12 28:21
30:16 61:9 62:11
75:12 81:22 95:13
Progress
13:18 37:3
Project
10:11 10:16 11:21
12:14 12:22 12:23
13:8 13:9 13:10 13:
12 17:15 20:21 21:
2 21:5 25:14 25:21
37:15 46:1 47:1 47:
21 48:20 54:9 73:
16 74:3 74:10 74:
11 74:20
Projected
41:23
Projecting
21:14
Projections
41:24
Projects
38:25 41:14 46:8
48:7 74:7 74:8 75:
11
Prominent
44:22
Promise
40:10 41:4
Promote
55:6 71:8 78:1
Promotes
92:11
Property
38:8 38:14 41:5 49:
5 55:16 77:12
Proponent
34:11 90:24
Proposal
86:9
Proposals
67:23
Propose
47:4
Proposed
37:10 38:19 47:1
49:7 65:23
Prospects

34:16 84:2
Proud
21:7 52:15
Prove
35:20 39:6
Proved
35:15
Provide
19:15 38:13 41:8
49:11 60:14 65:22
75:14 81:18
Provided
34:23 36:4 46:6 46:
21 47:18 81:16
Providers
88:20
Provides
22:3 22:6 52:20 64:
16 73:21 95:12
Providing
46:3 61:7 80:15 89:
4
Provision
52:20 78:10
Proximity
34:4
Public
1:4 1:20 3:3 3:7 3:
16 4:1 4:3 5:6 5:9
5:13 5:15 6:6 6:15
7:6 22:19 42:22 43:
6 45:21 49:3 53:2
53:12 53:18 60:13
66:16 69:1 80:18
80:18 80:19 80:23
81:1 92:20 96:9 97:
9
Public/private
35:20 49:21
Publicly
22:18 44:5 63:19
Publicly-held
22:18
Publicly-traded
44:5
Purchased
61:2
Purpose
19:20 19:20 69:6
Purposes
10:8 69:24
Purses
38:1
Pursuant
4:14
Pursued
65:10
Pursuit
91:3
Put
12:5 20:24 26:20
42:6 59:1 59:4 59:
5 65:14 81:25 91:14

Q

Qualified
73:14 74:11 74:19
83:10
Qualify
70:1
Quality
4:22 74:3
Quantify
37:1
Quantum
37:1
Quarter
32:1 32:7
Quarterly
86:19
Question
46:11

Quick
48:8 70:23 87:17
Quickly
28:17
Quite
47:25

R

R
10:4
Race
22:20
Races
32:6
Racetrack
15:22 17:12 18:3
18:23 20:7 26:17
31:12 40:20 41:16
41:20 43:17 43:23
51:3 84:18
Raceway
23:25
Racing
11:10 12:19 14:3
17:7 17:16 18:17
19:6 20:9 21:17 21:
22 22:1 22:2 22:6
22:11 27:2 31:8 31:
22 33:1 37:24 41:7
84:19
Racino
41:23 85:19 87:4
87:8 88:1
Radius
70:11
Raise
9:16 67:9 90:13
Raised
6:21 49:6 63:4
Raises
82:10
Rammed
67:8
Range
24:18
Ranking
70:15
Ransil
2:13 62:19 62:21
62:24 63:3 72:14
Ratably
39:4
Rate
57:4 83:5 95:1 95:4
Rates
55:25 61:15 83:15
88:4
Rather
65:6 71:15
Rationale
70:6
Re
36:14
Re-emerges
36:14
Read
91:13
Readily
46:21
Real
20:25 28:8 53:16
80:15 84:8
Reality
34:22 48:24 84:19
85:19
Realize
43:3
Realized
48:10 52:2
Really
11:5 13:5 14:1 14:

6 14:11 20:11 24:
11 25:11 26:9 28:7
28:14 28:24 29:17
32:22 45:4 58:25
95:15
Realtors
20:24
Reasonable
54:5 56:1 83:15
Reasonably
71:1
Reasons
10:22 43:23 67:3
Receive
69:16
Received
12:25
Receiving
61:24 82:22
Recent
74:8
Recently
48:10
Recess
8:6
Recognition
10:16 30:18
Recognize
30:2 42:8 44:4 44:
14 93:9 93:12
Recommend
68:11
Recommendations
68:3 68:23
Record
3:25 34:10 38:19
60:3 61:4 69:22 79:
1 80:23
Recreate
34:8
Recreation
65:10
Recreational
38:4
Recruitment
73:25 74:2
Red
8:21 9:2 50:20 82:
10
Reduced
70:2 82:23 83:2 83:
6
Reduced-costs
82:23
Reducing
84:2
Reduction
38:8 77:12
Reed's
60:25
Refer
50:11
Referred
72:11
Refuse
8:9
Regard
40:4
Regarding
33:21 34:16 68:12
Regardless
42:10
Regards
91:17
Region
35:16 42:5 42:14
43:12 64:20 77:9
81:7 83:13 86:23
87:9 90:25
Regional
83:7

Register
69:15
Registered
3:16 5:20 9:15 69:
18
Regularly
34:8
Regulate
71:14
Regulated
29:16
Regulating
67:1
Regulation
69:4 71:7
Regulations
4:15 59:1 71:8
Regulatory
29:19
Reinvestment
25:2
Related
19:16 22:16
Relations
45:21
Relationship
27:3
Relatively
69:25
Released
63:24
Relevant
39:11 91:14
Reliance
83:18
Relief
38:15 41:6
Relocate
61:9
Reluctant
42:25
Remain
21:24 34:11
Remained
35:7
Remains
83:15
Remarks
6:25 7:5 92:23
Remediate
70:8
Remediation
69:9
Remember
30:20
Remind
3:8 33:25 38:7 86:3
Renaissance
36:23
Rendering
14:23 18:18 18:22
Reno
58:9
Repealed
67:11
Replacement
51:23
Report
64:3 64:25 68:3 73:
23 86:19 93:24 94:1
Reporter
1:20 97:9
Reports
63:21 64:7 64:17
64:19 65:4 68:24
72:12
Represent
40:18 40:19 43:10
44:1 73:5 80:17
Representation

78:4
Representative
33:15 33:16 33:17
39:22 39:23 39:25
40:2 40:7 80:7
Representatives
5:16 6:11
Represented
4:17 4:21 75:7 80:3
Representing
40:16 63:9
Reputation
88:23
Request
48:16 48:23 49:13
49:23 61:13
Require
13:1
Required
20:22
Requirements
47:12 49:17 93:19
Requires
83:18
Requisites
38:17
Research
57:8 68:15 70:11
Reservation
39:15
Reserves
25:19
Reside
45:22 54:25 60:1
Resident
48:15 49:4 49:11
50:6
Residential
56:1
Residents
46:25
Resides
7:2
Resoluteness
35:24
Resort
22:21 23:10 32:25
86:7 86:14
Resorts
85:24
Resources
46:17
Resourceful
39:7
Respect
29:19 29:22 30:3
Respectfully
7:19 38:7 49:23 68:
10
Respond
6:20
Response
48:4 48:8
Responsibilities
35:23
Responsibility
7:16 28:22 28:23
40:24
Responsible
68:5 69:1 69:3 91:
15
Responsive
92:23
Rest
28:24
Restaurant
17:1 17:24 23:14
54:7
Restaurants
15:25 23:16
Restoration

8:7
Result
39:9 57:4 58:5 70:
12
Resulting
47:13
Resume
8:7
Retail
54:7
Retired
63:6
Return
71:3 71:18 85:23
Revenue
24:16 24:24 36:6
38:22 41:23 45:4
61:24 65:21 83:13
84:21
Revenue-sharing
38:22
Revenues
38:13 41:9 44:2 45:
8 52:22
Review
29:24 29:25 46:20
Reviewed
48:21
Reviewing
77:16
Revised
48:16
Reviving
41:6
Revolutionary
68:18
Rich
65:17 70:23
Ridge
43:20
Right
4:19 5:1 8:17 9:16
11:15 11:16 13:21
14:10 24:2 29:7 29:
8 32:4 32:10 35:14
51:12 73:1 74:21
76:14 88:9 90:13
Rise
95:4
Risk
73:11 73:12
River
22:23 94:25
Rivers
1:15 4:19
Road
11:20 48:4 51:21
51:23 51:24 52:2
52:10 55:10
Roadmaster
50:8 51:18
Roadway
47:24 47:24
Roam
72:5
Robert
4:20 4:21
Role
4:2 44:22
Rolling
26:10
Roof
18:11
Room
3:12 7:7 8:11 9:12
12:13 23:23
Rooms
16:22 23:10 24:15
94:16
Rostrum
9:25
Round

Route
11:16 12:10 15:21
49:5 49:7 51:3 52:
10 93:5 93:5
RPR
1:19 97:9
Rules
7:6 48:25
Rumors
31:6 31:7 31:7
Run
24:14 30:5 67:18
Run-down
24:14
Rural
22:10

S

Safe
52:10
Safety
53:2
Sagging
34:19
Said
12:9 25:15 31:4 43:
8 44:9 58:16 59:14
64:13 80:8 92:14
92:24
Sale
91:7
Sales
16:17
Same
57:7 66:18 97:5
Sanctioned
43:17
Sanford
1:15 4:18
Sarah
60:25
Savers
56:21
Saving
62:3
Saw
58:9 66:14 83:1
Say
32:12 49:1 50:13
57:21 70:16 70:21
75:23 77:19
Scenario
84:22
Scenerio
85:2
Scenes
15:11
Schedule
48:21
Scheduled
45:13 56:8 59:17
62:18 72:17 76:1
84:12 88:8 89:17
89:25 92:18
Scholarship
28:12
School
63:6 77:11 81:2 81:
19 82:10 83:1 83:7
83:8 83:11 83:24
Schools
53:18 83:1 83:9 83:
20
Science
4:8
Screened
69:18
Seamless
31:24
Search
68:11

Seating
17:12 17:24 18:1
Seats
17:4 17:13 17:25
Second
6:1 16:1 17:19 17:
21 17:23 18:13 18:
22 24:5 26:15 33:
17 51:17 60:22 64:
1 78:13 81:8 81:19
81:21 82:6
Second-to-none
82:6
Secondly
68:10 71:19
Seconds
9:1
Section
4:16 52:2
Sector
80:19 80:24
Securities
49:19
Security
18:9 69:16 91:6
See
13:20 15:21 16:3
19:4 24:18 25:3 25:
18 28:17 28:24 32:
20 33:3 58:22 78:
22 88:21 93:6
Seen
15:20 15:25 64:17
75:9 88:17
Segregation
82:10 83:24
Segue
31:22
Self
28:8 71:7
Self-esteem
28:8
Self-regulation
71:7
Selling
45:4
Senate
64:4
Senator
40:3 40:3 40:5 40:
9 40:16 45:12
Send
27:24 28:5
Sense
35:14 35:19 36:18
43:9 43:25
Sensed
34:14
Sensitive
48:12
Sentence
87:16 87:20
Separate
63:20
September
31:9 62:2 62:8
Series
5:8 24:10 95:22
Servants
63:16
Serve
50:7 62:13
Served
85:11
Service
18:5 26:11 30:21
30:24 30:24 55:21
64:12
Services
52:25 53:1 53:19
60:14 60:15 61:10
78:10 91:7 91:21

Servicing
25:12
Serving
50:9
Sets
91:11
Setting
17:9
Seven
66:6
Several
16:18 28:21 42:18
Severe
82:14
Sex
71:13
Shaded
16:6 16:7 16:20 16:
24
Shall
52:24 76:7 78:3
Share
5:17 36:6 40:12 45:
4 52:21 60:2 75:13
79:15 86:5
Shared
80:20
Shareholders
27:11 27:14
Sharing
38:22 45:18
She
7:1 7:3 7:24
Shelly
12:15 13:24 14:10
14:17 19:3
Shocked
57:10
Shop
34:8 72:8
Shorter
8:25
Shot
40:11
Should
9:3 9:9 33:5 43:2
44:22 59:3 61:21
67:2 67:10 70:20
71:25 72:2 72:6 78:
21 78:21
Show
10:12 16:20 26:20
30:8 82:19
Showcase
75:18
Showed
10:17
Shown
10:11 52:13
Shows
18:18 18:22 86:19
Side
15:16 15:17 18:1
21:17 61:1
Sign
3:11
Sign-in
3:11
Signage
14:24 48:3
Significant
11:19 40:24 44:4
Significantly
61:15 62:11
Silver
92:5
Similar
7:12 70:6
Simultaneous
17:7
Simultaneous-cast

17:7
Simultaneously
5:12 35:10
Since
12:22 13:11 22:19
57:1 57:5 60:20 67:
20 71:5 72:2 78:24
79:4
Single
37:6
Sins
66:6
Siota
24:2
Sir
50:1 56:7 72:14 88:
7 90:9 90:19
Sit
11:7 11:15 33:24
Site
10:20 12:7 13:2 13:
3 13:15 13:19 13:
21 14:12 21:12 35:
16 46:5 47:16 47:
20 48:1 49:6 51:6
51:7 51:8 51:20 68:
14 86:3 86:10
Sites
51:10
Sitting
11:3 11:23 22:23
24:2
Situation
11:6
Skill
91:10
Slick
66:1
Sloppily
44:19
Slot
11:11 45:18 68:17
69:25 78:11
Slots
6:19 41:19 69:2 84:
21 84:25 85:10 85:
16 86:24
Small
23:25 46:15 54:3
89:1
Smaller
48:7
Smoking
66:4 66:11 66:16
Smoothly
47:25
Snowmaking
20:10
Snowmobile
20:9
So-called
65:9 65:11
Social
58:13 60:14 64:8
64:11 66:9 67:15
67:24 68:23 69:16
70:9 71:23 85:5 93:
22 93:23 94:23 95:7
Societal
87:9
Sole
42:13
Sole-applicant
42:13
Solution
30:13 64:16
Solutions
30:16 95:15
Some
19:11 20:7 40:4 40:
13 40:13 44:23 66:
15 74:22 74:23 77:
14 77:15 77:16 77:

16 78:17 80:25 81:
2 85:4 85:21 86:20
91:8 91:10 91:23
91:23 92:12
Someone
9:10 82:1 88:14
Something
29:4 59:3 63:13 82:
12 89:8 93:14
Sometime
31:25 32:6
Sometimes
27:9
Soon
39:2 65:18
Sorry
40:3 61:5
Sort
74:23
Sound
9:3 35:10
South
11:4 51:3
Southern
24:1 34:1 80:10
Spa
23:11
Space
17:22 27:21 27:25
28:15 60:18 61:16
62:3
Spacious
17:20
Speak
3:16 6:8 6:9 6:11
6:13 6:15 7:3 8:3
9:15 12:10 15:13
45:23 50:19 50:24
51:17 52:18 53:25
54:23 56:5 63:13
90:4 93:8
Speaker
6:24 7:21 7:23 8:
13 9:3 9:6 40:2 54:
17 56:8 59:17 62:
18 72:17 76:1 79:
11 84:12 88:8 89:
17 89:25
Speaker's
8:19
Speakers
5:21 5:22 6:3 6:5
7:4 7:13 7:17 8:2
8:15 8:24 33:9 45:
13 76:4 80:7 92:19
96:6
Speaking
9:4 54:18 56:11 59:
18 62:19 72:24 90:
23
Special
10:16 16:9 27:20
27:21 27:22 27:23
28:16
Specialize
73:8
Specific
56:17
Specifically
44:11
Specifications
51:24
Speedway
24:15
Spend
19:14 41:15 63:14
Spending
69:23 85:4
Spent
11:18 20:20 21:1
25:15 25:17 26:10
Spinning
66:23

52:13
Spite
95:1
Spoke
79:11 80:7 95:21
Spokespersons
6:12
Sponsor
66:21 92:5
Sports
32:13 43:18 95:10
Spouses
66:12
Spread
74:12
Square
18:15 60:18
St
77:2
Stability
42:15
Stabilization
21:3
Stabilize
55:24
Stables
75:6
Stadium
43:18
Staff
3:14 18:6 46:17 47:
4 60:24 61:22 75:5
75:6
Stage
17:10
Stairs
17:21
Stand
3:20 9:16 38:24
Standard
23:21
Standardbred
24:1 24:4
Standards
13:7 36:1 71:2
Standpoint
91:2 91:6
Start
3:3 3:18 13:12 21:
8 26:10 31:25 40:6
63:5 74:4 74:20
Started
22:25 23:3 23:8 24:
10 31:16
Startle
38:5
Startled
57:10
State
4:24 7:1 22:3 22:7
26:23 27:4 30:1 30:
5 33:14 33:17 34:
14 37:22 40:2 40:5
40:15 43:15 53:15
53:24 63:25 64:22
65:22 69:23 70:14
77:4 81:10 83:18
83:21 86:4 91:1 95:
2 95:24
State's
82:22
Stated
47:1
Statement
3:11 3:15 3:23 41:
14 60:2 67:13
Statements
3:9 44:3
States
52:23 65:8 66:16
71:17 85:22 85:25
Statewide

5:8 41:5 44:13 91:
12
Stating
6:25
Statistics
30:8
Stay
43:4 50:20
Stealing
58:4
Steel
95:2 95:4
Steeled
35:8
Stenographer
4:25
Stenographer's
8:1
Sterrettania
55:10
STIEDA
50:12 52:19 53:4
53:7 53:10 53:14
Still
42:10 44:10 81:3
85:23
Stop
8:22 9:4 24:14
stoplight
8:16
Stores
69:18 70:18
Strata
34:6
Street
11:16 24:3 27:10
49:5 94:16
Strength
86:13 86:21
Strengthen
60:11
Strengthened
79:20
Strengthening
56:19
Stress
49:14 73:20
Stretch
48:24
Strict
29:20
Strictly
7:9
Striking
65:16
Strong
11:2 22:14 28:10
29:20 83:23
Stronger
80:14
Structure
15:6 15:7 15:10 18:
12 18:13
Structures
14:24
Student
60:23 83:10
Students
82:22 83:2 83:10
Students'
83:14
Studies
57:19 58:10
Study
63:24 64:23 73:18
79:5 79:19 80:11
81:24 93:25
Style
16:5 17:2
Subject

4:9
Submissions
68:5 68:20
Submit
3:15 33:21 63:20
87:20 87:23 89:21
Submitted
3:9 3:24 12:18 60:3
22:20
Subsidiary
22:20
Subsidies
86:16
Substantial
25:1 55:18
Substantially
83:12 84:25
Subtract
65:12
Suburban
81:1
Succeed
28:4 29:9
Success
35:11 54:14 91:25
Successfully
53:5 53:23
Such
39:3 70:13 71:7 71:
16 82:24
Suggest
44:3
Suitable
61:8
Suites
23:11
Sum
6:20
Summarize
32:14
Summer
20:4
Summit
10:14 10:14 45:17
45:22 45:24 46:16
47:11 48:14 49:16
50:6 50:8 50:10 50:
25 51:1 51:11 51:
12 51:14 51:15 51:
18 51:20 52:14 52:
16 53:12 54:1 54:
12 74:6 75:3 85:19
87:4
Summit's
48:9
Supervisor
48:15 50:7 50:25
74:6
Supervisors
47:15
Support
16:21 16:22 18:6
18:9 45:5 58:5 58:
13 60:6 60:15 61:8
61:19 77:20
Supporter
78:14
Supporting
16:15 18:5 39:16
Supportive
61:6
Suppose
57:17
Sure
12:6 26:12 30:4 40:
22 45:6 59:10 74:9
74:22 75:20 81:23
82:7
Surrounding
35:3
Surveillance
18:9
Sustained

38:2
Sustaining
37:14
Swear
9:19 76:6 90:11 90:
16
Swore
76:3
Sworn
7:4 9:17
Symbiotic
27:3
System
43:15 81:2 83:8
Systems
72:25 73:6 81:3 85:
6

T

T
1:14
Table
85:13 85:15
Take
9:11 10:24 14:11
27:22 32:10 71:17
Taken
15:11 26:13 27:12
27:13 97:3
Takes
13:5
Taking
4:5 5:20 13:19
Talk
11:20 14:20 22:15
25:22 27:15 40:10
73:21 73:22 77:21
Talked
16:4 93:22
Talking
12:4 12:15 13:13
20:17
Talks
73:23
Tall
80:5
Task
7:23 8:1 40:25 44:
15 67:1
Tax
38:15 41:5 65:15
69:10 69:24 71:20
77:12 83:17
Taxes
21:1 38:8 53:17 54:
5 70:2 70:4
Taxing
70:7
Taxpayers
58:19
Teach
28:5 30:17
Team
21:4 21:4 43:19
Technological
68:18
Technology
69:3 70:1
Ted
10:4 19:2 34:25 60:
6
Tell
40:22 42:24
Tells
87:13
Temptation
68:1
Tenacity
36:19
Tend
71:8 71:16

Tends
71:11
Term
21:14 22:13
Terms
43:9 43:25 45:8 61:
12 91:12
Terrace
17:24 17:25
Terrace-seating
17:24
Tested
38:18 68:19
Testified
64:6
Testimony
5:20 9:19 33:21 39:
5 68:11 76:6 90:16
Than
8:3 9:1 25:20 34:1
61:23 65:7 65:15
71:15 71:18 72:7
80:9 81:7 81:10 83:
12 86:23 90:12 95:
7 95:23
Thank
5:3 9:13 9:23 10:6
10:10 10:13 14:18
14:19 19:3 33:7 33:
8 33:13 33:20 39:
24 39:25 40:14 45:
10 45:11 45:19 45:
22 49:24 49:25 50:
18 54:14 54:15 54:
16 54:23 56:5 56:6
59:16 62:15 62:17
72:9 72:20 75:24
75:25 76:10 76:17
77:6 84:9 84:10 88:
5 88:6 88:11 89:15
89:16 89:21 89:22
92:2 92:17 93:2 93:
7 95:17 96:2 96:5
Thankful
32:19
Thanks
36:22 90:3
Theme
15:13
Themself
59:5
Themselves
95:16
There's
3:10
Therefore
7:18 67:10
Thereof
72:12
Thing
29:7 29:8 57:7 82:9
Things
92:23 96:1
Think
11:2 11:19 12:19
13:7 19:18 21:6 21:
23 22:9 22:13 27:
20 28:18 29:21 29:
25 65:16 65:20 77:
9 79:5 80:7 82:6
82:13 86:7 86:8 91:
3 91:7 91:12 91:17
92:1 92:9 93:11 93:
14 94:6 95:14 95:25
Thinking
55:7 64:16
Thinks
72:3
Third
6:2 18:16 26:23 52:
18 55:19 64:19 68:
17
Thirdly
71:23

Thompson
87:2 88:9 88:10 88:11
Thorough
42:11
Thoroughbred
11:10 14:3 22:11
24:5 32:6 33:1 51:2
Thoroughly
42:18
Thoughts
5:17 40:13
Thousands
34:7 34:7 37:24
Three
6:15 6:19 8:24 27:
13 37:19 49:13 70:9
Three-minute
6:19
Through
3:6 10:19 19:11 28:
3 31:13 31:14 34:
23 41:16 41:20 41:
25 61:24 62:2 62:8
67:9 69:1 78:10 91:
13
Throughout
9:7 10:15 15:13 21:
23 22:3 23:7 35:1
73:7 78:7
Ticket
16:17
Tier
26:15
Tight
92:6
Time
6:20 7:5 7:24 8:4
8:12 8:15 8:19 8:
20 8:21 8:25 13:15
26:11 31:1 32:11
38:3 38:18 45:18
48:12 54:16 57:1
61:12 63:14 63:14
72:22 74:17 79:2
84:24 89:20 92:5
92:14
Time-sensitive
48:12
Time-tested
38:18
Timer
8:16 40:6
Times
35:2
Timetable
37:2
Title
68:12
Today
3:10 4:2 5:7 5:21
8:16 9:15 14:20 23:
1 23:5 24:16 36:7
39:6 45:23 63:13
72:22 77:5 84:2 92:
24 96:6
Together
20:25 81:25
Told
28:3
Tom
43:20
Tomorrow
84:3
Too
40:8
Took
3:23 10:8 23:1 23:
3 49:12
Tootmill
51:21
Tot
71:22

Total
14:7 19:21 21:16
25:14 41:24 53:8
62:5 74:12 83:13
87:7
Totally
14:3 31:20
Tourism
11:17 11:22 11:24
14:8 19:5 19:10 19:
19 19:23 20:13 33:
6 43:11 43:24 94:
12 94:13
Tourist
43:13
Tourists
19:14 68:8 85:17
Tow
64:7
Towards
55:21
Town
71:6 84:22 94:24
94:25
Township
10:14 10:14 10:17
45:17 45:22 45:24
46:16 47:11 47:24
48:14 49:16 50:6
50:8 50:10 51:7 51:
15 51:18 51:20 52:
1 52:16 53:12 54:2
54:3 54:4 54:13 54:
19 54:24 55:2 55:3
55:5 55:8 55:11 55:
12 56:4 60:1 74:6
75:3 84:16
Township's
51:24
Townshp
52:14
Track
15:24 22:20 23:21
24:1 24:4 24:6 69:
21 79:1
Tracking
70:13
Tracks
20:8
Traded
44:5
Trades
73:15
Traffic
46:9 47:1 47:3 47:
6 49:10 88:2
Tragic
70:12
Train
56:22 91:22
Training
73:7 81:16 81:22
Traits
35:17 92:12
Transcript
97:5
Transform
34:22
Transition
37:1
Transitioned
47:25
Travel
19:16 34:8
Travel-related
19:16
Travelers
37:25
Treasurer
4:24
Treatment
55:13
Tree

14:25
Trek
10:8
Tremendous
10:18 13:18
Tri-state
23:17
Tried
94:10
Trigger
69:21
Trippers
85:21
Troutman
1:19 4:25 97:9
Truck
24:14
True
32:25 33:3 33:5
Truly
37:23 54:9 83:21
94:1
Trustee
77:1
Truth
9:20 9:20 9:21 76:
7 76:7 76:8 90:17
90:17 90:18
Try
67:23
Trying
45:1
Turn
3:5 19:1
Turns
9:2
Two
32:13 43:11 49:4
67:3 67:5 69:10 69:
16 70:8 79:21 80:
18 83:8 87:13
Typical
57:6
Typo
61:4

U

Ultimately
38:10 42:24 65:23
Unanticipated
47:9
Uncontrolled
95:11
Under
14:21 18:25 19:1
25:24 31:2 31:3 37:
9 38:22 60:5 72:6
78:2 78:11 80:3 80:
3
Under-represented
80:3
Under-utilized
80:3
Undergone
68:17
Undermining
84:1
Underprivileged
82:18
Underscore
38:20
Understanding
39:1 39:1
Undertaking
41:3
Unemployment
95:1 95:4 95:6
Unenviable
67:1
Unions
21:3 73:16 74:9 79:

15
Unique
34:4
United
56:11
University
1:6 5:4 63:8 77:4
87:2 96:6
University's
4:7 5:5
Unless
30:14
Unscrupulous
71:10
Unswerving
35:14
Until
3:25 5:19 31:11 50:
20 61:8 95:3
Unyielding
36:19
Up
3:25 6:8 6:10 6:11
6:13 6:15 6:20 6:
20 8:20 10:8 10:12
13:20 14:11 16:13
17:12 28:19 32:11
33:9 42:9 44:8 48:
3 49:11 50:20 72:
23 75:3 75:5 75:8
78:17 79:3 87:18
92:22 93:3
Up-to-date
49:11
Updates
68:15
Uphold
65:7
Upon
8:7 34:7 38:11 51:
25
Upset
27:10
Upside
38:4
Urban
76:13 76:19 79:7
81:13 83:21
Us
5:5 8:12 8:14 27:
21 28:15 28:24 29:
12 32:4 38:2 46:6
46:20 46:24 51:10
52:14 82:16 87:16
89:14 90:12 96:6
96:8
Use
7:24 85:20
Used
7:12 15:13 52:22
52:24 69:20 69:22
Users
55:25
Using
20:23 21:21
Utilitarian
85:20
Utilized
78:8 78:11 80:3

V

Vacant
55:16
Vaction
84:24
Value
61:16 62:5 65:11
Valued
49:15
Values
88:3
Variables

39:11
Varied
52:16
Variety
85:25
Vault
16:21
VEE
23:13
Vegas
16:5 24:9 24:12 28:
13 28:16 68:19 72:
5 87:3
Vegas-style
16:5
Venue
14:7 17:17 40:20
43:24
Venues
14:5
Very
11:11 11:19 13:16
13:16 15:20 17:19
17:23 24:11 26:4
26:5 26:13 27:7 28:
10 28:17 28:21 28:
21 29:16 29:16 29:
20 30:6 32:19 43:1
43:4 44:15 46:2 54:
10 54:14 55:3 55:
18 56:3 62:16 64:
23 66:5 72:19 73:
17 80:18
Vibrancy
34:14
Vice
76:23
Victimizing
66:8
Victims
69:7
Videos
32:15
View
17:6 30:2
Views
15:23 18:2
Virginia
10:5 22:22 29:25
Virtually
53:18
Visionary
35:5
Visit
34:8 69:14 69:19
71:20 84:23 85:1
Visited
89:1
Visitor
69:12
Visitors
43:16
Vitality
34:17
Vitally
34:21 38:24 38:24
Vitally-needed
38:24
Vocal
7:22 38:6
Vote
42:25
vulnerable
67:25

W

wagering
95:10
waived
62:3
wall

37:25
walls
16:9
walnutcreek
13:6
want
10:13 10:24 25:22
31:1 33:7 40:14 50:
23 60:2 73:20 74:1
82:6 89:8 93:1 93:
7 94:21 95:8 95:17
96:1
wanted
92:2
wants
44:6 94:11
warning
87:15
warnings
67:20
wastewater
55:13 55:17 55:22
watched
28:25 54:2
waters
44:17
way
33:4 43:6 75:5 78:
17 78:18 88:15 89:
14 94:7
ways
30:23 66:13
wealth
74:12 75:14 75:14
91:5
website
7:8 68:13
weekend
20:8
weighting
39:10
weirton
95:4
welcome
9:6 33:19 54:12
welcomes
51:15
welcoming
96:8
welfare
35:9 58:6 63:15 65:
7 73:9 85:6
well-being
79:16 82:17
well-diversified
54:8
well-exceeds
38:17
well-regulated
30:5
well-run
30:5
wells
25:11
wesley
56:11
west
10:4 22:21 22:22
29:25
western
4:23 76:22 81:9
wetlands
12:24
whatnot
91:16
wherewithal
42:15
whether
30:11 39:19 43:1
64:14 80:24 95:8
95:18

which
7:1 7:24 13:21 13:
22 14:24 14:25 15:
7 15:10 15:12 15:
16 16:8 16:10 16:
13 16:15 16:21 17:
1 17:4 17:5 17:11
17:13 17:25 18:23
21:9 22:5 23:14 32:
12 36:8 37:7 37:17
38:15 42:21 42:21
43:14 44:2 50:11
52:16 52:20 53:11
55:11 55:19 56:18
57:6 60:12 63:6 63:
10 65:1 68:19 80:
20 92:7
while
28:22 35:9 41:19
who
3:14 3:16 4:22 8:9
9:10 9:15 10:7 10:
10 10:17 19:15 26:
9 28:2 29:25 49:4
56:24 57:6 57:20
58:10 59:6 59:9 65:
16 65:24 75:8 75:9
75:21 80:1 85:3 90:
24 91:19 93:8 96:7
whole
9:20 17:14 25:13
26:10 53:13 53:15
76:7 90:17
wholeheartedly
39:15
whose
7:2 60:11 71:17 79:
25
why
10:22 63:19 66:18
82:15 85:9
wide
24:18
widening
49:7
will
3:3 3:18 4:1 5:14
5:19 5:22 5:24 6:1
6:2 6:3 6:5 6:19 6:
24 7:3 7:4 7:9 7:
19 7:25 8:2 8:3 8:
6 8:18 8:20 8:21 8:
23 8:24 9:3 9:25
10:25 11:15 11:20
13:22 14:1 14:8 17:
17 19:22 21:24 23:
22 23:22 24:5 24:
21 25:16 26:4 27:
14 30:1 30:8 31:3
31:21 31:21 31:24
31:25 32:4 32:16
33:2 33:14 35:20
37:1 37:11 37:13
37:17 38:1 38:2 39:
6 39:9 40:8 41:19
41:20 42:1 44:3 45:
6 45:13 45:18 49:7
52:9 53:16 53:17
53:21 53:22 54:17
56:10 57:12 57:15
57:16 59:18 62:19
68:6 72:3 72:24 77:
14 80:12 80:19 84:
21 85:6 85:10 85:
15 85:20 85:22 85:
23 86:3 86:24 87:4
87:10 94:23 95:5
william
66:22 87:1
willing
37:12
win
28:9
windsor
85:18
winnings
69:23
winter

13:15 13:17 20:4
20:6
wisely
65:18
wish
28:11 54:13
within
7:1 21:10 23:18 40:
17 56:1 70:10 73:
25 74:10 75:4 85:7
97:3
without
64:15
witnesses
2:3 9:17 9:22
women
75:17
won't
74:16
wonderful
54:5
wondering
20:5
work
11:12 11:14 12:12
13:17 19:16 20:20
21:2 26:1 26:17 26:
25 27:5 27:6 27:23
28:4 29:12 32:22
32:23 34:6 36:19
44:23 47:17 47:20
48:12 48:16 48:18
48:21 52:6 55:1 57:
20 60:13 73:10 73:
15 74:3 74:25 77:
17 78:3 79:2 79:10
79:13 82:3 89:13
91:22 94:14 94:17
worked
73:9
workers
21:11 41:18 41:20
working
12:21 13:9 13:14
21:12 21:20 31:5
31:13 31:14 45:25
46:7 55:6 73:8 73:
13 73:23 74:10 75:
4 75:6 79:3 80:2
81:15 84:6 88:16
88:21 89:11 92:15
95:24
world
23:11 24:7 24:10
25:6 25:13 88:24
world-class
23:11 24:7 25:6
worms
65:18
worse
66:19 67:12
wrap
6:20 8:20 87:16
wrapping
87:17
wrestling
81:3
write
14:12
written
3:9 3:10 3:15 3:23
61:4 68:4 68:20 89:
21 92:10
wrong
87:12
wwfamily.org
68:13

Y

Year
19:14 19:22 20:12
23:7 25:17 41:17
41:19 43:16 58:12
81:15 86:19 87:10
Year-round
19:22 20:12
Years
12:17 12:20 23:19
24:13 24:25 27:18
31:7 36:21 37:8 42:
1 42:19 46:1 48:5
49:22 51:5 54:2 63:
11
Yellow
8:19 8:23 8:25 16:
24
Yes
12:9 12:12 33:12
42:25 50:2 56:13
56:17 62:21 76:9
90:9 90:19
Yet
43:24 44:9 66:12
67:12
York
34:1 53:24 80:9 85:
11 86:5
Young
91:2
Yourself
10:1

Z

Zafiropoulos
89:18 89:20 89:23
Zebra
69:17 69:20
Zoning
45:21 47:11
Zurn
1:6 4:8

X

X
2:1