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PENNSYLVANIA GAMING CONTROL BOARD

HEARING ROOM 1 NORTH OFFICE BUILDING HARRISBURG, PENNSYLVANIA

THURSDAY, DECEMBER 1, 2005, 10:24 A.M.

BEFORE:

THOMAS DECKER, CHAIRMAN
MARY DIGIACOMO COLINS
WILLIAM P. CONABOY
JEFFREY W. COY
KENNETH T. McCABE
JOSEPH W. MARSHALL, III
SANFORD RIVERS
DENNIS WOLFF, SECRETARY OF AGRICULTURE
ROBERT P. CASEY, JR., PA STATE TREASURER (via telephone)

HILLARY M. HAZLETT, REPORTER NOTARY PUBLIC

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1	CHAIRMAN DECKER: Let me call the meeting
2	to order and start by apologizing for being 25
3	minutes late. We had some last things come up at the
4	last minute we needed to deal with in the Executive
5	Session.
6	I would like to welcome all and the Board
7	Members to this public meeting today. Do I hear an
8	echo today or is it just me? Okay.
9	A quorum of the voting members of the Board
10	are present and, therefore, this meeting is
11	officially called to order. Please note that
12	Treasurer Casey is participating by phone today.
13	Treasurer Casey?
14	He will be on. In addition, Craig Fajt is
15	unable to attend today, but Mark Morabito from the
16	Department of Revenue is here representing Greg.
17	As always, let me ask the members of the
18	Board and the audience to turn off their cell phones,
19	blackberries and other electrical devices because
20	they interfere with the sound system.
21	Please join me in the Pledge of Allegiance.
22	TREASURER CASEY: Hello?
23	CHAIRMAN DECKER: Is that Bob? Great. Page 3

- 24 Welcome, Treasurer Casey.
- 25 (Pledge of Allegiance.)

- 1 CHAIRMAN DECKER: Thank you. A couple of
- 2 announcements. The first is to confirm a press
- 3 release that I believe we put out on Monday and that
- 4 is that we are -- we're not extending the deadline
- 5 for the permanent license applications, which as you
- 6 probably know is December 28th, 2005.
- 7 Can everybody hear me now? Can you hear me
- 8 now? December 28th, 2005 is the deadline for filing
- 9 applications for permanent licensing, Category 1, 2
- 10 and 3s. Okay. We're not extending that date. That
- 11 is a Thursday. It's the Thursday before New Years.
- 12 All right. That's the date people have to file their
- 13 applications.
- 14 The second announcement is I want to
- 15 congratulate Secretary Fajt, who is not here, for his
- 16 birthday yesterday. He's 61. He looks amazingly
- 17 good for 61.
- 18 Let's see. By way of sort of an
- 19 announcement, the Board, as is our case, our usual
- 20 case, held an Executive Session to discuss personnel
- 21 matters, specifically potential candidates for

- 22 positions with the agency. No business or decisions
- 23 were made -- no business was conducted or decisions
- 24 made during this session.
- 25 Our first action item this morning is

- 1 approve, again, as we usually do, the transcript of
- 2 our last meeting.
- 3 May I have a motion from the Board to --
- 4 COMMISSIONER MARSHALL: So moved.
- 5 CHAIRMAN DECKER: Second?
- 6 COMMISSIONER McCABE: Second.
- 7 CHAIRMAN DECKER: Any comments?
- 8 All those in favor, please indicate by
- 9 saying aye.
- 10 COMMISSIONERS: Aye.
- 11 CHAIRMAN DECKER: Motion passes.
- 12 Please, again, note that the minutes will
- 13 be available on our website and that this meeting is
- 14 being recorded by a stenographer.
- 15 Let's start -- we would like to start new
- 16 business with our executive director's report.
- 17 Again, we're going to try to do this at every
- 18 meeting, to have a discussion about the activities
- 19 that are going on that the public doesn't see. So,
- 20 Anne, can you come up, please?

- 21 MS. LaCOUR NEEB: Good morning, Chairman
- 22 Decker and members of the Board. I just want to give
- 23 an update on some of the things that have been going
- 24 on.
- 25 Basically, we have done a few things lately

- 1 in trying to finish out the compliments of the
- 2 different directors divisions. We've interviewed
- 3 some additional people. We're making some progress
- 4 with -- this is not working. Well, it doesn't sound
- 5 okay.
- 6 Anyway, we've made some progress with some
- 7 of the candidates. Mike will give you the
- 8 recommendation for employment today.
- 9 We have also worked with the human resource
- 10 division. We have made some progress in doing our
- 11 employee handbook. We're real happy with that.
- 12 Right now -- and we're going to get reports
- 13 from the different sections concerning some of the
- 14 different activities that took place this week which
- 15 we're very excited about, in particular, the delivery
- 16 of slot machines. No one is playing them, but we do
- 17 have them.
- 18 I'm going to let -- is Richard -- Maureen

- 19 going to give the report on the slots that came?
- What we're going to be doing is the
- 21 manufacturers have to, of course, have these games
- 22 tested and checked, and those machines have been
- 23 brought in for that purpose.
- 24 This is just the beginning of that process.
- 25 This is a very lengthy, complicated process. The

- 1 purpose of this, and it's really important, is to
- 2 make sure the integrity of the game is there.
- 3 This is what our lab is working on. We've
- 4 also -- you'll get a report later from Susan
- 5 concerning the issues with licensing that have come
- 6 up, and Commissioner Colins is going to give an
- 7 update on what progress has been made with additional
- 8 regulations.
- 9 So if you have any questions about anything
- 10 in particular, you know, I'm here to answer them; but
- 11 that's pretty much an overview.
- 12 CHAIRMAN DECKER: Anne, I understand you're
- 13 going to be a Chair of a panel on gaming in Atlantic
- 14 City and Greg Fajt will be there.
- 15 MS. LaCOUR NEEB: Yes. We're going to
- 16 participate in that and try to, you know, assimilate
- 17 whatever information we can and learn something from Page 7

- 18 Atlantic City.
- 19 Anybody have any questions?
- 20 CHAIRMAN DECKER: Questions of Anne for any
- 21 of the activities?
- 22 Thanks, Anne.
- 23 MS. LaCOUR NEEB: Thank you.
- 24 CHAIRMAN DECKER: I think next up is our
- 25 Director of Administration, Mike Walsh.

- 1 MR. WALSH: Thank you, Mr. Chairman. There
- 2 are three business items related to the Bureau of
- 3 Administration.
- 4 We have a number of proposed hires for
- 5 recommendation -- a number of proposed candidates
- 6 recommended to be hired, I should say.
- 7 There are two other items, which I'll get
- 8 to first. The first is the Bureau requests approval
- 9 by the Board to submit to the Executive Board three
- 10 clarifications to the management directive on travel,
- 11 which are unique to this agency since we're starting
- 12 out. We've worked with the Comptroller's Office in
- 13 the Department of Treasury. They've asked us to make
- 14 these clarifications. So we're doing it. We just
- 15 need the Board approval to go to the Executive Board

- 16 with these provisions.
- 17 The second item is a contract. That's for
- 18 Lynn Stelle, who has been our consultant; but his
- 19 contract is ending with the Department of Revenue.
- 20 We are proposing that we renew that contract for six
- 21 months for the Board.
- 22 He has been a consultant for the -- I'm
- 23 getting a lot of feedback. He's been a consultant
- 24 with the Department of Revenue since February of
- 25 2003. So we propose that he become a consultant with

- 1 the Board effective this month.
- 2 The proposed hires for today, the first one
- 3 is Kevin --
- 4 COMMISSIONER MARSHALL: I'm sorry, Mike.
- 5 Do you need some action?
- 6 CHAIRMAN DECKER: Mike, would you mind if
- 7 we deal with them one at a time?
- 8 COMMISSIONER MARSHALL: I'll move the
- 9 clarification. You just needed approval from us to
- 10 accept their --
- 11 CHAIRMAN DECKER: Can I have a second?
- 12 COMMISSIONER CONABOY: Second.
- 13 CHAIRMAN DECKER: Are there any questions
- 14 about this? Okay. I think they're fine. What was Page 9

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- 15 requested of us is fine.
- 16 MR. WALSH: Sure. Thank you.
- 17 CHAIRMAN DECKER: All of those in favor,
- 18 please indicate by saying aye.
- 19 COMMISSIONERS: Aye.
- 20 CHAIRMAN DECKER: Any opposed?
- 21 Motion carries.
- Thank you, Michael.
- 23 COMMISSIONER MARSHALL: I move the Lynn
- 24 Stelle contract and start the discussion.
- 25 CHAIRMAN DECKER: Is there a second?

- 1 COMMISSIONER McCABE: Second.
- 2 CHAIRMAN DECKER: Any questions of Mike
- 3 about the contract?
- 4 All of those in favor, please indicate by
- 5 saying aye.
- 6 COMMISSIONERS: Aye.
- 7 CHAIRMAN DECKER: Any opposed?
- 8 Motion carries.
- 9 Thank you, Mike.
- 10 MR. WALSH: Thank you. We'll go to the
- 11 proposed hires for today. There are 11 candidates
- 12 that we recommend to the Board for consideration.

- 13 The first is Kevin Eckenrode to work with
- 14 Nick Hays in the Office of Communications in the New
- 15 Information Center that will be opened.
- The remaining ten are in the Bureau of
- 17 Investigation and Enforcement. The first one is for
- 18 the eastern regional area, and that's William Dobbins
- 19 as an investigator.
- The next are in the central region, this
- 21 region of the state. They are Ta'nica Thomas as an
- 22 investigator, Michelle Ceo as an investigator, Pam
- 23 Frebel as an investigator, and Sal Mecca as an
- 24 investigator.
- The next are for the western regional

- 1 office, and they are Dwight Clay as an investigator,
- 2 Robert Wallace as an investigator, Charles Kelley as
- 3 an investigator.
- 4 The final two are forensic accountants who
- 5 will be working in the Bureau of Investigation and
- 6 Enforcement. The first is Richard O'Neill, who is a
- 7 CPA and a lawyer, and James Barncale, who is
- 8 currently with the FBI doing forensic accounting.
- 9 So they are 11 proposed candidates and, as
- 10 we always say, they have to undergo a background
- 11 check, and final employment is contingent upon the Page 11

- 12 successful completion of that.
- 13 To answer maybe Commissioner Rivers's
- 14 question, we were at 90 so this adds 11. We are at
- 15 101.
- 16 COMMISSIONER RIVERS: Now you're getting
- 17 smart.
- 18 MR. WALSH: I spent a lot of time on that
- 19 before the meeting.
- 20 CHAIRMAN DECKER: Are there any questions
- 21 of Mike, about the proposed applicants for jobs that
- 22 is?
- 23 COMMISSIONER RIVERS: Mr. Chairman --
- 24 CHAIRMAN DECKER: Yes.
- 25 COMMISSIONER RIVERS: -- based on the

- 1 recommendation of the director of administration, I
- 2 submit to the body that we submit a motion and offer
- 3 to hire these individuals.
- 4 CHAIRMAN DECKER: May I have a second?
- 5 COMMISSIONER CONABOY: Second.
- 6 CHAIRMAN DECKER: Any questions for Mike in
- 7 addition?
- 8 All of those in favor, please indicate by
- 9 saying aye.

- 10 COMMISSIONERS: Aye.
- 11 CHAIRMAN DECKER: Any opposed?
- 12 Motion carries.
- 13 Thank you, Mike. Before you go, where do
- 14 we stand -- we're hiring people now. Is there a --
- 15 where do we stand on the offices both in the east and
- 16 the central and the west? I know you're processing
- 17 that -- I know there's a bidding process. Can you
- 18 describe that for us a little bit?
- 19 MR. WALSH: Sure. I can do that. I'll
- 20 start with the east, we have a space in Conshohocken
- 21 that we did advertise for it and bids were received.
- 22 We awarded a bid. We awarded the contract to Lee
- 23 Park Investors. That's where the Conshohocken office
- 24 will be.
- 25 The Bureau of Investigation and Enforcement

- 1 will be housed out of that space beginning on January
- 2 27th. That will be space for all of the supervisors
- 3 and regional investigators that are going to work out
- 4 of that area.
- 5 For the central location, we put out
- 6 advertisements to accept bids that were due this past
- 7 Monday. We are waiting on the Department of General
- 8 Services to give us the bids.

- 9 The same is true for western Pennsylvania
- 10 space. We advertised for space in any one of three
- 11 municipalities in western Pennsylvania that
- 12 geographically were centered where we needed to be,
- 13 given where possible gaming venues could be.
- 14 Those bids were due November 21st, which
- 15 was two Mondays ago. We're also waiting on the
- 16 Bureau of Real Estate and the Department of General
- 17 Services to give us an outline of what the responses
- 18 were so we can make a determination; and myself along
- 19 with Anne Neeb and David Kwait, who will have the
- 20 primary staffing in each of these offices, are going
- 21 to review these bids and make some recommendations to
- 22 the Board.
- 23 CHAIRMAN DECKER: Thank you. Any other
- 24 questions for Mike, any administrative matters?
- Thank you, Mike.

- 1 MR. WALSH: Okay. Thank you.
- 2 CHAIRMAN DECKER: The next item is
- 3 licensing. Susan, would you come up and give us an
- 4 update, please?
- 5 MS. HENSEL: Thank you, Chairman Decker;
- 6 and good morning, Commissioners. Thank you for this

- 7 opportunity to update you on the activities within
- 8 the Bureau of Licensing during the past few weeks.
- 9 During this time period, we have had two
- 10 primary areas of focus. The first of those areas
- 11 have been on gathering outstanding information from
- 12 our manufacturer applicants.
- 13 A key action item in that regard is a
- 14 request from the manufacturer applicants to provide
- 15 us with applications for individuals who are
- 16 performing some job functions that were not captured
- 17 in our initial round of applications.
- 18 These individuals include the chief
- 19 engineer of the manufacturer and the vice president
- 20 for product compliance.
- 21 We made the decision to license additional
- 22 manufacturer employees based on the consultation with
- 23 Richard Williamson who is, of course, the director of
- 24 our gaming laboratory. His feeling was that it was
- 25 very important that we license these individuals,

- 1 because they would be signing off on the integrity of
- 2 the machines that will be operated in Pennsylvania.
- 3 Our secondary focus is on preparing to
- 4 accept the license operator applications, which as
- 5 you mentioned are due on December 28th.

- 6 In anticipation of receiving those
- 7 applications, we have been preparing procedural
- 8 manuals for Conditional Category 1, Category 2 and
- 9 Category 3 applications.
- 10 These manuals contain, as they did with our
- 11 manufacturer applications, very detailed checklists,
- 12 which will guide our analysts through the processing
- 13 of the applications.
- We also are putting in place a team of
- 15 individuals to evaluate corporate structures for the
- 16 operators.
- We anticipate that some of the operator
- 18 applications will come from rather complex corporate
- 19 structures. We want to be able to evaluate right up
- 20 front those structures, so we can assure that we have
- 21 received applications from all of the entities and
- 22 natural persons that are required to be licensed in
- 23 Pennsylvania.
- 24 Another step that we're taking is preparing
- 25 to evaluate the substance of the information that

- 1 will be coming in with the applications. For
- 2 instance, with the Conditional Category 1
- 3 application, we anticipate receiving 43 mandatory

- 4 appendices that will be attached to the applications.
- 5 These appendices include prepared or
- 6 proposed minimal internal control standards, job
- 7 compendiums, information demonstrating financial
- 8 suitability, plans for dealing with compulsive
- 9 gambling problems, security and surveillance plans
- 10 and on and on.
- 11 We are now putting in place work flows to
- 12 deal with evaluating, conducting really detailed
- 13 reviews of that information.
- 14 Another appendices that we will receive
- 15 will deal with vendors. We are putting in place a
- 16 process to deal with the initial information we
- 17 receive regarding vendors and then ultimately the
- 18 receipt of the registration and certification
- 19 applications for vendors.
- 20 CHAIRMAN DECKER: Susan, let me interrupt
- 21 you. What do you do about someone who doesn't know
- 22 which vendor they're dealing with other than a
- 23 general contractor at this point?
- 24 MS. HENSEL: If they don't know, they
- 25 certainly can't tell us what they don't know. We

- 1 would expect that when they do form a relationship
- 2 that we be notified.

- 3 It is not necessary that they have all of
- 4 their vendors in line in order for us to license an
- 5 operator. There is a continuing duty to update us on
- 6 any changes, including the addition of any vendors.
- 7 Part of our work to prepare for the vendors
- 8 is to add to our database new screens and reporting
- 9 capability, so that will be prepared to capture
- 10 monthly disbursements that will go to vendors and
- 11 other information that we will need.
- 12 Overall, we're also finding our existing
- 13 database, we're developing new and necessary forms.
- 14 We are developing training materials on operator
- 15 applications and we are interviewing potential
- 16 licensing analysts, candidates.
- 17 To accomplish all of this work, licensing
- 18 has been working very closely with the other
- 19 divisions in the agency, including the gaming lab
- 20 operations division, the BIE and corporate compliance
- 21 and, of course, our legal staff.
- 22 In addition to these two primary activities
- 23 that we've been focused on, we've been spending
- 24 considerable time talking with potential applicants
- 25 in assisting them in completing the applications.

- 1 The questions they have for us run the
- 2 gamut of who needs to file what form to very specific
- 3 questions about a particular question or a particular
- 4 schedule.
- 5 That concludes my update. I'm happy to
- 6 take any questions.
- 7 CHAIRMAN DECKER: Any questions for Susan
- 8 from anyone about the licensing process?
- 9 We'll have some licenses that will be
- 10 coming in shortly in the next month or so, correct?
- 11 MS. HENSEL: Some licenses? I'm sorry.
- 12 CHAIRMAN DECKER: Applications, license
- 13 applications.
- 14 COMMISSIONER MARSHALL: Applications go in.
- 15 Licenses come out.
- 16 CHAIRMAN DECKER: The question is when.
- 17 MS. HENSEL: Thank you, Commissioner
- 18 Marshall.
- 19 CHAIRMAN DECKER: It's part of the staffing
- 20 process?
- 21 MS. HENSEL: Yes.
- 22 CHAIRMAN DECKER: Are you coming along
- 23 fairly well?
- 24 MS. HENSEL: Yes. I expect we will have a
- 25 list of candidates for you at the next meeting.

1	CHAIRMAN DECKER:	Okav.	Thank	vou.

- 2 Speaking of hand offs, our next presenter
- 3 is David Kwait, who is our Director of Investigations
- 4 and Enforcement, and who I think has had a hand off
- 5 speaking of in and out.
- 6 MR. KWAIT: Good morning, Commissioners,
- 7 Mr. Chairman. We continue, as you know, to hire
- 8 staff and do all of the administrative things
- 9 necessary to create this BIE agency.
- 10 I want to discuss briefly a rough idea of
- 11 what we propose to do with the new staff. The mother
- 12 load will report for duty on January 23rd, and we
- 13 will begin a two-week training period here in
- 14 Harrisburg.
- 15 A rough idea of the kind of curriculum
- 16 we've planned so far include orientation from our own
- 17 staff, our human resource, office of communications,
- 18 licensing, the gaming lab compliance unit. We'll go
- 19 over the BIE authority in depth, of course.
- We'll also have a presentation concerning
- 21 the Gaming Act itself by one of our attorneys. Then
- 22 we'll have outside instructors dealing with issues
- 23 such as interview techniques, organized crime in the
- 24 gaming industry, a review of license slot operations
- 25 around the country.

1	Then we're going to ask Pennsylvania State
2	Police to give us a presentation and we'll discuss
3	the CREA Act.
4	Then the final week will be what we do for
5	a living, the background investigations of gaming
6	applicants and the regulation of casinos.
7	We'll have outside instructors coming from
8	Nevada and from New Jersey hopefully. We're working
9	that out right now.
10	We intend to invite anyone from the Gaming
11	Control Board to attend who might find these courses
12	interesting, from licensing or whatever other entity,
13	as well as from the Pennsylvania State Police. That
14	concludes my presentation.
15	CHAIRMAN DECKER: Please, Ken.
16	COMMISSIONER McCABE: Dave, I would like
17	you to consider as part of the training maybe a
18	period on ethics, standards of conduct, code of
19	conduct for BIE people, too.
20	MR. KWAIT: Absolutely. As part of our
21	human resource curriculum, we'll include just that.
22	CHAIRMAN DECKER: The State Police will be
23	there also in terms of the teaching?
24	MR. KWAIT: Yes, sir.

CHAIRMAN DECKER: Okay. At some point --

- 1 well, we can talk later about the attendees; but
- 2 there's some people from the State Police that would
- 3 want to attend this, we would have no problem having
- 4 them come to it.
- 5 MR. KWAIT: I would hope they would attend.
- 6 CHAIRMAN DECKER: Why don't you talk to
- 7 them. I think that would be a smart idea.
- 8 Is there anything else for David?
- 9 David, thank you very much. I appreciate
- 10 it.
- 11 MR. KWAIT: Thank you.
- 12 CHAIRMAN DECKER: Maureen, are you going to
- 13 make a presentation now or are you going to make it
- 14 in the context of the regs?
- MS. WILLIAMSON: I was going to do it in
- 16 the context of regs.
- 17 CHAIRMAN DECKER: Okay. Fine. I didn't
- 18 know if you were going to talk about the equipment
- 19 that is there.
- We're now going to turn to your regulations
- 21 update.
- 22 Commissioner Colins, you have several items
- 23 you want to present today.
- 24 COMMISSIONER DIGIACOMO COLINS: Why don't Page 22

25 we -- since Maureen is ready to go, why don't we

- 1 start with Maureen's presentation. It's going to be
- 2 a presentation on her draft of the internal controls
- 3 regulations. She'll explain and summarize this for
- 4 you. Then I'll ask the Board to vote on a motion to
- 5 publish these for public comment. So I'll ask
- 6 Maureen to update you now.
- 7 MS. WILLIAMSON: All right. That's fine.
- 8 Good morning. Before you for consideration this
- 9 morning is the opening of a month-long public comment
- 10 period that will be applicable to a set of draft
- 11 regulations, which I hope will ultimately be Chapter
- 12 465 of our regulations. They will deal with
- 13 accounting and internal controls and minimum
- 14 technical standards for slot machines.
- As you're aware, the Statute requires that
- 16 a licensee have a comprehensive system of accounting
- 17 and internal controls. These regulations are the
- 18 regulations and the protocols upon which they will
- 19 base their system of control.
- 20 These are the regulations against which the
- 21 Board will evaluate that system of control and make a
- 22 determination as to the potential integrity of the

- 23 slot operation.
- 24 The regulations that are in the package
- 25 before you this morning deal with a number of

- 1 essentially preliminary items dealing with the
- 2 efficiency of accounting record, dealing with the
- 3 methodology that we will use to approve and review
- 4 the initial set of internal controls that are
- 5 submitted by a licensee and how we will address any
- 6 changes or amendments to that system going forward.
- 7 They will address requirements with regard
- 8 to financial and statistical reporting to the Board,
- 9 the provision of audit financial statements on an
- 10 annual basis, provisions with regard to record
- 11 retention and complimentary reporting.
- 12 They also address some requirements as to
- 13 the layout and design of the gaming floor and the
- 14 licensed facility itself, including the provision of
- 15 office space that will be allocated to the Board's
- 16 audit and investigative staff and to Pennsylvania
- 17 State Police. They deal with ancillary issues
- 18 regarding security and alarm coverage.
- 19 Finally, the packet addresses surveillance
- 20 system requirements. I was very careful in the draft
- 21 to address both analogue and digital video recording Page 24

- 22 formats, and certainly the regulatory scheme is open
- 23 to either format, provided that format delivers to us
- 24 the really first class surveillance coverage inside
- 25 and outside the facility that is mandated by the

- 1 statute.
- 2 In my experience, it's absolutely standard
- 3 practice for a regulatory scheme to address the
- 4 topics that are included in this morning's packet and
- 5 the treatment that it forwarded them is rather
- 6 typical.
- 7 What I want to emphasize to the Board at
- 8 this time, and we're very preliminarily into our
- 9 accounting and internal control regulations, but as
- 10 we go forward into the more technical sections that
- 11 will be presented to you over the next ensuing
- 12 months, I want to assure you that we're attempting to
- 13 present a very logical and comprehensive system of
- 14 gaming floor operating protocols.
- 15 In designing this regulatory scheme, we are
- 16 really attempting to provide a very thorough and
- 17 technically proficient treatment of the subject
- 18 matter that affords Pennsylvania licensees the access
- 19 to new technology that is really essential to their

- 20 ability to compete with surrounding jurisdictions.
- 21 We're trying to develop controls and
- 22 procedures that can be effectively, efficiently, and
- 23 cost effectively implemented, even by national gaming
- 24 companies that seek a great deal of standardization
- 25 in their operating procedures.

- 1 Perhaps, most importantly, we're really
- 2 trying to tailor these procedures to the regulatory
- 3 goals and aspirations of the Commonwealth.
- 4 They're not intended to be a regurgitation
- 5 or revised version of some other jurisdiction's
- 6 procedures.
- 7 So it's a good deal of information to
- 8 digest; but at this point, they will be open for
- 9 public comment.
- 10 The comment period will begin today. It
- 11 will end in deference to the holidays on January 6th.
- 12 As is always the case with any of our regulatory
- 13 proposals, the proposal will be on our website by
- 14 this afternoon. It will be published in the
- 15 Pennsylvania Bulletin on December 17th. It is
- 16 available by mail. The website articulates the
- 17 protocols associated with the payment of a \$10 fee in
- 18 order to obtain them by mail.

- 19 So if you have any questions regarding the
- 20 protocols at this point.
- 21 COMMISSIONER DIGIACOMO COLINS: Maureen,
- 22 would you summarize for us the overall relative
- 23 importance of this body of regulations in this scheme
- 24 of regulating gaming in general, how big a role are
- 25 the internal control regulations in respect to what

- 1 we do as a Board.
- 2 MS. WILLIAMSON: They're really, in my view
- 3 and in my experience, a very core piece. I always
- 4 say that licensing establishes the suitability of the
- 5 operator, but it is the accounting and internal
- 6 controls and how they are applied in the systems and
- 7 procedures that they use that really establish the
- 8 suitability and the integrity of the operation
- 9 itself.
- 10 So these are really a very core piece of
- 11 our regulatory environment and in many respects will
- 12 define us as a regulatory jurisdiction. So they
- 13 really are quite essential.
- 14 COMMISSIONER DIGIACOMO COLINS: Maureen,
- 15 also, please give us a brief summary of the expertise
- 16 that you bring to this Gaming Board that -- no, that

- 17 enables you to create this body of regulations.
- 18 MS. WILLIAMSON: Well, actually, thank you,
- 19 Mary, I guess. I started in Atlantic City --
- 20 COMMISSIONER DIGIACOMO COLINS: Well, I
- 21 think that's very important that the public at large
- 22 understand that we have someone on board with
- 23 significant expertise in this very technical and
- 24 important area.
- 25 MS. WILLIAMSON: I appreciate that. I

- 1 started in Atlantic City shortly after the resorts
- 2 opened with the Casino Control Commission.
- 3 At that time, the primary regulatory format
- 4 had been developed, but we were really in a period
- 5 where the new technology -- and to date myself, that
- 6 means the computerized technology -- moving from a
- 7 whiz machine to a computer was just coming.
- 8 So at that point, I was not at that point
- 9 an attorney. I was an accountant. I actually
- 10 managed the unit that handled the approval of the
- 11 accounting and internal controls and also did at that
- 12 time the gross revenue audits for New Jersey.
- 13 In that context, I was very heavily
- 14 involved in the initial drafting of the accounting
- 15 and internal control regulations in New Jersey and, Page 28

- 16 of course, that involved a study of what was
- 17 available to us in other jurisdictions.
- 18 I was then in private practice as an
- 19 attorney. I worked in a variety of jurisdictions
- 20 outside the United States, generally in the
- 21 Caribbean, and so I certainly have some experience as
- 22 to what the absolute minimum accounting and internal
- 23 control standards are and what, you know, absolutely
- 24 need to get by to preserve any type of integrity in
- 25 an operation.

- 1 Prior to joining the Board, I was seven
- 2 years with the Division of Gaming Enforcement in New
- 3 Jersey as a Deputy Attorney General, but I handled
- 4 all of the rule making for that particular body; and
- 5 that really encompassed working over the last several
- 6 years with the manufacturers to develop the
- 7 regulations that go with all of the new technology,
- 8 the gaming voucher system, the redemption kiosk and
- 9 the information that we'll be dealing with here in
- 10 the Commonwealth.
- 11 COMMISSIONER DIGIACOMO COLINS: Thank you.
- 12 MS. WILLIAMSON: While I have the podium --
- 13 CHAIRMAN DECKER: Can I ask you one more

- 14 question?
- 15 MS. WILLIAMSON: Sure.
- 16 CHAIRMAN DECKER: How different are our
- 17 regs versus the other industry regs? I'm asking that
- 18 in the sense that we're not doing -- are we doing
- 19 some things that are far different than others?
- 20 MS. WILLIAMSON: I think right now in
- 21 gaming you have -- with the type of regulations that
- 22 are before you this morning on accounting records and
- 23 that type of thing, you have a fair deal of
- 24 standardization.
- 25 I think on the more technical issues, you

- 1 have far less standardization and you have one or two
- 2 jurisdictions, predominantly New Jersey and Nevada,
- 3 that are really out front on comprehensive
- 4 regulations that deal with the new technologies. So
- 5 we're really working to preserve our flexibility to
- 6 adjust to those changing services.
- 7 CHAIRMAN DECKER: Please.
- 8 COMMISSIONER McCABE: I have a question.
- 9 Do the manufacturers and the casino owners have their
- 10 own internal control officers to monitor this and
- 11 work with you?
- 12 MS. WILLIAMSON: Well, what will happen is Page 30

- 13 the operators, their finance departments, their
- 14 controller departments will be working with the basic
- 15 set of accounting and internal controls.
- They will look at our regulations and adapt
- 17 those controls to our requirements. Then those
- 18 controls will come into us, and our Bureau of
- 19 Corporate Compliance and Internal Controls will work
- 20 with them very collaborative to come down to a
- 21 document that we're comfortable with, and that is
- 22 usable and efficient for them procedurally but allows
- 23 us the audit and investigative time lines that we
- 24 need to see.
- 25 So it's a very living and breathing

- 1 process, and we'll be continually adapting and
- 2 working with them.
- 3 CHAIRMAN DECKER: In terms of looking at
- 4 this as one would a public company, the internal
- 5 controls, the efficiency, effectiveness of the
- 6 internal controls are the kinds of things we're going
- 7 to ask them to do.
- 8 Are they close to Sorbian Oxley or is this
- 9 something separate from that? If they are, have
- 10 significant deficiencies under Sorbian Oxley or

- 11 material deficiencies, are we going to get notice of
- 12 that if it affects the quality of their financial
- 13 boards?
- 14 MS. WILLIAMSON: Right. One of the things
- 15 that we'll be receiving on an annual basis are audit
- 16 financial statements.
- 17 Those statements will have to be augmented
- 18 for our purposes by specific reports which we'll be
- 19 requesting their auditors to prepare. One of them
- 20 will be a study in any material deficiencies in the
- 21 system of internal control.
- 22 Also, when they submit their initial set of
- 23 internal controls, they will have to submit that with
- 24 an opinion letter from a certified public accountant
- 25 licensed within the Commonwealth certifying that the

- 1 procedures meet generally accepted accounting
- 2 practices and that they're in conformance with our
- 3 regulations.
- 4 I was just going to update you a little bit
- 5 in Richard's absence regarding the slot machines that
- 6 came in on Tuesday.
- 7 The manufacturers were given an opportunity
- 8 to submit a game to the Board. These games reflect a
- 9 variety of game types, video and real games. They Page 32

- 10 are outfitted with what is referred to as Show
- 11 Software, so that they can be used for demonstration
- 12 purposes.
- Of course, the purpose of the games will be
- 14 to familiarize our staff members on a very general
- 15 level with the mechanics, if you will, of the game,
- 16 the interior of the game, and also allow our
- 17 accounting and audit people to begin to familiarize
- 18 themselves with the type of audit and accounting data
- 19 that is available from the slot machine itself.
- 20 COMMISSIONER DIGIACOMO COLINS: I have a
- 21 motion to offer at this time.
- 22 CHAIRMAN DECKER: Please, Mary. Go ahead.
- 23 COMMISSIONER DIGIACOMO COLINS: All right.
- 24 I move that the Board make available for public
- 25 review and comment the draft temporary regulations

- 1 pertaining to the accounting and internal controls
- 2 through the publishing of the regulations in the
- 3 Pennsylvania Bulletin and through the posting of the
- 4 regulations on the Board's website, and that the
- 5 Board establish a public comment period for 30 days
- 6 beginning December 1st, 2005 and ending January 6th,
- 7 2005.

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- 8 CHAIRMAN DECKER: Is there a second?
- 9 COMMISSIONER MARSHALL: 2006.
- 10 COMMISSIONER DIGIACOMO COLINS: January
- 11 6th.
- 12 COMMISSIONER MARSHALL: 2006.
- 13 COMMISSIONER DIGIACOMO COLINS: 2006.
- 14 Very good. Thank you.
- 15 COMMISSIONER MARSHALL: Second.
- 16 CHAIRMAN DECKER: Any questions for Maureen
- 17 or Mary about this?
- Hearing none, all of those in favor, please
- 19 indicate by saying aye.
- 20 COMMISSIONERS: Aye.
- 21 CHAIRMAN DECKER: Any opposed?
- 22 Motion carries.
- 23 I also wanted to announce we're going to
- 24 have -- since we have all of these machines, we're
- 25 going to be running some junkets headed up by George

- 1 Bedwick at some point in time but not in the near
- 2 future.
- 3 Next, Mary.
- 4 COMMISSIONER DIGIACOMO COLINS: If I could
- 5 continue with a number of additional issues. Let me
- 6 give you a brief preview of what is to come.

- We continue to work on hearing and appeals
- 8 regulations, which I'm hoping will be finalized and
- 9 submitted at the next meeting, I'm hoping, for public
- 10 comment.
- 11 We are presently working on some
- 12 regulations to encompass management companies and
- 13 we're in the process of finalizing those regulations.
- 14 They will be ready at the next meeting for review,
- 15 and Nanette Horner has asked me to please put slot
- 16 machine license applicants on notice regarding
- 17 potential management companies.
- 18 If a management company has been identified
- 19 by a slot machine license applicant and the
- 20 management company is intending to apply for a
- 21 management company license, it should complete the
- 22 appropriate Conditional Category 1, Category 1,
- 23 Category 2, or Category 3 application and disclosure
- 24 form with the applicable appendices as if it were an
- 25 affiliated entity.

- 1 The instructions for completing the
- 2 application in this manner are available on the
- 3 website. The form should be submitted with the
- 4 application package of the slot machine license

- 5 applicant with the \$5,000 application fee.
- 6 The other announcement I want to make
- 7 regarding the applications is that recently, this
- 8 Board adopted Section 441.18 of the regulations
- 9 regarding change in ownership or control of slot
- 10 machine license and multiple slot machine license
- 11 prohibition.
- 12 Based on the passage of this regulation,
- 13 the Conditional Category 1 applicant's affirmation,
- 14 the Category 2 applicant's affirmation, and the
- 15 Category 3 applicant's affirmation contained in the
- 16 application and disclosure forms have been revised.
- 17 And the revised affirmations I am told will be posted
- 18 on the Board's website.
- 19 The next order of business I want to
- 20 discuss is amendments to the applications. I had
- 21 prepared for presentation today a number of
- 22 amendments, which I had provided to the Board, I
- 23 guess, two days ago. We're going to go through
- 24 these.
- 25 I received very quickly a notice of some

- 1 potential changes or recommended changes and
- 2 questions regarding those amendments.
- 3 I want to discuss the way that we amend Page 36

- 4 these regulations and propose these to the Board.
- 5 The amendments come through the experience
- 6 of our staff in dealing with the applications, and
- 7 the amendments are made after much discussion,
- 8 conversation, and many hours of meetings regarding
- 9 what the regulations say and whether or not they
- 10 should be adjusted.
- 11 So I don't want to go forward today with
- 12 the amendments that we have prepared in view of the
- 13 recent questions and recommendations I received this
- 14 morning, because I'm not comfortable functioning and
- 15 amending regulations so quickly without us being able
- 16 to think through this.
- 17 So I'll ask Michelle and Nan to hold off on
- 18 their presentation for two weeks. We will review
- 19 these again and see what, if any, adjustments we have
- 20 to make.
- 21 I think -- I just want everybody to know
- 22 that these amendments are not quickly made or
- 23 superficially done by us, that they're very -- it's a
- 24 very thoughtful process.
- The next thing I wanted to talk about is

- 2 CHAIRMAN DECKER: Mary, I'm going to
- 3 address that, if you don't mind.
- 4 COMMISSIONER DIGIACOMO COLINS: Very good,
- 5 if you would.
- 6 CHAIRMAN DECKER: Any questions for Mary
- 7 about the regs or amendments, or anything we just
- 8 talked about?
- 9 Okay. The next issue we have before us are
- 10 suppliers. I want to state that I have polled all of
- 11 the -- all our Board Members -- and just to rehash
- 12 this. We have two proposals that have been on the
- 13 table, the so-called two region supplier plan and the
- 14 so-called no region supplier plan.
- 15 As a result of my conversations and
- 16 questions of each of the Board Members separately, I
- 17 do not believe the vote would change. In other
- 18 words, the vote for the two region plan would be six
- 19 to one. The vote for the no region plan would be six
- 20 to one. Therefore, we would not have a qualified
- 21 majority for either. Under those circumstances,
- 22 there's no point in voting because it is what it is.
- 23 Mary, did you want to talk about something
- 24 else?
- 25 COMMISSIONER DIGIACOMO COLINS: I did.

- 1 CHAIRMAN DECKER: About suppliers?
- 2 COMMISSIONER DIGIACOMO COLINS: I do. I
- 3 want to discuss the supplier issue. I want to recap
- 4 it. I want to summarize it again for the Board, what
- 5 the regulations say.
- 6 Then I want to, as a result of
- 7 conversations I've had with individual Board Members,
- 8 suggest a potential recommendation to this Board to
- 9 be considered over the next two weeks so that we can
- 10 vote on this recommendation, which will move us
- 11 forward in a fashion and get us in very productive
- 12 conversation about suppliers.
- Now, in April of this year, the Board
- 14 released the supplier regulations for public comment,
- 15 and three different versions of these regulations
- 16 were offered; including a five region plan, a two
- 17 region plan and the original version of the
- 18 regulations, which contain no regions. It was what
- 19 has been affectionately referred to as a free market
- 20 approach.
- 21 Following the close of the public comment
- 22 period, the Board modified the regulations and has
- 23 continued to review the regulations for consistency.
- 24 I'm going to summarize some of the changes
- 25 that were made to the suppliers' regulations. They

- 1 are, first of all, in summary, these regulations are
- 2 in accordance with the licensing scheme already
- 3 adopted by the Board generally and also the format
- 4 and scheme adopted for the manufacturers, which has
- 5 already been through its process; and those
- 6 applications, as you know, are being processed right
- 7 now.
- 8 Some of the language of the sections
- 9 regarding suppliers, specifically 431.1 and 431.2,
- 10 have been refined since the time that the draft was
- 11 issued for the public comment in April.
- 12 This has been done to ensure consistency
- 13 with the existing regulations and to provide guidance
- 14 and greater specificity as to the types of equipment
- 15 that are required to be distributed by suppliers and
- 16 the types of equipment that are exempted from the
- 17 supplier requirement.
- 18 In Section 431.3 entitled supplier
- 19 requirements and prohibitions, we have added language
- 20 to define routine maintenance. This type of
- 21 maintenance may be performed by an operator and by
- 22 operator's employees as opposed to the supplier.
- 23 These functions were carved out of the
- 24 duties of the supplier, because this maintenance is
- 25 directly related to the availability of slot machines

1	for play for customer service or a clean and I
2	like this phrase. I think Maureen Williamson gave me
3	this phrase clean and gracious playing
4	environment.
5	Since the time that the Board initially
6	released these regulations, the Board has continued
7	to move forward in the regulatory process while at
8	the same time attempting to resolve the dispute that
9	exists on whether or not there should be regions.
10	Today, I want to offer to the Board for its
11	consideration a potential compromise, which can move
12	us forward yet allow us to continue having discussion
13	about whether or not there should be two regions in
14	Pennsylvania or none.
15	You will remember that initially, the first
16	proposal was five regions. Then Commissioner Coy
17	withdrew that suggestion and has come down to a two
18	region recommendation that the Chairman had made. We
19	are now at two regions versus none.
20	Basically, this proposal emanated from a
21	lot of discussion that the staff and I have had and
22	the Board Members have had individually with staff
23	members.
24	Mike Schwoyer was a moving factor in this

25 recommendation, which is that we adopt and publish Page 41

- 1 the supplier regulations without dividing the state
- 2 into regions, that we reserve the right to amend
- 3 those regulations if, in fact, we do create regions
- 4 to include provisions that provide for that; that we
- 5 open the application process for supplier licensing,
- 6 I guess we would do that as soon as we vote on this
- 7 and approve it hopefully after the next meeting, and
- 8 that that application period be open for perhaps 45
- 9 days.
- That way, we will get the applications in.
- 11 Our staff can process them, work on them. We can
- 12 move forward operationally. Then as soon as the
- 13 Board reaches its agreement on this region issue,
- 14 then we can do whatever amendment is required to the
- 15 regulation if there is one required, add an appendix,
- 16 one appendix to the application, put it out there to
- 17 be completed and issue the licenses.
- 18 I'm hoping that within the next two weeks,
- 19 we can further discuss this. I'm going to ask Susan
- 20 Hensel and her staff to look into how to
- 21 operationally nail this process down so that in two
- 22 weeks, you can outline for us just how we will accept
- 23 these applications, what we will do with them, how we

- 24 will handle application fees, things of that nature.
- 25 I'm going to offer this in two weeks, and

- 1 this gives an opportunity to continue our discourse,
- 2 I believe, in a very productive fashion.
- 3 CHAIRMAN DECKER: Thank you, Mary.
- 4 Any questions preliminarily of Mary on this
- 5 topic?
- 6 We have to go back. I forgot to vote on a
- 7 resolution.
- 8 COMMISSIONER McCABE: I thank Mary for her
- 9 hard work and trying to broker a solution to this. I
- 10 think it's important for everybody to realize that we
- 11 are trying to continue to move forward and that we're
- 12 trying to progress. Mary, I think it's not that bad
- 13 of an idea and I will consider it.
- 14 CHAIRMAN DECKER: Anyone else with any
- 15 question or comments?
- 16 Okay. Let's move on then. This will be a
- 17 topic that we address at the next meeting on the --
- 18 is it the 15th? On the 15th.
- 19 We forgot -- we did -- I did not ask for a
- 20 motion concerning the initial control regulations.
- 21 COMMISSIONER MARSHALL: I'll move it.
- 22 COMMISSIONER CONABOY: Second.

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- 23 CHAIRMAN DECKER: Any more questions of
- 24 Maureen?
- Hearing none, all of those in favor, please

- 1 indicate by saying aye.
- 2 COMMISSIONERS: Aye.
- 3 CHAIRMAN DECKER: Any opposed?
- 4 Motion carries.
- 5 Thank you again, Maureen and Mary.
- 6 Anything else, Mary, along the regulations
- 7 line?
- 8 COMMISSIONER DIGIACOMO COLINS: No.
- 9 CHAIRMAN DECKER: Okay. Let's see. Okay.
- 10 I think we're at the end of the road.
- 11 Any other new business that the Board would
- 12 like to discuss?
- Hearing none, may I have a motion to
- 14 adjourn?
- 15 COMMISSIONER CONABOY: So moved.
- 16 CHAIRMAN DECKER: Second?
- 17 COMMISSIONER McCABE: Second.
- 18 CHAIRMAN DECKER: All in favor?
- 19 COMMISSIONERS: Aye.
- 20 CHAIRMAN DECKER: We're adjourned.

21	120105g1.txt (The meeting concluded at 11:13 a.m.)
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24	
25	
	43
1	I hereby certify that the proceedings and
2	evidence are contained fully and accurately in the
3	notes taken by me on the within proceedings and that
4	this is a correct transcript of the same.
5	
6	
7	Hillary M. Hazlett, Reporter
8	Notary Public
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