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### Sebastian Sinclair BIOGRAPHY

Conducted Numerous Gaming Market Feasibility Studies

Specializes in Financial Analysis & Evaluation

Authored Numerous Trade & Professional Publications



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### **Christiansen Capital Advisors**

Leading Analysts on Economics of Gaming

Performed Numerous Studies of Feasibility of Gaming Projects

Published in Respected Economic Journals



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### **Scope of Engagement**

Hired 10/06 at Lenders' Request

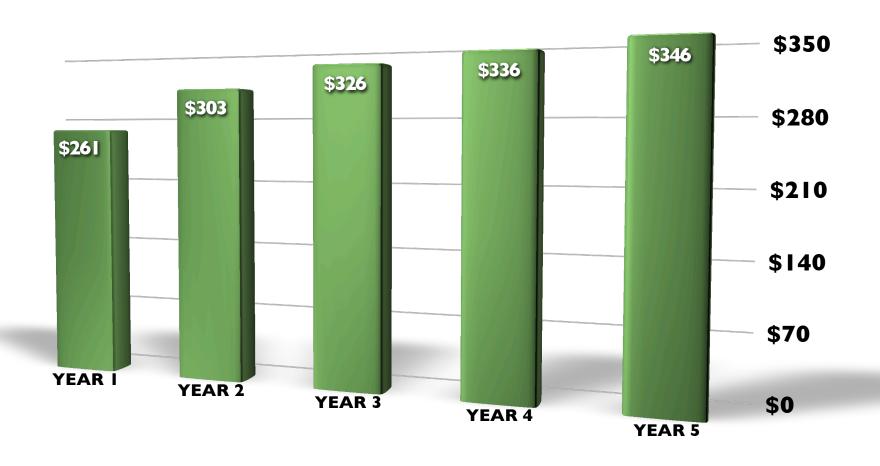
Tasked to Analyze Management's Revenue Projections

Completed Analysis & Report 11/06



# REVENUE PROJECTIONS

### **LEHIGH VALLEY TROPICANA -- 3,000 MACHINES**



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### Methodology

Utilized Constrained Gravity Model
Projections Based On Surrounding Population
Convenience & Accessibility are Key Factors



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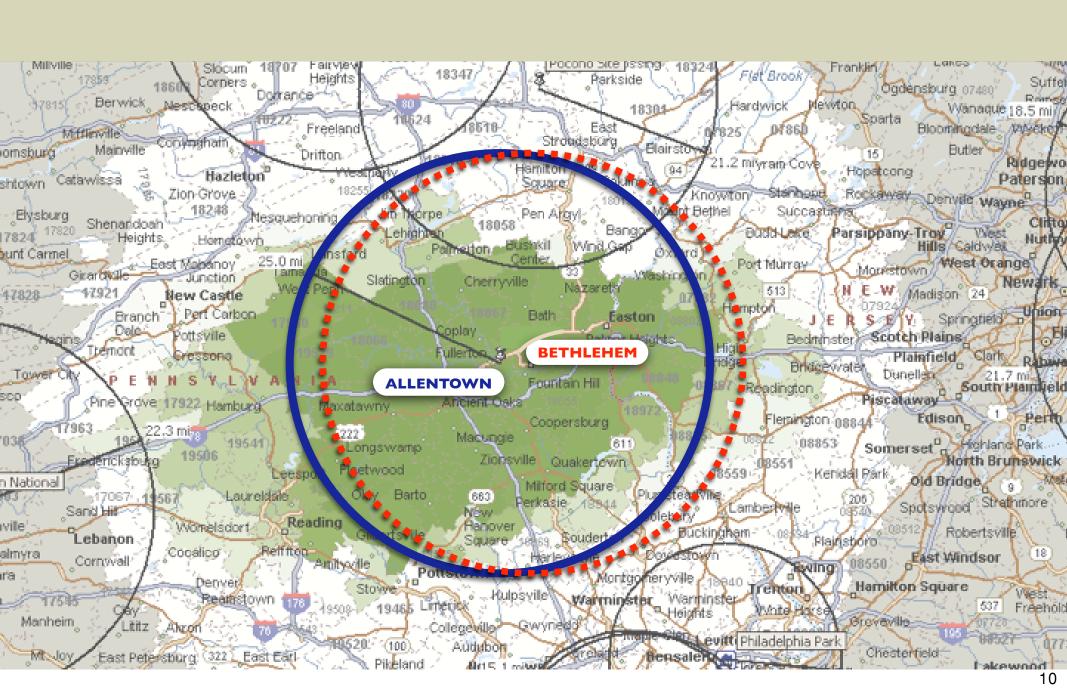


# Validation by Financial Suitability Task Force

CCA's Numbers are Virtually Identical
-- within 1.4% -- of the Projections of the
Board's Financial Suitability Task Force



# COMPARATIVE MARKET AREAS



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### **Atlantic City Impact**

Competitive Advantage

Established Regional Customer Base

Atlantic City Too Far from Lehigh Valley to Siphon Business





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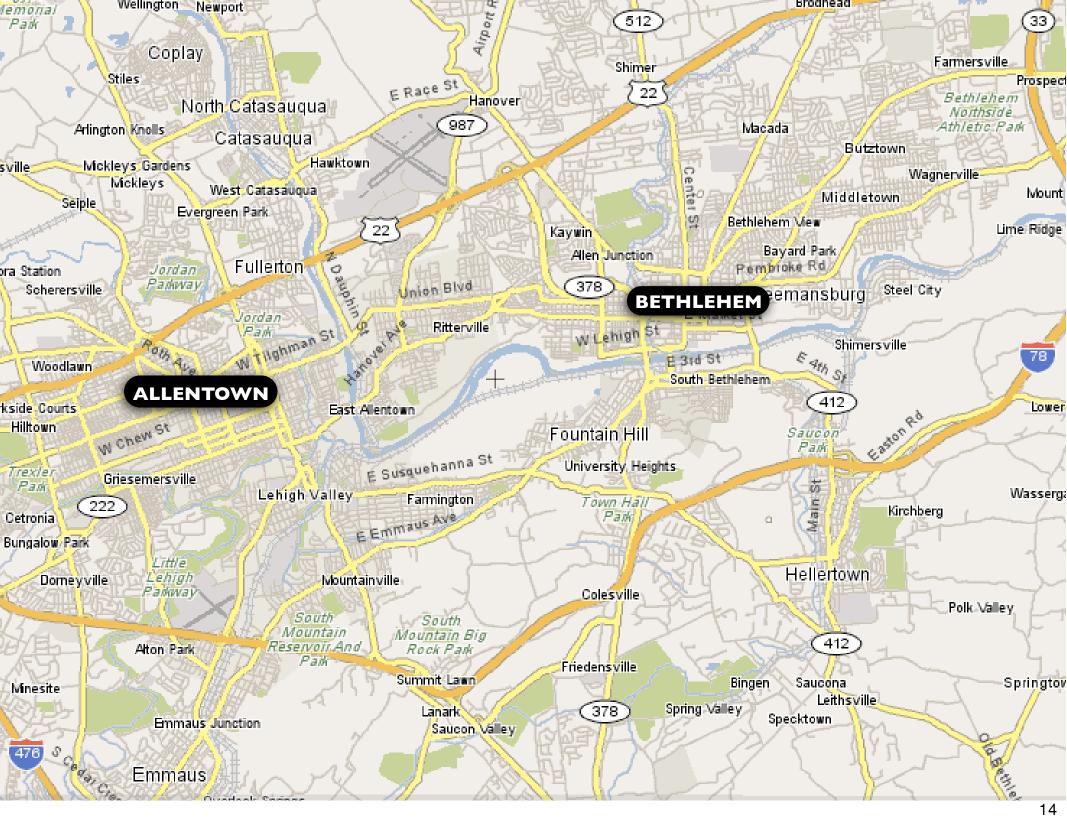


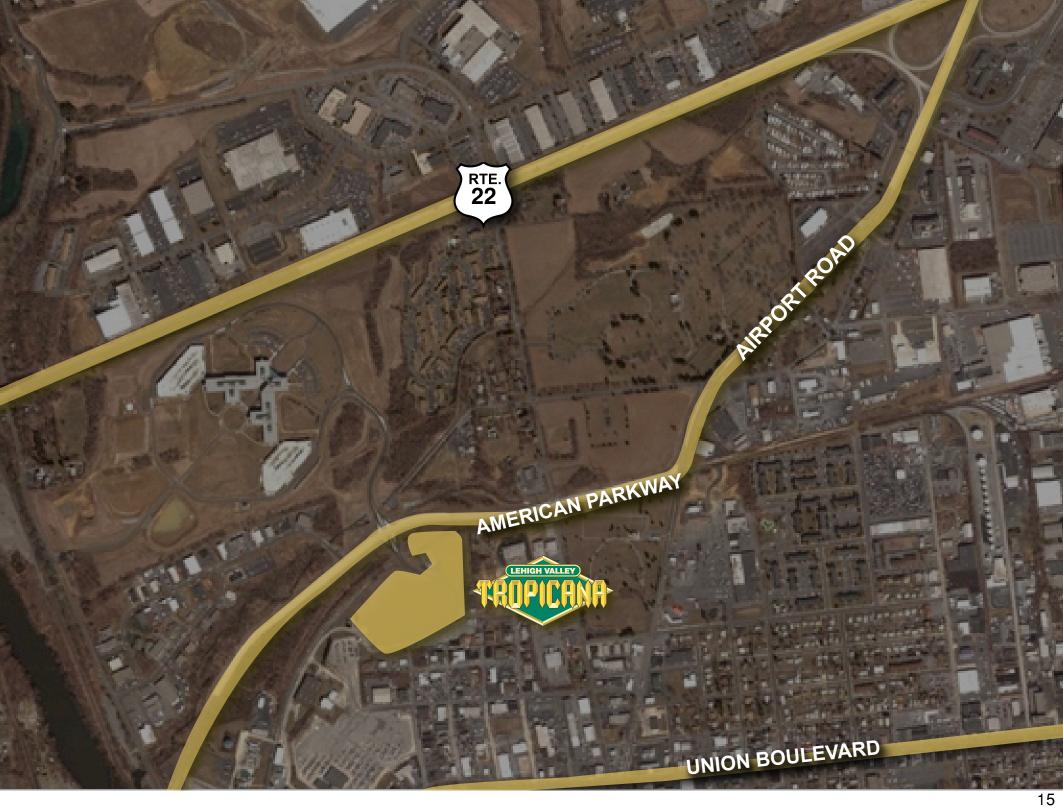
### Richard Ruden

**BIOGRAPHY** 

Aztar Corporation & Predecessor Ramada, Inc. since 1988 Key Individual for Lehigh Valley Tropicana Development Vast Experience in All Phases of Development







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### The Site

24 Acres

**Zoned for Gaming** 

No Environmental Problems

Land Development Plan Approved

Adjoins Open Acreage for Future Development





#### Pennsylvania Department of Environmental Protection

#### Rachel Carson State Office Building P.O. Box 8471 Harrisburg, PA 17105-8471 December 6, 2006

Community Revitalization and Local Government Support 717-783-7816

Mr. Rich Ruden Tropicana Pennsylvania, LLC 609 Hamilton Mall, Suite #1 Allentown, PA 18101

> RE: Remedial Investigation Report/Cleanup Plan Lehigh Valley Tropicana eFacts Site #675598 1115 American Parkway NE City of Allentown, Lehigh County

Dear Mr. Ruden:

The Department has completed its review of the Remedial Investigation Report/Cleanup Plan (RIR/CP) for the Lehigh Valley Tropicana located in the City of Allentown, Lehigh County, dated November 2006, submitted to us by Geo-Technology Associates, Inc. on behalf of Tropicana Pennsylvania, LLC. The Department approves the RIR/CP submitted pursuant to the requirements of 25 Pa. Code 250 and Section 304 of the Land Recycling and Environmental Remediation Standards Act (Act 2). The Departmental approval of the RIR/CP demonstrates consistency with the requirements of both Act 2 and the regulations.

It is the Department's understanding, based on projected site development plans, is that the entire site will essentially be 'capped' with physical barriers such as buildings, parking lots, roads, soil covers, etc. which will ultimately eliminate the potential for any long-term direct contact exposure pathways. With respect to short-term exposure conditions, the Department also understands that restrictive covenants will be in place as to control future use of the site, which will be referred to in a deed, that establishes protocols for subsurface activities and the maintenance of existing and newly established pathway elimination features.

Thank you for your cooperation in working with the Department on this project. If you need any additional information regarding this approval, please contact me anytime.

Sincerely

David E. Hes

Director

Land Recycling Program

An Equal Opportunity Employer

www.dep.state.pa.us

Printed on Recycled Paper



"The Departmental approval of the RIR/CP demonstrates consistency with the requirements of both Act 2 and the regulations."

-David E. Hess, Director

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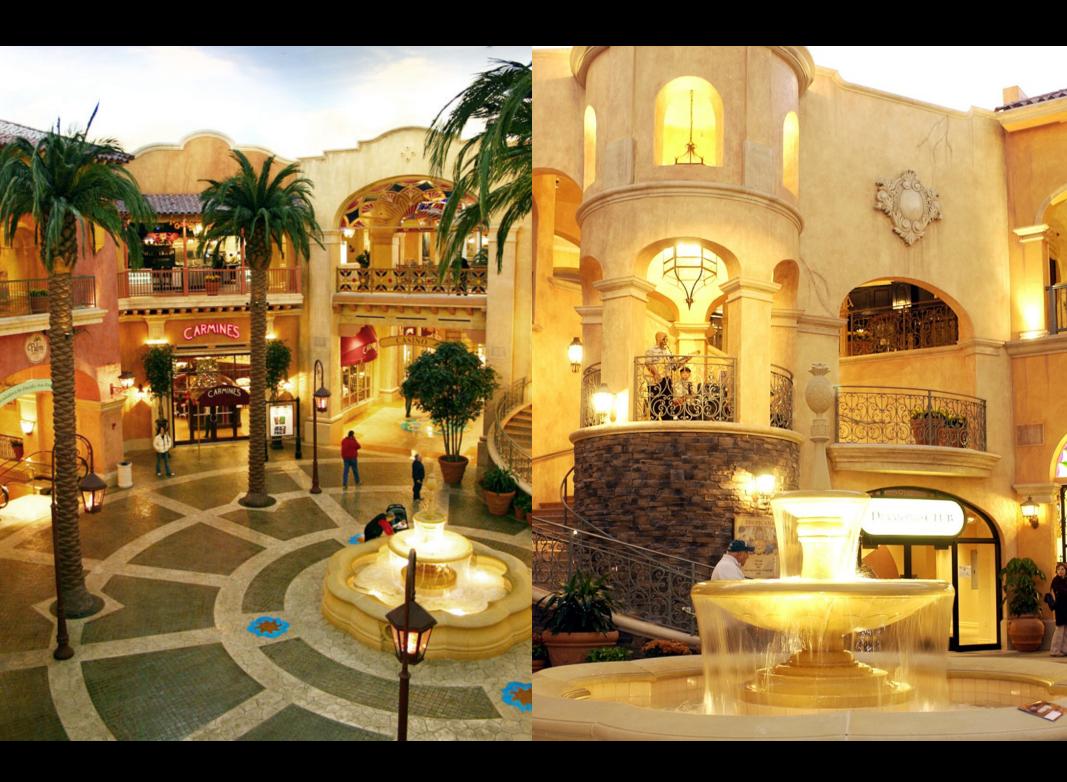


### **The Vision**











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### Phase 1

3,000 Slot Machines

250 Room full-service Marriott Hotel

13 Restaurants & Lounges

Showroom

**Executive Conference Center** 

3,000 Space Parking Garage with 400 Valet Spaces

400 Surface Parking Spaces

8 Motor Coach Bays











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### Phase 2

5,000 Slot Machines

500 Room Hotel

Over 20 Restaurants & Lounges

Showroom

**Executive Conference Center** 

Spa

10,000 sq. ft. of Retail Space

4,500 Covered Parking Spaces

8 Motor Coach Bays







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PROJECT BUDGET IN MILLIONS	PHASE I	PHASE 2	TOTAL
LICENSE	\$50.0		
LAND	\$10.8		
CONSTRUCTION	\$150.0	\$121.0	
FURNITURE & EQUIPMENT	\$71.0	\$ 49.4	
PRE-OPENING & CONTINGENCIES	\$43.2	\$ 29.6	
SUB-TOTAL	\$325	\$ 200	<b>\$ 525</b>
FINANCING COSTS & WORKING CAPITAL	\$27.0	\$23.0	
TOTAL	\$352	\$223	\$ 575

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### **Construction Schedule**







**DECEMBER 07**CASINO OPENS



**SEPTEMBER 08**PHASE I COMPLETE

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### Ready To Go

Site Ownership & All Approvals

**Environmental Clearance** 

Overwhelming Community Support

Traffic Improvement Plan in Place





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# Matthew Hammond, P.E. BIOGRAPHY

Managed Over 250 Land Development Projects in Pennsylvania, New Jersey & Delaware

Oversees the Completion of Over 150 Traffic Impact Studies Annually

Played a Key Role in Relocation of Olympus America Headquarters to Lehigh Valley



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### Traffic Planning & Design, Inc.

Traffic-Specific Consulting Firm

Pennsylvania & New Jersey Offices

PennDOT Consultant

Thousands of Projects



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### **Scope Of Engagement**

Site Evaluation March 2006

Prepared Traffic Impact Study

**Evaluated Sands BethWorks Site** 



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### **Process**

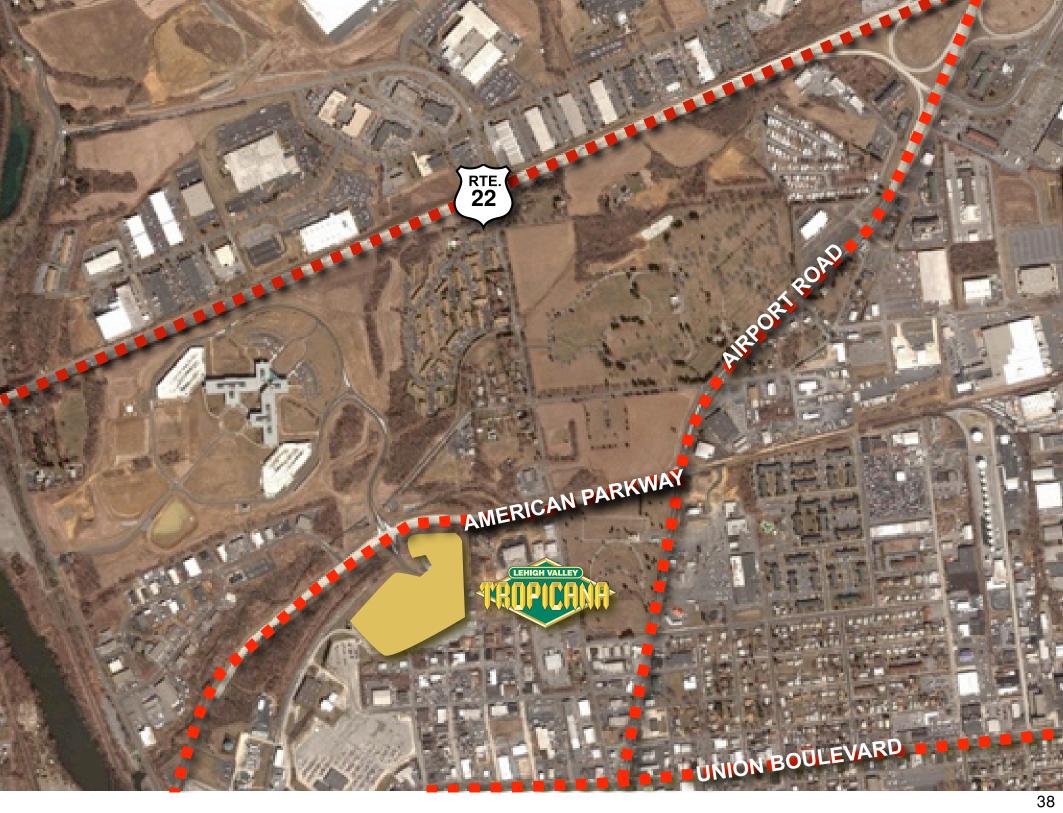
**Traffic Counts During Peak Hours** 

Analyzed Surrounding Roadway Network

**Prepared Traffic Model** 

Developed Improvement Plan





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### **Improvement Plan**

Limited in Scope

Signal Improvements

\$500,000 Total Cost

Wholly Funded by Tropicana



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### Sands BethWorks Review

Reviewed Sands BethWorks Traffic Study

Utilized Standard PennDOT Criteria

Discussions with PennDOT



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### Sands BethWorks Findings

Access Dependent on Route 412

Route 412 Inadequate Today

\$70 Million Upgrade Needed

**Under Construction 2009-2011** 





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### **Borrowing Commitment**

\$275M Senior Secured Loan by Bank Of America & Wachovia Bank, Consisting of:

\$265M 5-Year Term Facility \$10M 5-Year Revolving Credit Facility



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### **Equity Commitment**

\$76.2M Equity Commitment from Wimar Tahoe Corporation, underwritten by Columbia Sussex Corporation

\$10.8M Contribution of Equity Investment in Allentown Site





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# James Brown BIOGRAPHY

20 Years with Aztar

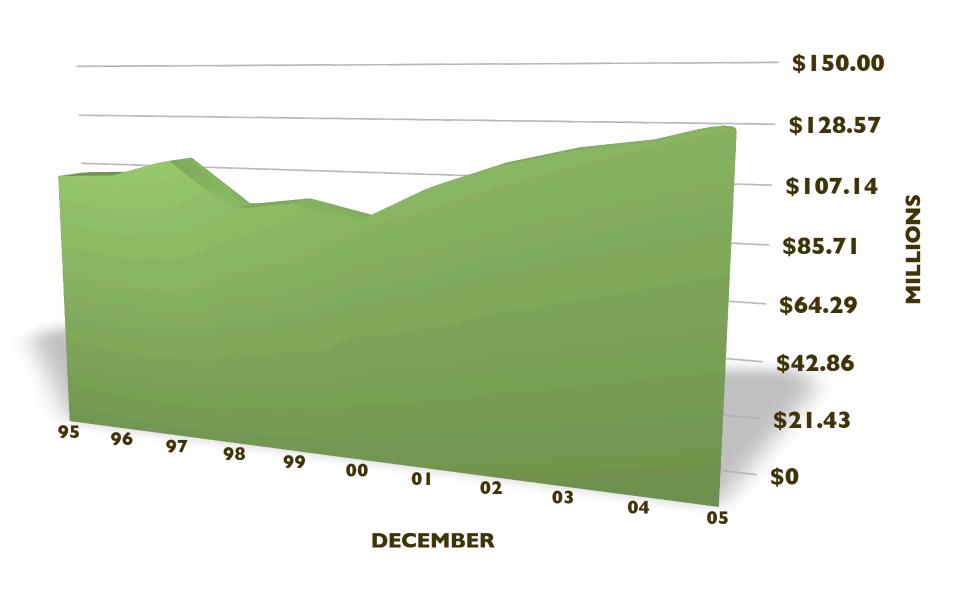
Has Run Casino Aztar Evansville since 1995

Chairman of Casino Association of Indiana



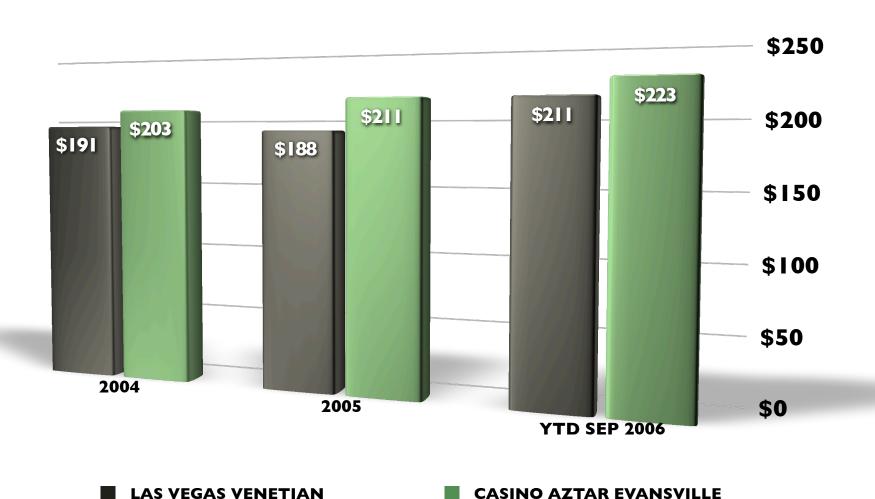
## CASINO AZTAR EVANSVILLE

#### **ROLLING 12 MONTH TOTAL WIN**



## SLOT WIN PER UNIT

#### **COMPARISON**



The increase in win/unit at the Venetian in 2006 is driven by a 13% reduction in units since 2004. At Casino Aztar units have declined by less than 1% for the same period.

# CASINO AZTAR EVANSVILLE

### **COMMUNITY IMPACT**



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### **Evansville Awards & Recognition**

More Than 50 Awards & Citations since 1995

11 United Way Awards since 1997

Evansville Chamber of Commerce Business Of The Year 2006





(812) 436-4962

FAX (812) 436-4966

OFFICE OF THE MAYOR

JONATHAN WEINZAPFEL

February 9, 2006

The Honorable Ed Pawlowski Mayor City of Allentown 435 Hamilton St. Allentown, PA 18101

Dear Mayor Pawlowski:

Congratulations on your victory. You have an opportunity to do what all of us who enter public life seek: to make a real difference in peoples' lives. We wish you the best of luck.

Our reason for writing today is to tell you about our experience with Aztar Corporation, which recently announced its plan to apply for a gaming license in Allentown under its Tropicana brand name.

We have been fortunate to have had one of the Tropicana's sister companies, Casino Aztar, operating in our community for a decade. We can offer unqualified praise for how the company and its managers and employees have handled themselves here and their commitment to the community. They have been an outstanding corporate citizen, the kind more communities should have.

No one recognizes more than we do that the introduction of gaming has the potential to bring as many problems as it does benefits if it is not handled correctly and if responsible owners and operators are not selected. Like you, as Mayor, we had to be concerned with balancing a variety of pressing needs with no single issue dominating our actions or agenda. Bringing a casino to our community would not have been worth it if the social costs would have outweighed the financial benefits or if it would have fundamentally destroyed the fabric of our community.

But it has been our experience that Casino Aztar has been a positive addition to our community. It is not an understatement to say that it has helped spark a turnaround here. In the ten years since Casino Aztar opened in Evansville, it has invested more than \$160 million, generated almost \$350 million in tax revenues and now employs 1,200 people. It has exceeded the high targets the company itself set for local and minority hiring and vending. Recently, Aztar announced it would be expanding its commitment with a \$40 million expansion. Casino Aztar's

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Page 2 The Honorable Ed Pawlowski Re: Casino Aztar February 9, 2006

employees from the top down are active in our community, serving on a large number of committees and boards. They have kept every promise they ever made to us, a rarity these days, as you know. We have included with this letter recent articles about Aztar's performance in our community for your review.

In closing, while we understand that every community is different, we believe our experience is an excellent example of what can be done with a strong, active and committed company like Aztar Corporation. The company and its management have helped us to take our community to a higher level and achieve the goals we have for our citizens.

Again, congratulations on your election and best of luck. If we can be of any further assistance, please let us know.

Sincerely,

Mayor

Russell Lloyd, Jr.

Mayor 2000 - 2003 Frank McDonald, II Mayor

1988 - 1999

Enclosure(s)

2004 - Present

Jonathan Weinzanfel

#### **DECLARATION**

THIS DECLARATION, made this 30<sup>th</sup> day of November, 2006, by **TROPICANA PENNSYLVANIA**, **LLC**, a Pennsylvania limited liability company, with a mailing address of 609 Hamilton Mall, Allentown, Pennsylvania 18101 (hereinafter called "Tropicana"), is hereby given to and for the benefit of **THE CITY OF ALLENTOWN**, a city of the Third Class, domiciled by law in the County of Lehigh, Commonwealth of Pennsylvania (hereinafter called the "City").

WHEREAS, pursuant to the Pennsylvania Race Horse Development and Gaming Act, 4 Pa.C.S.A §1101 et seq. (the "Gaming Act"), Tropicana filed an application with the Pennsylvania Gaming Control Board ("PGCB") for a proposed Category 2 slots parlor facility location in the City on December 23, 2005 (the "Gaming Facility"); and

WHEREAS, as part of Tropicana's commitment to the City, Tropicana provided correspondence to The Honorable Edward Pawlowski, Mayor of the City of Allentown, dated March 3, 2006, wherein Tropicana pledged to provide the City with additional community enhancements beyond the requirements contained in the Gaming Act; and

WHEREAS, it is the intention of Tropicana to provide this Declaration to the City in order to confirm Tropicana's commitment to the City.

NOW, THEREFORE, in consideration of the covenants set forth herein and other good and valuable consideration, and intended to be legally bound, Tropicana hereby sets forth its commitment to the City as follows:

- Recitals. The foregoing recitals are incorporated herein as a material part hereof.
- 2. <u>Commitment by Tropicana to the City</u>. Upon awarding and receipt of a final and unappealable Category 2 gaming license by the PGCB and receipt of all necessary building permits from the City and other governing agencies, Tropicana promises to make the following contributions to the City as evidence of Tropicana's dedication to the City's law enforcement and emergency services:
  - a. Upon substantial completion of the proposed Gaming Facility, a monetary contribution in the amount of One Million Two Hundred Fifty Thousand Dollars (\$1,250,000.00) to assist the City in the purchase of a new ambulance for Allentown EMS, a new ladder fire engine for Allentown Fire Department, and construction of a new police substation on the east side of the City; and

- A monetary contribution in the amount of Five Hundred Thousand Dollars (\$500,000.00) over a five (5) year period to local service agencies identified by the City to pay for programs to treat gambling addiction.
- 3. <u>Commitment by Tropicana to Employees Residing in the City</u>. In addition to the direct monetary contributions Tropicana will provide to the City as detailed above, Tropicana additionally commits to establish an internal fund in the amount of Two Hundred Fifty Thousand Dollars (\$250,000.00) to assist employees of Tropicana to become homeowners in the City, which is anticipated to be offered starting the second (2<sup>nd</sup>) year of operation of the Gaming Facility.
- Condition of License Award. Tropicana agrees that its compliance with the terms and commitments of this Declaration is acceptable as a condition of licensure for a Category 2 gaming facility by the Pennsylvania Gaming Control Board.
- 5. **Binding Effect.** This Declaration shall be for the benefit of the City and shall be binding on Tropicana and its respective successors in title.

IN WITNESS WHEREOF, Tropicana has caused this Declaration to be executed on the day and year first above written.

WITNESS/ATTEST:

TROPICANA PENNSYLVANIA, LLC

Name: RICHARD RICH

Title: EXECUTIVE DIRECTOR DEVISIONENT

I, The Honorable Edward Pawlowski, Mayor of the City of Allentown, do hereby acknowledge and accept, on behalf of the City, the commitments Tropicana Pennsylvania, LLC has set forth in this Declaration.

Edward Pawlowski, Mayor

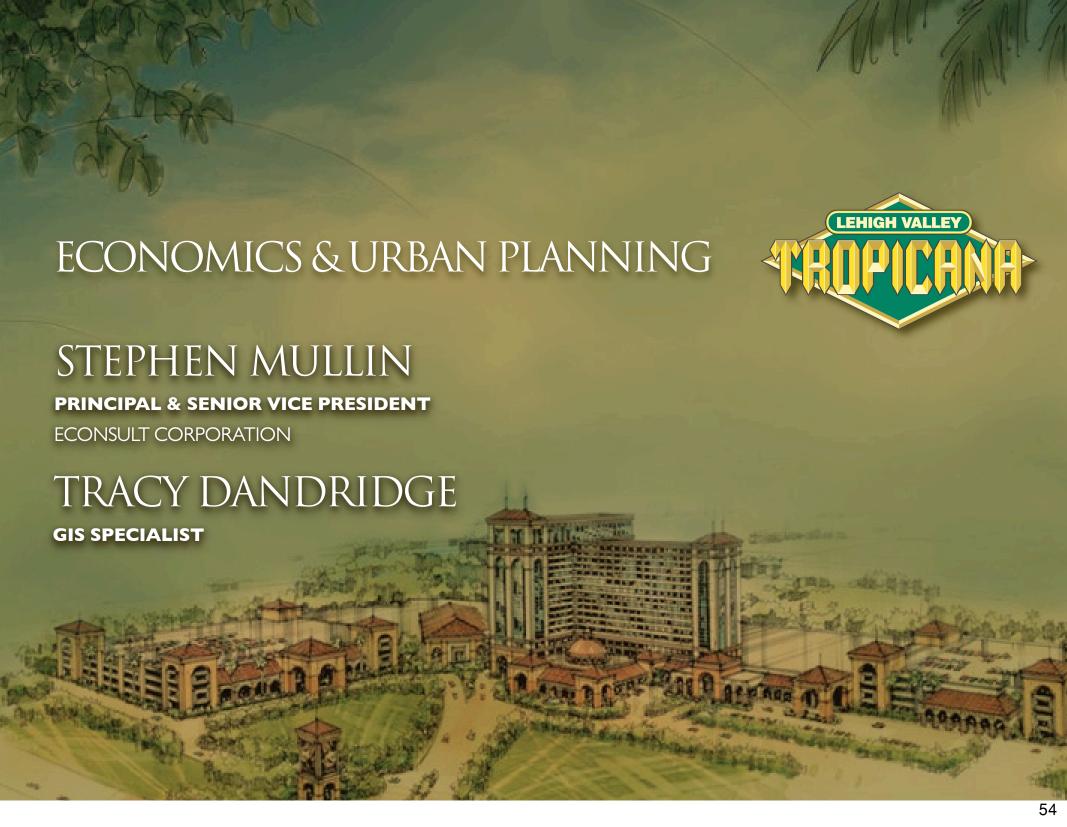
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The Lehigh Valley is not Atlantic City, Las Vegas or Macau

Tropicana Knows This Market





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# Stephen Mullin BIOGRAPHY

University of Pennsylvania, M.A. (Economics)

Finance Director, City of Philadelphia, 1992-1993

Budget Director, City of St. Louis, 1982-1988



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# Tracy Dandridge BIOGRAPHY

University of Pennsylvania, M.C.P. (City & Regional Planning)

Geographic Information Systems (GIS) Specialist

Coordinates GIS Resources for City Planners & Other City Agencies



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### Introduction

Intra-Metropolitan Investment Location
"Holy Grail" of Economic Development
Urban Planning
Fiscal Assistance/Revitalization
Maximize Regional Economic Development



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### **Activity Systems Analysis**

Socio-Economic Development Potential

Compatibility

Appropriateness

Regional Significance



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### **Comparative Fiscal Conditions**

Structural Imbalance

**Financial Condition** 

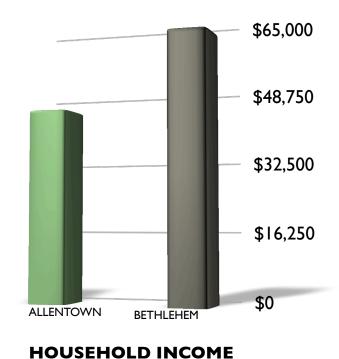
**Credit Rating** 

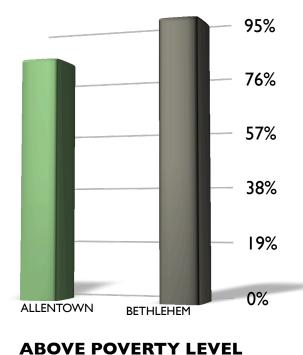
**School District** 



## COMPARATIVE ECONOMIC OUTLOOK







ALLENTOWN

BETHLEHEM

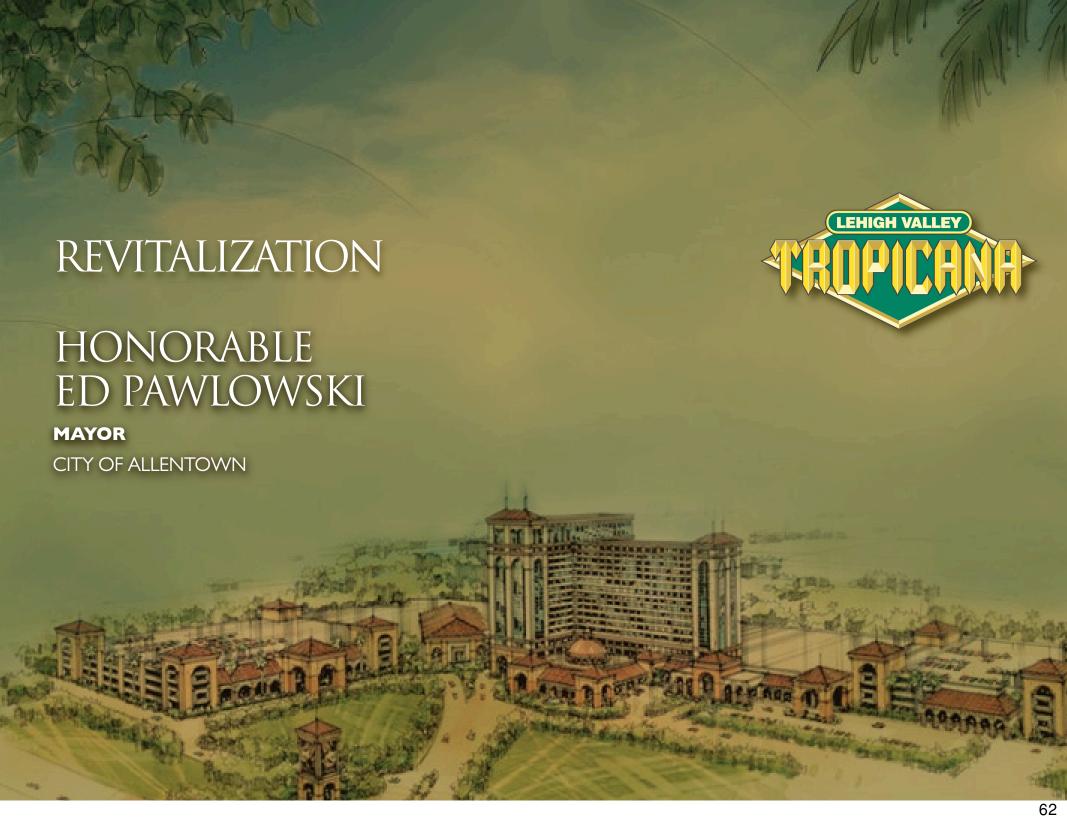
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### **Conclusions**

Tropicana Best Serves Urban Revitalization Efforts
Spurs Regional Economic Development
Solves Allentown's Structural Imbalance
Economic & Fiscal Benefits to Bethlehem







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### **Background**

Former Chief Legal Counsel Illinois Gaming Board Making Productive Choices Decision to Join Columbia Entertainment



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### Responsibilities

Compliance

**Diversity** 

**Community Affairs** 



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### Compliance

Conform to Best Industry Practices
Stringent Standards
Problem Gambling Treatment



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### **Diversity**

Personal Experience

**Enhancement of Existing Programs** 

**Exceed Community Diversity Demographics** 







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